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## Research Article

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# Research on Influencing Factors of Artificial Intelligence Multi-cloud Scheduling Applied Talents Training based on DEMATEL-TAISM

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## Abstract

With the rapid development of Internet of things (IoT) technology and the increasing popularity of IoT devices, more and more computing intensive IoT applications came into being. However, due to the limited resources of IoT devices, cloud computing systems are required to compute intensive IoT applications. Further, in order to be subject to a single cloud computing service provider, multi-cloud computing will become an IoT service cloud computing solution. In view of the complexity of multi-cloud scheduling, the application of artificial intelligence will be an important technology to solve the multi-cloud scheduling of IoT. The corresponding talent training plays an important role in the development and implementation of the artificial intelligence multi-cloud scheduling of IoT.

Firstly, this paper studies the key influencing factors of IoT's artificial intelligence multi-cloud scheduling applied talents training. Combined with the characteristics of the development of China's artificial intelligence industry, this paper summarizes the influencing factors from the four dimensional training path of government departments, universities, enterprises and scientific research institutes. According to the training purpose of artificial intelligence multi-cloud scheduling applied talents training, build an artificial intelligence multi-cloud scheduling applied

1 talents training influencing factor index system. Then, the DEMATEL method is used to establish  
2 multiple correlation matrices according to the direct influence correlation between the factors, and  
3 calculate the influence degree, affected degree, center degree and cause degree of the factors; Using  
4 the improved AISIM method, based on the idea of game confrontation, from the two opposite  
5 extraction rules of result priority and cause priority respectively, a group of confrontation level  
6 topological maps with comprehensive influence values reflecting the interaction of factors are  
7 obtained, and relevant suggestions are put forward in order to provide reference for the training of  
8 artificial intelligence multi-cloud scheduling applied talents.

9 **Key words:** Internet of things; Multi-cloud scheduling; Applied talents; Personnel training;  
10 DEMATEL-TAISM

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22 **1. Introduction**

1 In recent years, the development of IoT related technologies has gradually increased the  
2 application scenarios of the IoT in production and life. With the continuous expansion of the  
3 application scenarios of the IoT and the rapid development of the commercial landing process of  
4 the IoT, on the one hand, the demand for artificial intelligence related technical support of the IoT  
5 has increased sharply, on the other hand, the demand for more resources has also increased, a single  
6 cloud service provider can no longer meet the needs of customers. In a multi-cloud environment,  
7 different service providers provide more heterogeneous resources to complete the tasks submitted  
8 by cloud customers. Therefore, the design of task scheduling scheme in a multi-cloud environment,  
9 that is, efficient resource management, is a challenging problem [1-3]. In the face of this challenging  
10 problem, the demand for technical talents related to artificial intelligence multi-cloud scheduling is  
11 increasing, which further leads to the change of post setting, talent demand and employment  
12 situation in the labor and employment market. Therefore, for the global artificial intelligence  
13 competition, talent competition is the core content. The ability and level of talent training will have  
14 an important impact on the development of the national artificial intelligence industry. The rapid  
15 development of artificial intelligence technology is bound to bring about profound changes in talent  
16 training. The talent training of relevant talents is not only to teach the knowledge and technology  
17 related to artificial intelligence, but also to cultivate comprehensive and all-round applied talents  
18 that meet the needs of society [4].

19 Grover (2013), Chen (2017) and Huang et al. (2022) studies have shown that, in view of the  
20 strong comprehensibility and applicability of artificial intelligence, the demand for artificial  
21 intelligence compound talents in new positions is strengthened, which imperceptibly promotes the  
22 exploration and reform of innovative talent training mode in higher education institutions. It has

1 also promoted the transformation of engineering talent training to the goals of intelligence,  
2 automation, humanization and precision[5-8]. Wang et al. (2018) argue that although the  
3 development of artificial intelligence will replace existing jobs effect, but also create new jobs and  
4 employment opportunities for the talent market and improve job quality[9], such as the market in  
5 recent years, artificial intelligence algorithm engineer, data architects, artificial intelligence product  
6 managers, and other high-end technical talent positions. Jun (2017) studied the training of human  
7 resource management professionals in the context of artificial intelligence[10]. Liu et al. (2019)  
8 practiced and explored management accounting talent training under the background of big data and  
9 artificial intelligence, in order to integrate with big data, artificial intelligence, cloud computing and  
10 other information technologies, and promote professional informatization into a new stage[11]. Feng  
11 (2020) steadily integrates artificial intelligence into the mode of translation talent training, greatly  
12 innovating the concepts and methods of College English translation teaching in China, in order to  
13 continuously improve the quality of talent training[12]. Oberc (2020) and Chen (2021) discussed  
14 practical learning methods in factories and the possibility of bringing artificial intelligence closer to  
15 workers by teaching supervised machine learning training[13-14]. Wang et al. (2018) presented the  
16 demand analysis of artificial intelligence talents, indicating that applied talents are at the bottom of  
17 the artificial intelligence talent system, but the number is the largest, which is the indispensable  
18 foundation for artificial intelligence practice[4].

19 At present, the training of artificial intelligence talents in China still lags behind the  
20 international level, so the research on artificial intelligence talent training is essential. In 2018, the  
21 Ministry of Education officially put forward the interdisciplinary talent training mode of “artificial  
22 intelligence+X”, which promoted the specialty setting of “new engineering” disciplines and

1 influenced its future development trend. Fang (2019) study shows that, led by iFLYTEK, technology  
2 and Internet giants such as Tencent, Baidu, and Huawei have carried out joint talent training with  
3 some colleges and universities in my country, and jointly established the School of Artificial  
4 Intelligence, the Institute of Artificial Intelligence, Laboratories, etc., train artificial intelligence  
5 professionals that enterprises really need[15]. Zhao et al. (2019) pointed out the dilemma of the  
6 reform of higher education talent training mode in the era of artificial intelligence: the evaluation  
7 system of higher education talent training is relatively backward, and the improvement of the  
8 evaluation system of higher education talent training needs to be promoted orderly[16]. Geng et al.  
9 (2020) expounded that world-class universities should focus on training artificial intelligence talents  
10 with a broad base and wide caliber, attaching importance to the training of artificial intelligence  
11 talents' practical ability, and attaching importance to the training of artificial intelligence talents'  
12 interdisciplinary ability[17].

13 To sum up, it can be found that domestic and foreign scholars' researches on artificial  
14 intelligence and applied talents training are independent of each field. Most of them start from the  
15 application and development of artificial intelligence in traditional disciplines or industries, and  
16 focus more on discipline or industry construction; Even if there are researches related to artificial  
17 intelligence talent training, they are all broad descriptions of industry talent training, and have not  
18 been refined to artificial intelligence application talents. The research on the influencing factors of  
19 artificial intelligence talent training has been constantly optimized with the development of  
20 economy and society. Most of the previous studies were from a single perspective and did not detail  
21 applied talents. Most of the research methods were qualitative research, but few were quantitative  
22 research.

1 Therefore, by sorting out the existing empirical research conclusions, this paper screened out  
2 a series of factors that affect the training of applied talents in artificial intelligence multi-cloud  
3 scheduling, sorted out the relevant research results, and systematically summarized and integrated  
4 the influencing factors of the training of applied talents in artificial intelligence multi-cloud  
5 scheduling through expert interviews and questionnaires, so as to build the influencing factor system  
6 of artificial intelligence multi-cloud scheduling applied talent training. Combining a variety of  
7 mathematical models to quantitatively analyze the influencing factors of artificial intelligence multi-  
8 cloud scheduling applied talents training, that is, through the decision laboratory analysis method  
9 (DEMATEL) and the improved confrontational explanation structural model (TAISM), the key  
10 factors are identified from multiple perspectives, such as the causal relationship between factors and  
11 the hierarchical structure integrated with the idea of game confrontation. It also studies the  
12 hierarchical structure and relationship among the influencing factors within the system, which  
13 provides a basis for the government to formulate policies and promote the rapid development of  
14 China's artificial intelligence industry. At the same time, it has important theoretical reference and  
15 strong application value for the scheduling problem in the cloud environment to improve the  
16 efficiency of cloud resource scheduling.

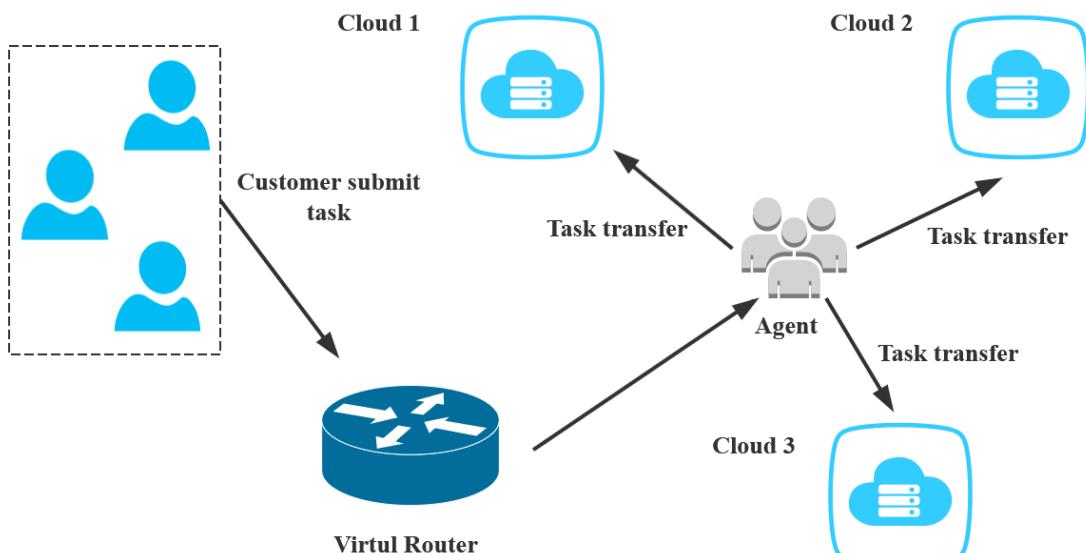
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18 **2. Concept definition and influence factors**

19 **2.1 Multi-cloud scheduling**

20 Multi-cloud includes multiple independent clouds, which are not connected voluntarily and are not  
21 shared with virtual resources[18]. Therefore, in such an environment, it is the customer's  
22 responsibility to manage the supply and scheduling of virtual resources. In this case, customers can

1 access the multi-cloud environment by using services hosted externally or internally by the cloud  
 2 client [19]. Compared with the traditional single cloud environment, the multi-cloud environment  
 3 has the following advantages: performance guarantee: service performance can be maintained by  
 4 using resources from other cloud service providers in the multi-cloud. Availability: the geographical  
 5 distribution of different service providers in a multi-cloud environment allows the migration of  
 6 businesses, virtual machines and data, and improves the availability of businesses[20]. Diversified  
 7 customer needs: maintaining customer satisfaction is very important to improve customer  
 8 experience. The heterogeneous nature of different service providers provides customers with  
 9 diversified services. Regional workload: due to geographical dispersion, the workload can be  
 10 redirected to the cloud closer to the customer[21]. Convenience: through the unified visualization  
 11 of various available services, it provides customers with the convenience of relevant services. In  
 12 order to meet the business needs during peak hours and more effectively deal with massive data  
 13 problems, the optimization of task scheduling performance in a multi-cloud environment can better  
 14 meet the needs of customers and service providers. Therefore, the training of applied talents for  
 15 multi-cloud scheduling is also the current development trend [22].



1                   **Fig.1. Task scheduling process in multi-cloud environment**

2

3                   **2.2 Applied talents**

4     According to China's national conditions, the classification scheme of colleges and universities in  
5     UNESCO's "International Standard Classification of Education" is in line with the current situation  
6     of my country's education and talent structure, and is more likely to be recognized by people[23-  
7     24]. In the plan, colleges and universities are divided into: academic research-oriented universities  
8     which are devoted to training academic innovation and research theory-related talents; skilled  
9     colleges and universities (higher vocational colleges), which are dedicated to training talents related  
10    to crafts, practical operations, and technical industries; application-oriented universities, which are  
11    effective in training between academic research-oriented and skill-oriented, and adapt to the  
12    development needs of majors and industries. The school is more practical and comprehensive. We  
13    refer to the talents trained by these three types of colleges as research talents, skilled talents and  
14    applied talents accordingly. From the above three types of talents, it can be seen that the training of  
15    multi-cloud scheduling applied talents achieves "specialization and practicality" and "theoretical  
16    research" complement each other, and pays attention to "the comprehensive ability and practical  
17    ability to comprehensively apply theoretical knowledge and methods to solve practical problems"  
18    [25].

19

20                   **2.3 Construction of Influencing Factor System**

21     Based on the existing domestic and foreign research results and the development status of applied  
22     talents training at home and abroad, focusing on the needs of artificial intelligence and multi-cloud  
23     scheduling, the potential influencing factors of applied talents training in artificial intelligence

1 multi-cloud scheduling industry are summarized from the four-in-one multi-dimensional training  
2 path of government departments, universities, enterprises and research institutes (politics, education,  
3 production and research) [26-28]. And through the questionnaire investigation and expert  
4 consultation method changes continuously optimize the index system, finally qualitative identify  
5 artificial intelligence multi-cloud scheduling applied talents training index system of influencing  
6 factors.

7 Colleges and universities determine the trend of talent training to a certain extent, and the  
8 professional degree of faculty structure is a key factor in the process of talent training. At the same  
9 time, in this paper, the factor of training base construction and education integration is regarded as  
10 a college-level factor to facilitate research, and finally summarizes four factors at the level of  
11 colleges and universities. As the most important influencer in the training of multi-cloud scheduling  
12 applied talents, enterprises can coordinate the reasonable operation of other parties in the demand  
13 and management of artificial intelligence talents. Mainly through the management and development  
14 system of talents within the enterprise and the training promotion and incentive mechanism to  
15 strengthen the effective promotion of talent training, and finally summarize five factors at the  
16 enterprise level; The degree of social support for the artificial intelligence industry is related to the  
17 efficient and rapid development and implementation of the training work at the level of universities  
18 and enterprises. It affects the training and development intention of colleges and individuals to a  
19 great extent, and finally summarizes five factors at the social level. Talent training is a complex  
20 system, in which the characteristics of talent itself is an indispensable factor. Finally, four factors at  
21 the personal level are summarized. According to the above analysis, the influencing factors of  
22 artificial intelligence multi-cloud scheduling applied talent training mainly come from four levels:

1 colleges, enterprises, society and individuals, including 21 factors such as the investment cost of  
 2 enterprise applied talents training, the proportion of industrial investment in GDP and the height of  
 3 career goals [29-33]. See Table 1 for details.

4 **Table 1. Index System of influencing factors for training applied talents of artificial  
 5 intelligence multi-cloud scheduling**

Indicator classification	First-level index	Second-level index
Affecting factor system of artificial intelligence multi-cloud scheduling applied talents training	A1: College level A2: Enterprise level A3: Social level A4: Individual level	B11: Professional degree of teacher structure B12: Experimental equipment and technical capabilities B13: Practical training base construction and education integration degree B14: Professional re-education intensity B21: Talent management and development system B22: Applied talents training investment cost B23: Corporate social responsibility B24: Degree of participation in industry-university-research education B25: Training promotion and incentive mechanism B31: Supportive Policy and Strategic Impact B32: Special fund reward and subsidy standard B33: Artificial intelligence major and School evaluation B34: Industry R&D and innovation support B35: Proportion of industrial investment in GDP B41: Individual characteristics B42: Career goals height B43: Innovative self-efficacy B44: Awareness of industry and corporate standards

6 **3. Construction of DEMATEL-TAISM model**

7 **3.1 Model selection**  
 8 Huang (2003) said that ISM is one of the important methods in educational technology research.  
 9 Based on hacker and anti-hacker thinking, he proposed five improved ISM methods and elaborated  
 10 them in detail, bringing enlightenment to the application and expansion of ISM model [34]. Zhou  
 11 and Zhang (2008) proposed the integration of DEMATEL/ISM to construct system hierarchy, and  
 12 provided the theoretical basis and algorithm of method integration. Effective integration of  
 13 DEMATEL/ISM method can reduce the computational amount and complexity of reachable matrix,

1 providing a new idea for the analysis and decision-making of complex systems [35]. Xie (2019) first  
2 proposed the adversarial interpretation structural model method, the AISIM method. This study uses  
3 TOPSIS-AISM to analyze 8 evaluation objects and 19 dimensions of indicators, and finally uses  
4 four sets of hierarchical topological maps to indicate the entire evaluation process [36]. Based on  
5 the above methods, this study adds the comprehensive influence value, namely the TAISM method,  
6 on the basis of AISIM, so that the topological result graph can more clearly and intuitively show the  
7 influence relationship of the elements in the system.

8       Based on the above influencing factor system of applied talents training of artificial intelligence  
9       multi-cloud scheduling, first calculate the matrix through the DEMATEL method to obtain the  
10      Degree of Influence, Degree of Influence, Degree of Cause and Center of each factor. Combined  
11      with the causal relationship diagram of factors, the key influencing factors of artificial intelligence  
12      multi-cloud scheduling applied talents training are identified. The comprehensive influence matrix  
13      calculated by the DEMATEL method can directly calculate the reachable matrix; According to the  
14      reachable matrix and the TAISM method, a set of adversarial directed topological hierarchy graphs  
15      with comprehensive influence values can be obtained. Therefore, the combined use of DEMATEL-  
16      TAISM model can identify and evaluate key factors in complex systems, and clarify the structural  
17      levels of factors in the system. Proceed as follows:

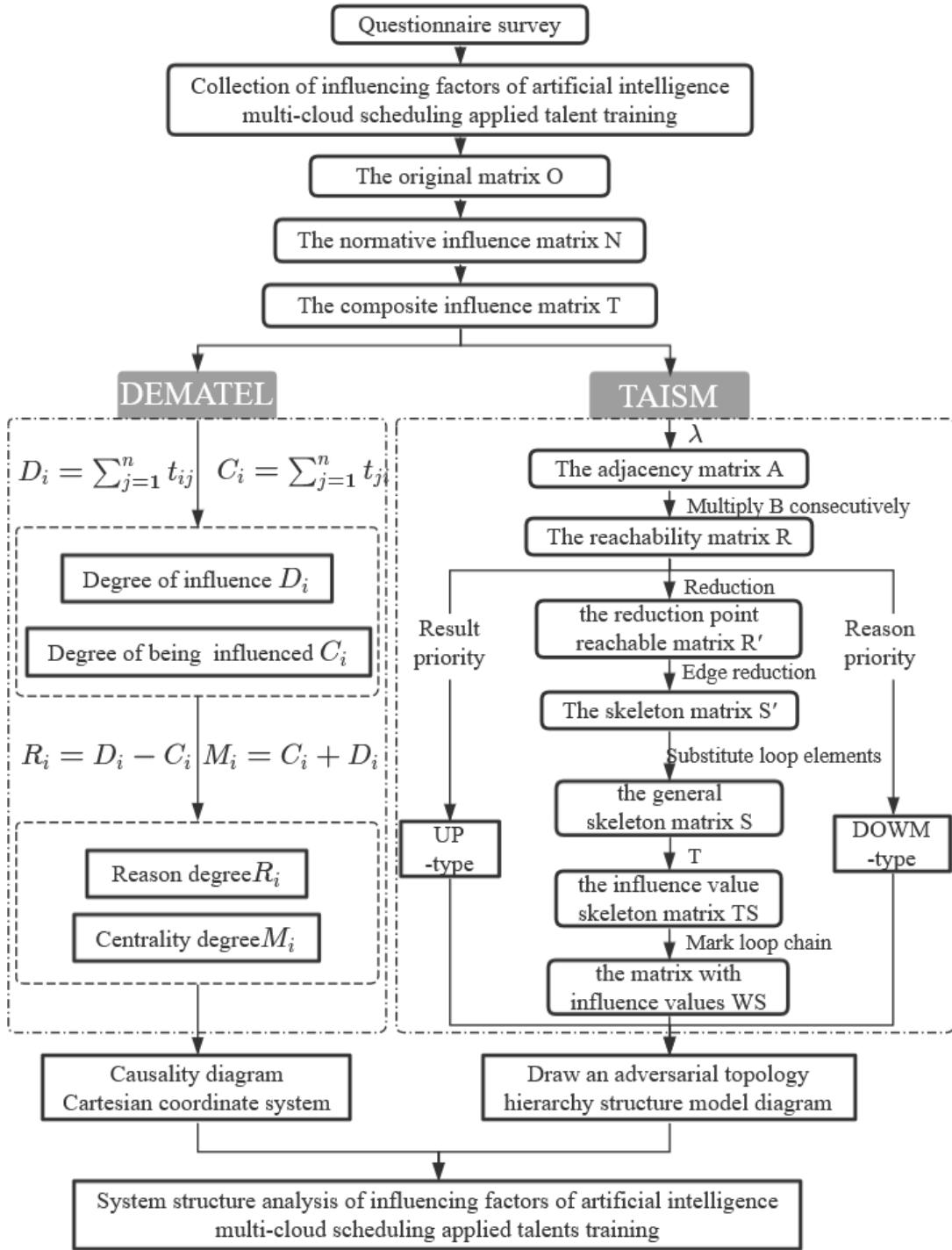


Fig.2. DEMATEL-TAISM method flow chart

1

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3

#### 3.2 DEMATEL method

##### 3.2.1 Build the original matrix $O$

Through questionnaires and interviews, experts are asked to quantify and score the mutual influence

1 relationship among the factors in the multi-dimensional index system affecting the training of  
2 artificial intelligence multi-cloud scheduling applied talents, where 0 means no influence, 1 means  
3 weak influence, 2 means general influence, 3 means strong influence and 4 means stronger influence.  
4 The research objects involved in expert fields include 3 professors and associate professors of  
5 artificial intelligence in applied universities, 2 personnel and senior executives of artificial  
6 intelligence companies, and 1 practitioner in artificial intelligence industry; After all the expert  
7 scoring forms are recovered, the scores are summarized, and the sum of quantitative influence  
8 relationships in the six scoring forms is calculated. Determining the relationship between factors  
9 and the relationship between direct influence degree  $S_i(i = 1,2\dots18)$  and  $S_j(j = 1,2\dots18)$  is  
10 represented by  $o_{ij}$ ,  $o_{ij}$  is the strength of the influence of  $i$  factor on factor  $j$ , and  $O(o_{ij})_{18\times18}$  is  
11 the direct influence matrix.

12

### 13 **3.2.2 Calculate the composite influence matrix $T$**

14 Normalize the direct influence matrix  $O$  by the row sum maximum method to obtain the normative  
15 influence matrix  $N$ , and the calculation process is shown in formula 1:

16 
$$N = \left( \frac{o_{ij}}{Maxvar} \right)_{18\times18} \quad (1)$$

17 Where  $Maxvar = max(\sum_{j=1}^n o_{ij})$ .

18 Using the obtained standardized influence matrix and formula (2), the comprehensive influence  
19 matrix  $T$  of the influencing factors of artificial intelligence multi-cloud scheduling applied talents  
20 training is obtained, that is  $T = (t_{ij})_{18\times18}$ .

21 
$$T = N + N^2 + N^3 + \dots + N^k = \sum_{k=1}^{\infty} N^k \rightarrow T = N(I - N)^{-1} \quad (2)$$

22 Where  $I$  is the identity matrix;  $A$  is the inverse matrix of  $B$ . From this, the composite influence

1 matrix  $T$  is shown in Table 2.

2

3

**Table 2. Composite influence matrix  $T$**

M <sub>18×18</sub>	B11	B12	B13	B14	B21	B22	B23	B24	B25	B31	B32	B33	B34	B35	B41	B42	B43	B44	
<b>B11</b>	0.052	0.118	0.133	0.153	0.132	0.193	0.11	0.149	0.082	0.055	0.104	0.135	0.108	0.094	0.149	0.18	0.168	0.147	
<b>B12</b>	0.087	0.055	0.115	0.085	0.071	0.104	0.078	0.101	0.049	0.034	0.05	0.119	0.11	0.072	0.101	0.122	0.123	0.104	
<b>B13</b>	0.084	0.112	0.069	0.104	0.098	0.127	0.104	0.137	0.067	0.048	0.08	0.112	0.123	0.082	0.106	0.138	0.137	0.118	
<b>B14</b>	0.036	0.086	0.084	0.062	0.099	0.124	0.096	0.121	0.088	0.033	0.053	0.08	0.089	0.065	0.131	0.155	0.139	0.127	
<b>B21</b>	0.081	0.111	0.142	0.141	0.107	0.198	0.135	0.187	0.159	0.067	0.069	0.127	0.15	0.11	0.191	0.244	0.224	0.202	
<b>B22</b>	0.099	0.156	0.172	0.193	0.191	0.152	0.134	0.203	0.139	0.093	0.097	0.133	0.207	0.154	0.191	0.247	0.225	0.209	
<b>B23</b>	0.05	0.064	0.094	0.099	0.12	0.155	0.066	0.133	0.113	0.081	0.079	0.07	0.135	0.101	0.12	0.147	0.112	0.163	
<b>B24</b>	0.074	0.114	0.129	0.117	0.138	0.184	0.132	0.098	0.098	0.071	0.079	0.099	0.139	0.108	0.132	0.185	0.143	0.17	
<b>T=</b>	<b>B25</b>	0.061	0.094	0.123	0.146	0.15	0.172	0.087	0.128	0.072	0.039	0.046	0.089	0.106	0.085	0.171	0.218	0.209	0.177
	<b>B31</b>	0.102	0.136	0.152	0.166	0.189	0.212	0.161	0.191	0.135	0.067	0.157	0.16	0.212	0.16	0.201	0.251	0.197	0.205
	<b>B32</b>	0.105	0.142	0.159	0.156	0.169	0.189	0.143	0.171	0.131	0.116	0.071	0.152	0.17	0.143	0.165	0.218	0.203	0.166
	<b>B33</b>	0.112	0.144	0.144	0.139	0.134	0.158	0.113	0.137	0.091	0.097	0.125	0.083	0.12	0.104	0.137	0.176	0.155	0.172
	<b>B34</b>	0.076	0.119	0.126	0.131	0.136	0.183	0.111	0.136	0.118	0.089	0.09	0.097	0.096	0.128	0.155	0.196	0.199	0.169
	<b>B35</b>	0.083	0.135	0.128	0.124	0.138	0.201	0.12	0.154	0.116	0.128	0.13	0.112	0.195	0.082	0.14	0.198	0.169	0.193
	<b>B41</b>	0.041	0.074	0.055	0.084	0.095	0.133	0.082	0.084	0.093	0.029	0.034	0.091	0.074	0.052	0.071	0.165	0.158	0.138
	<b>B42</b>	0.037	0.053	0.058	0.077	0.096	0.102	0.062	0.108	0.087	0.025	0.03	0.078	0.052	0.039	0.105	0.085	0.164	0.138
	<b>B43</b>	0.045	0.079	0.091	0.095	0.091	0.122	0.063	0.096	0.086	0.049	0.055	0.096	0.095	0.072	0.122	0.161	0.09	0.133
	<b>B44</b>	0.021	0.048	0.043	0.046	0.065	0.083	0.065	0.077	0.051	0.019	0.029	0.042	0.038	0.029	0.078	0.124	0.096	0.053

4

### 5 3.2.3 Calculate the degree of influence $D_i$ and the degree of being influenced $C_i$

6 Based on the comprehensive influence matrix  $T$ , the degree of influence  $D_i$  can be obtained by  
 7 accumulating the values of the rows, and the degree of being influenced  $C_i$  of each factor can be  
 8 obtained by accumulating the values of the columns.

9 
$$D_i = \sum_{j=1}^n t_{ij}, 1 \leq i \leq n \quad (3)$$

10 
$$C_i = \sum_{j=1}^n t_{ji}, 1 \leq i \leq n \quad (4)$$

11

### 12 3.2.4 Calculate the centrality degree $M_i$ and reason degree $R_i$

13 According to formula (5), the centrality degree  $M_i$  is obtained by adding the degree of influence  
 14  $D_i$  and the degree of being influenced  $C_i$  of each influencing factor; According to formula (6), the

1 reason degree  $R_i$  is obtained by subtracting the degree of being influenced  $C_i$  of each influencing  
 2 factor from the degree of influence  $D_i$ .

3 
$$M_i = D_i + C_i \quad (5)$$

4 
$$R_i = D_i - C_i \quad (6)$$

5

6 **Table 3. Influence and causality table**

Factor	$D_i$	$C_i$	$M_i$	Centrality sort	$R_i$	Positive sort (reason)	Negative sort (result)
<b>B22</b>	2.995	2.791	5.787	1	0.204	8	
<b>B21</b>	2.645	2.219	4.864	2	0.426	6	
<b>B24</b>	2.209	2.411	4.62	3	-0.203		-2
<b>B42</b>	1.394	3.211	4.605	4	-1.818		-8
<b>B34</b>	2.355	2.219	4.574	5	0.135	9	
<b>B43</b>	1.642	2.91	4.552	6	-1.268		-6
<b>B35</b>	2.545	1.679	4.224	7	0.866	4	
<b>B33</b>	2.341	1.875	4.216	8	0.466	5	
<b>B31</b>	3.052	1.14	4.192	9	1.913	1	
<b>B32</b>	2.768	1.378	4.145	10	1.39	2	
<b>B41</b>	1.554	2.468	4.022	11	-0.914		-5
<b>B25</b>	2.173	1.775	3.948	12	0.398	7	
<b>B13</b>	1.846	2.017	3.862	13	-0.171		-1
<b>B44</b>	1.009	2.783	3.793	14	-1.774		-7
<b>B14</b>	1.668	2.119	3.787	15	-0.451		-4
<b>B23</b>	1.903	1.861	3.764	16	0.042	10	
<b>B11</b>	2.261	1.243	3.504	17	1.018	3	
<b>B12</b>	1.581	1.84	3.421	18	-0.259		-3

7

### 8 **3.3 TAISM method**

#### 9 **3.3.1 Build an adjacency matrix $A$**

10 Introducing the intercept  $A$ , the intercept value in this paper is obtained by statistics with the matrix  
 11  $T$ , and its calculation formula is:

12 
$$\lambda = \bar{x} + \sigma \quad (7)$$

13 Where  $A$  is the mean of the matrix values in the  $T$  matrix,  $B$  is the sample standard deviation,

14 
$$\sigma = \sqrt{\frac{\sum_{i=1}^{n^2} (x_{ij} - \bar{x})^2}{n^2 - 1}} \quad (8)$$

$$1 \quad O_{ij} = \begin{cases} 1, & t_{ij} \geq \lambda = 0.16501710625713 \\ 0, & t_{ij} < \lambda = 0.16501710625713 \end{cases} \quad (i,j = 1,2,3,\dots,18)$$

2

3 **Table 4. Adjacency matrix  $A$**

M <sub>18x18</sub>	B11	B12	B13	B14	B21	B22	B23	B24	B25	B31	B32	B33	B34	B35	B41	B42	B43	B44
<b>B11</b>	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	1	0
<b>B12</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>B13</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>B14</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>B21</b>	0	0	0	0	0	1	0	1	0	0	0	0	0	0	0	1	1	1
<b>B22</b>	0	0	1	1	1	0	0	1	0	0	0	0	1	0	1	1	1	1
<b>B23</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>B24</b>	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	0	1
A=	<b>B25</b>	0	0	0	0	0	1	0	0	0	0	0	0	0	0	1	1	1
	<b>B31</b>	0	0	0	1	1	1	0	1	0	0	0	1	0	1	1	1	1
	<b>B32</b>	0	0	0	0	1	1	0	1	0	0	0	1	0	1	1	1	1
	<b>B33</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1
	<b>B34</b>	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	1
	<b>B35</b>	0	0	0	0	0	1	0	0	0	0	0	1	0	0	1	1	1
	<b>B41</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0
	<b>B42</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>B43</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>B44</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

4

5 **3.3.2 Build the reachable matrix  $R$**

6 For any adjacency matrix  $A$ , the reachable matrix  $R$  is calculated as follows:

$$7 \quad B = A + I \quad (9)$$

8 Where  $B$  is the multiplication matrix,  $I$  is the identity matrix, that is, a Boolean square matrix

9 with only the diagonal value of 1. Then multiply  $B$  consecutively:

$$10 \quad B^{k-1} \neq B^k = B^{k+1} = R \quad (10)$$

11 From this, the reachable matrix  $R$  is obtained, and the result is as follows:

12

13 **Table 5. Reachable matrix  $R$**

M <sub>18x18</sub>	B11	B12	B13	B14	B21	B22	B23	B24	B25	B31	B32	B33	B34	B35	B41	B42	B43	B44
--------------------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

1

### 2     3.3.3 Build a general skeleton matrix $S$

3 The reduction point is carried out by the reachable matrix  $R$ , that is, the loop in the reachable matrix

4 is regarded as a point, which is called the reduction point. After reduction the point, the reduction

points reachable matrix  $R'$  is obtained, and then the edge reduction calculation is carried out. The

6 essence of the edge reduction operation is to delete the repeated paths, the method is as follows:

$$7 \quad S' = R' - (R' - I)^2 - I \quad (11)$$

The skeleton matrix  $S'$  is obtained by reducing the edge of  $R'$ , and the general skeleton matrix

9  $S$  is obtained by substituting the loop elements.

10

### 11 3.3.4 Build the matrix with influence values WS

12 The value of 1 in the general skeleton matrix  $S$  is replaced with the comprehensive influence value,

13 that is, the corresponding value in  $T$  is replaced to obtain the influence value skeleton matrix  $TS$ .

14 Mark the directed edge inside the loop chain with 1 to obtain the matrix with influence value  $WS$ .

1     $WS$  is the matrix with influence values shown in Table 6.

2

3

**Table 6. The matrix with influence values WS**

M <sub>18×18</sub>	B11	B12	B13	B14	B21	B22	B2	B24	B25	B31	B32	B33	B34	B35	B41	B42	B43	B44
<b>B11</b>	0	0	0	0	0	0.193	0	0	0	0	0	0	0	0	0	0	0	
<b>B12</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>B13</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>B14</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>B21</b>	0	0	0	0	0	1	0	1	0	0	0	0	1	0	0.192	0	0.224	0.20
<b>B22</b>	0	0	0.172	0.193	1	0	0	1	0	0	0	0	1	0	0	0	0	0
<b>B23</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>B24</b>	0	0	0	0	1	1	0	0	0	0	0	0	1	0	0	0	0	0
T=	<b>B25</b>	0	0	0	0	0.172	0	0	0	0	0	0	0	0	0	0	0	0
	<b>B31</b>	0	0	0	0	0.189	0	0	0	0	0	0	0	0	0	0	0	0
	<b>B32</b>	0	0	0	0	0.169	0	0	0	0	0	0	0	0	0	0	0	0
	<b>B33</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.176	0	0.17
	<b>B34</b>	0	0	0	0	1	1	0	1	0	0	0	0	0	0	0	0	0
	<b>B35</b>	0	0	0	0	0	0.201	0	0	0	0	0	0	0	0	0	0	0
	<b>B41</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.165	0	0
	<b>B42</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>B43</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>B44</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

4

### 5    **3.3.5 Extraction of adversarial hierarchy**

6    For the reachable matrix, there is reachable set  $R$ , prior set  $Q$ , and common set  $T$ , where  $T = R \cap Q$ .

7    Taking the adjacency matrix  $A$  as an example, the reachable set of  $e_i$  is denoted as  $R(e_i)$ , that is,

8    all elements whose row value corresponds to 1. The prior set of  $e_i$  is denoted as  $Q(e_i)$ , that is, all

9    the elements whose column value corresponds to 1. The common set of  $e_i$  is denoted as  $T(e_i)$ ,

10   that is,  $R(e_i) \cap Q(e_i)$ .

11   For the UP-type topology diagram, the results are prioritized for hierarchical division, and the

12   extraction rules are as follows:  $T(e_i) = R(e_i)$ . As long as the reachable set is the same as the

13   common set, the relevant elements are extracted. The extracted features are placed above each time,

14   and the extracted features are placed in order from top to bottom.

1 For the DOWN-type topology diagram, the reasons are prioritized for hierarchical division,  
2 and the extraction rules are as follows:  $T(e_i) = Q(e_i)$ . The extracted features are placed below each  
3 time, and the extracted features are placed in order from bottom to top.

4 Extracted according to the above method, the results are shown in Table 7:

5

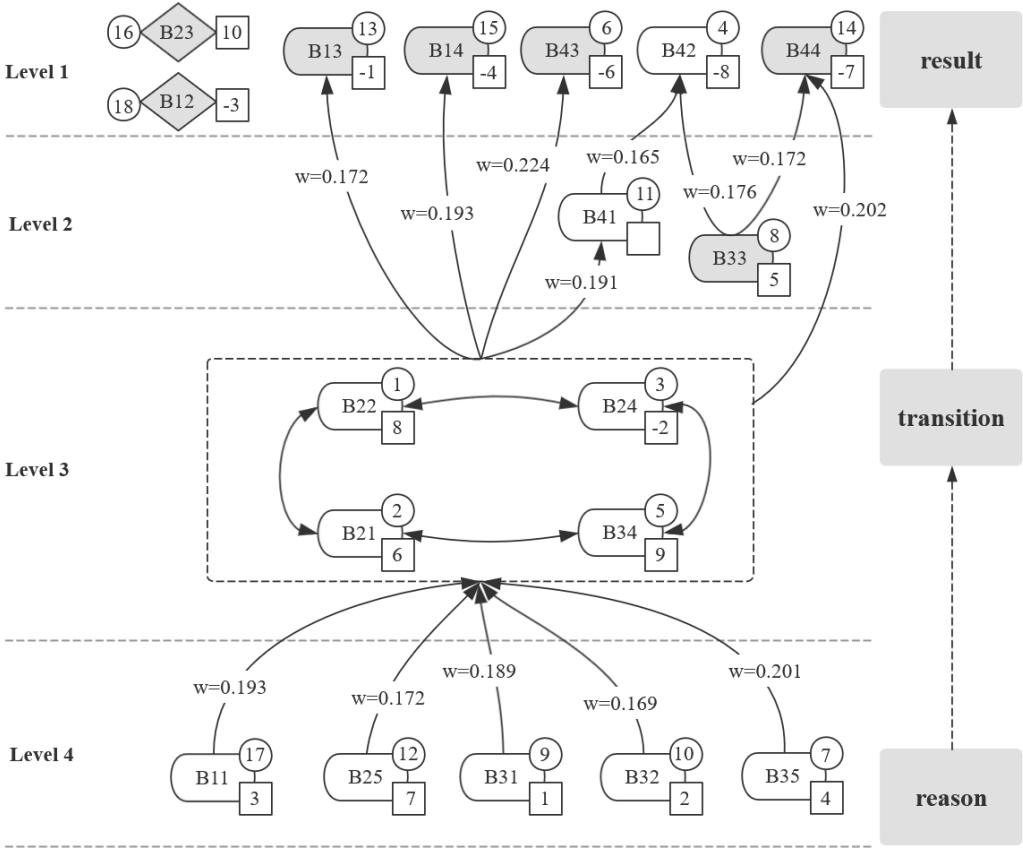
6 **Table 7. Adversarial level extraction results**

Level	Result priority——UP-type	Reason priority——DOWN-type
Level 1	B12, B13, B14, B23, B42, B43, B44	B42
Level 2	B33, B41	B13, B14, B41, B43, B44
Level 3	B21, B22, B24, B34	B21, B22, B24, B34
Level 4	B11, B25, B31, B32, B35	B11, B12, B23, B25, B31, B32, B33, B35

7

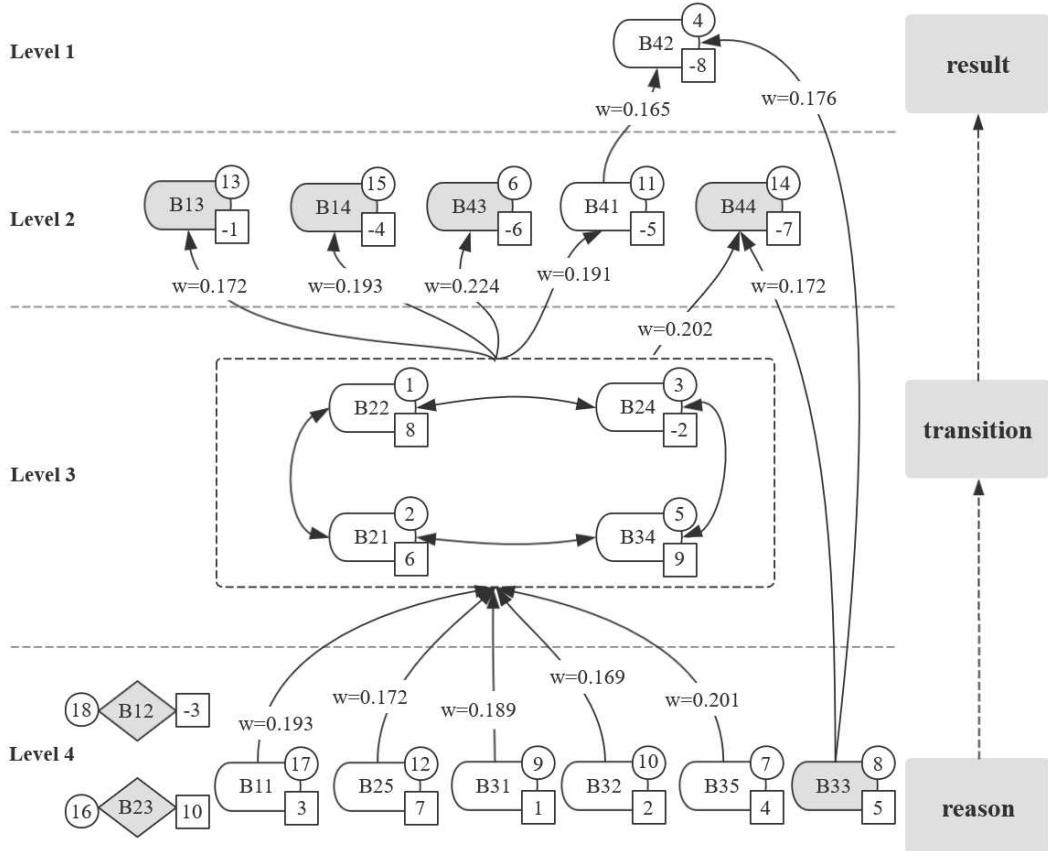
8 **3.4 Draw an adversarial topology hierarchy structure model diagram**

9 According to the relationship between elements and the results of the confrontation level extraction,  
10 a directed topological hierarchy graph can be drawn. There is reachable relationship among factors  
11 in the system, which is represented by a directed line segment and a two-way arrow to form a loop,  
12 that is, they are reachable relationship with each other. At the same time, the lower layer indicates  
13 that the influencing factors are rooted, and the higher layer indicates that the influencing factors are  
14 direct. The UP-type and DOWN-type topological hierarchical structure model diagrams are shown  
15 in Figure 3 and Figure 4.



1

2

**Fig.3. UP-type topological hierarchical structure model diagram**

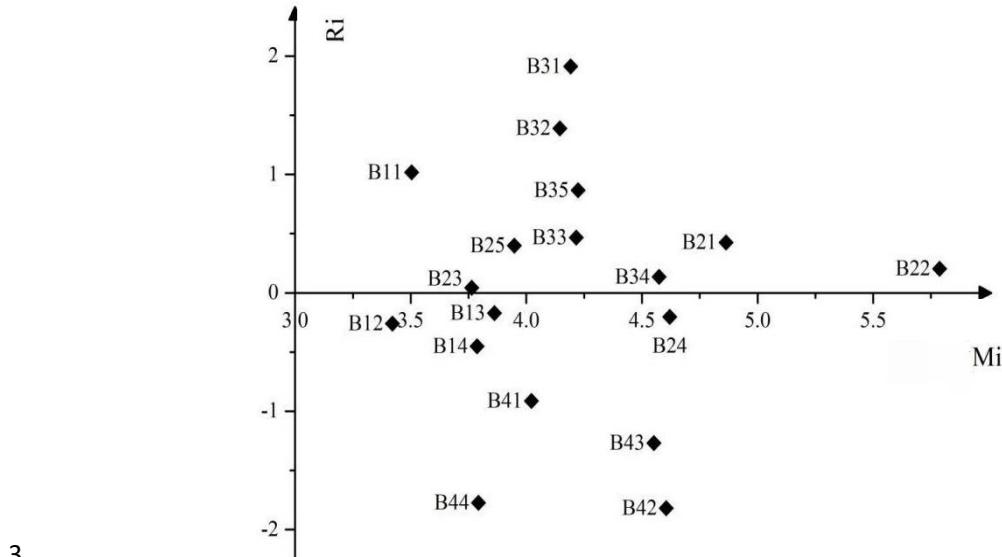
3

4

**Fig.4. DOWN-type topological hierarchical structure model diagram**

1    **4. Application Analysis Based on DEMATEL-TAISM Model**

2    **4.1 Centrality degree and reason degree analysis**



**Fig.5. Distribution of reasons and results of influencing factors**

6    **4.1.1 Centrality degree**

7    The function of centrality degree is to measure the influence of factors on the whole system. The  
8    larger the value of the factor, the more important the factor is and the stronger the impact on the  
9    system. According to Figure 5, we can see that the top five centrality values of the influencing  
10   factors of artificial intelligence multi-cloud scheduling applied talents training are: applied talents  
11   training input cost B22, talent management and development system B21, degree of participation in  
12   industry-university-research education B24, career goals height B42, industry R&D and innovation  
13   support B34. Therefore, these factors should be focused and analyzed when regulating the system.

14

15   **4.1.2 Reason degree**

16   The function of reason degree is to measure the influence of factors on other factors. When  $R_i > 0$ ,  
17   this factor is the cause factor. The larger the value of  $R_i$  is, the greater its influence on other factors

1 is. When  $R_i < 0$ , this factor is the result factor, and the smaller the value of  $R_i$ , the greater the  
2 degree of its influence by other factors. In this system, the top five positive values of reason degree  
3 are: corporate social responsibility B23, enterprise R&D and innovation support B34, applied talents  
4 training investment cost B22, training promotion and incentive mechanism B25 and talent  
5 management and development system B21. Factors are mainly distributed at the enterprise level and  
6 the social level, indicating that they are more likely to have an impact on the training of artificial  
7 intelligence multi-cloud scheduling applied talents. Therefore, we should pay attention to the  
8 regulation of these factors.

9 In the system, the top five negative values of causation degree from small to large are: career  
10 goal height B42, awareness of industry and corporate standards B44, innovation self-efficacy B43,  
11 individual characteristics B41, and professional re-education intensity B14. We found that the four  
12 factors at the individual level are all outcome factors, that is, they are strongly influenced by other  
13 factors, which is also consistent with our expected cognition. When regulating these factors, we  
14 should pay attention to other related factors.

15

#### 16 **4.2 Analysis of Extensible Active Systems**

17 In the topology hierarchy model diagram, if a factor is at different levels in the UP-type topology  
18 diagram and the DOWN-type topology diagram, it is called an active factor. A system with active  
19 factors is called an extension variable system, also called an active system; A system without active  
20 factors is called a rigid system, also known as a topologically rigid system. In the system shown in  
21 the above figure, the grey marked factors B12, B23, B13, B14, B43, B44 and B33 are transition  
22 between different levels, so they are activity factors. The research on influencing factors of artificial

1 intelligence multi-cloud scheduling applied talents training This system is an extension variable  
2 system.

3

4 **4.3 Isolated factor analysis**

5 Factors B12 and B23 represented by diamonds in the topology hierarchy model diagram are isolated  
6 factors. It can be seen from the topology diagram that B12 and B23 have no directed line segment  
7 representation with other factors in the system, that is, there is no influence or affected relationship  
8 between these two factors and other factors in the system, that is, there is no reachable relationship.

9 From the comprehensive influence matrix T, it can be seen that the degree of influence and the  
10 degree of being influenced of experimental equipment and technical capability B12 and corporate  
11 social responsibility B23 are also very low, indicating that the interaction between these two factors  
12 on other factors is also weak. Therefore, in the subsequent analysis, we choose to remove the isolated  
13 factors B12 and B23 for more systematic research.

14

15 **4.4 Loop Analysis**

16 Against the topological hierarchical structure model diagram, if a closed-loop link of bidirectional  
17 line segments is formed, we call this link a loop, and each factor in the loop has a causal relationship  
18 with each other. From Figure 3 and Figure 4, we can see that there is a loop composed of four factors  
19 in the influencing factor system of artificial intelligence multi-cloud scheduling applied talents  
20 training, namely talent management and development system B21, applied talents training  
21 investment cost B22, degree of participation in industry-university-research education B24, and  
22 strength of Industry R&D and innovation support B34. These four factors have mutual causality and

1 strong connection within the loop. Therefore, the loop can be regarded as a subsystem of the system.

2

3 **4.5 Hierarchy and causal analysis**

4 It can be seen from the UP-type and DOWN-type topological hierarchical structure model diagrams

5 that the influencing factor system of artificial intelligence multi-cloud scheduling applied talents

6 training is a hierarchical structure model with four levels from the bottom to the top. The system

7 can be divided into three levels: substantial level, extended level and superficial level.

8 The factor of substantial cause level, that is, the factor located at the lowest level in the

9 topological hierarchy model diagram, this level factor will only send upward directed line segments

10 to other level factors, with the strongest influence attribute, and can directly or indirectly affect the

11 factors of other strata more or less, but will not be affected by other level factors, that is, the root

12 factor of the system. The factors of the substantial cause level include: professional degree of teacher

13 structure B11, training promotion and incentive mechanism B25, Supportive Policy and Strategic

14 Impact B31, special fund reward and subsidy standard B32 and the proportion of industrial

15 investment in GDP B35. According to the topological map, it is not difficult to see that if we want

16 to develop or improve the training of Applied Talents in artificial intelligence industry, the social

17 factors at the root play a leading role, and the supporting policies, capital investment and subsidies

18 of the industry have a significant impact on other factors in the system; Secondly, the professional

19 degree of teachers' structure at the college level directly affects the quality of talent training, so we

20 should pay attention to the professional degree of teachers in artificial intelligence industry; The

21 promotion and incentive mechanism at the enterprise level plays a favorable role in promoting the

22 quality of talents. A complete promotion and incentive system can bring more effective incentive

1 effect.

2 The factors of the superficial level can also be called the result factors, that is, the factors

3 located at the top level in the topological hierarchy model diagram. This level factor will only

4 receive directed segments from other level factors, but will not send directed segments to other level

5 factors, which is the most affected. The superficial factors are: practical training base construction

6 and education integration degree B13, professional re-education intensity B14, career goals height

7 B42, innovative self-efficacy B43, and the awareness of industry and corporate standards B44. This

8 paper analyzes the factors of superficial level, which only involves the factors of individual level

9 and college level, indicating that it has a more direct impact on the results of talent training. At the

10 individual level, the talents' career goal height, self-efficacy and cognition of the industry are more

11 affected by the factors at the enterprise level and social level. Therefore, in order to improve the

12 impact of this level factor on the system, the breakthrough lies in the regulation of the corresponding

13 influencing factors at the enterprise level and social level. At the college level, the integration of

14 training base and education and the intensity of professional reeducation can directly affect talents'

15 professional quality and practical ability, but these two factors are inseparable from enterprise

16 related factors.

17 The factor of extended level, that is, the factor located in the middle part of the topological

18 hierarchy model diagram, this hierarchy factor will send upward directed segments to the upper-

19 level factors to affect the upper-level factors; At the same time, it will also receive the directed line

20 segments from the lower-level factors, so the factors have strong extensional influence and the

21 degree of being influenced. The factors that extend level include: talent management and

22 development system B21, applied talents training investment cost B22, degree of participation in

1 industry-university-research education B24, Industry R&D and innovation support B34, individual  
2 characteristics B41, artificial intelligence major and school evaluation B33. By analyzing the factors  
3 at this level, the factors at the enterprise level have a stronger centrality degree. Therefore, the  
4 enterprise's talent management and development system, the investment cost of relevant talents and  
5 the degree of participation in training have a strong control force on the development or promotion  
6 of applied talents in the artificial intelligence industry. These three factors are also mutually causal,  
7 in consequence, when taking measures, we can focus on one of them; Then the evaluation of  
8 artificial intelligence majors and related schools at the social level and the support for enterprise  
9 R&D and innovation have a significant positive incentive effect on talents; The individual  
10 characteristics at the individual level generally refer to the personality and knowledge of talents,  
11 which has a key impact on talent training.

12

## 13 **5. Summary and suggestions**

14 Based on the research background of multi-cloud scheduling supported by artificial intelligence,  
15 this paper constructs the influencing factor model of multi-cloud scheduling applied talent training  
16 of artificial intelligence. Based on the DEMATEL method and the improved AISIM method, it further  
17 measures the influence path and hierarchical distribution in the system of the training quality of  
18 multi-cloud scheduling applied talents driven by various factors; Thus, the driving structure and  
19 action mechanism of the internal influencing factors of the system are revealed, and the current  
20 situation is analyzed. Finally, according to the results, targeted development suggestions are put  
21 forward.

### 22 **5.1 Increase industrial investment and subsidies to boost the development and construction of**

1   **the artificial intelligence industry**

2   The supportive policies, capital investment and subsidies of the artificial intelligence industry are

3   the key factors affecting the development of the artificial intelligence industry, and are of decisive

4   significance to the future development direction of the industry. Supportive policies for industrial

5   development are the most favorable measures to promote enterprises, colleges and individuals to

6   pay more attention to the artificial intelligence industry; The increase in industrial capital investment

7   can drive the layout of enterprises in the artificial intelligence industry and expand the scale of

8   construction; Targeted and refined subsidy policies can encourage enterprises to increase investment

9   in related projects and technology research and development, and effectively reduce the pressure on

10   enterprises in terms of industrial development funds. The continuous exploration and development

11   of enterprises in the artificial intelligence industry will inevitably increase the demand for high-

12   quality applied talents in the artificial intelligence industry, thereby continuously promoting the

13   optimization of the applied talents training system.

14

15   **5.2 Enabling enterprises expand the layout of talents related to IoT multi-cloud scheduling to**

16   **meet the needs of enterprises for refined talents**

17   Corporate social responsibility is the most original factor in the system, while the enterprise's

18   investment cost in the training of multi-cloud scheduling applied talents and the talent management

19   and development system are the two most central factors in the system. These three factors are all

20   subordinate to the enterprise level, From this point of view, the expansion of the layout and

21   investment of enabling enterprises in the IoT multi-cloud scheduling talents is the basis for the

22   cultivation of multi-cloud scheduling applied talents. Enterprises with a high sense of social

1 responsibility have a high vision of supporting the development of artificial intelligence industry,  
2 and have a subtle influence on the cultivation of professional quality of cloud scheduling related  
3 talents in the training process; Enterprises that invest a high cost in talents related to multi-cloud  
4 scheduling and have a relatively complete talent management and development system not only  
5 have a stronger attraction for talents, but also play a crucial role in improving the systematization  
6 of applied talent training related to multi-cloud scheduling.

7

8 **5.3 Strengthen the construction of the professionalism of the faculty structure, and establish a**  
9 **high-quality and high-standard training team**

10 The professional degree of the faculty structure belongs to the class of substantive causes, which is  
11 the most direct factor affecting the training results of artificial intelligence multi-cloud scheduling  
12 applied talents. That is, teachers should have diversified theoretical knowledge and practical literacy  
13 in the field of artificial intelligence and multi-cloud computing resource scheduling. The  
14 professional level of teachers' teaching contents and methods directly affects the quality and level  
15 of applied talent education and training. Therefore, it is necessary to strengthen the knowledge and  
16 skills of teachers in related fields based on artificial intelligence, big data, cloud computing  
17 platforms and technologies. The training syllabus and goals for multi-cloud scheduling applied  
18 talents should be more targeted and systematic, so that the teaching content can keep pace with the  
19 times and adapt to the development of the industry; We can also improve and develop curriculum  
20 resources through internal and external cooperation and drawing lessons from foreign curriculum  
21 systems. At the same time, the professional faculty structure of the university also creates favorable  
22 conditions for cooperation between the industry, the university and the research institute, and the

1 high quality and high standard training team also boosts the training process of multi-cloud  
2 scheduling applied talents.

3 **5.4 Strengthen the development mind of multi-cloud scheduling related talents and improve**  
4 **the subjective initiative of talent training**

5 Highly industry talent career goals are one of the factors of system centrality degree is higher, which  
6 has a strong influence on the system. The characteristics of talents themselves determine their  
7 subjective initiative and self-efficacy in the training process to a certain extent. Talents with higher  
8 career development goals will show higher pursuit and development vision in the training process.

9 However, people can not establish their career development goals and development directions from  
10 the beginning. Therefore, in talent training, we should strengthen the recognition of talents for the  
11 artificial intelligence industry, the IoT and multi-cloud computing, strengthen the development mind  
12 of artificial intelligence multi-cloud scheduling applied talents, strengthen the guidance of their  
13 career development goals and plans, and guide them to form the career values of highly skilled  
14 talents, Enhance the initiative and enthusiasm of talents in the training process, so as to promote the  
15 training of applied talents for multi-cloud scheduling.

16

17 **Ethical Approval and Consent to participate**

18 Not applicable.

19

20 **Consent for publication**

21 Not applicable.

22

1    **Availability of data and materials**

2    The data used to support the findings of this study are available from the corresponding author upon  
3    request.

4

5    **Competing interests**

6    The authors declare that they have no competing interests.

7

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11   technology research smart campus in Jiangsu Province (2020-R-84366).

12

13   **Authors' contributions**

14   Conceptualization was done by Yi-jie Bian; investigation was conducted by Jing-qи Li and Lu Xie;  
15   methodology was done by Yi-jie Bian and Lu Xie; writing of original draft was performed by Lu  
16   Xie; review and editing was carried out by Yi-jie Bian and Jing-qи Li.

17

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21   technology research smart campus in Jiangsu Province (2020-R-84366).

22

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12

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