

## Residents' Willingness to Pay for Domestic Nature-Based Tourism in Botswana

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#### Research Article

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#### **Abstract**

The COVID-19 pandemic has halted tourism worldwide. This shock has led to job losses, loss of livelihoods and overall revenue losses at national and international levels. The pandemic has reinforced the need to develop strong domestic tourism bases. In Botswana, the domestic tourism market has remained largely unexplored and undeveloped. This study aims to estimate domestic tourists' willingness to embark on domestic tourism during and post the COVID-19 pandemic. Using primary data derived from questionnaires administered online, this study seeks to estimate the residents' willingness to pay (WTP) for a standard two-day domestic nature-based tourism package and analyse factors influencing residents' WTP for domestic nature-based tourism. On average, the respondents were willing to pay for a standard two-day domestic nature-based tourism experience package valued at BWP3 340.66 per person sharing. However, some camps charge as high as BWP72 097.62 for a similar package. There is a need to develop plans that promote pricing and product offerings that accommodate domestic tourists without having an impact on the sustainability of natural resources and the integrity of the natural environment

#### 1. Introduction

Tourism has high multiplier effects in terms of generating employment, increasing foreign exchange earnings, contributing to a positive balance of payment, and stimulating other sectors of the economy through forward and backward linkages (Mastny, 2001; Rasool, Maqbool & Tarique, 2021). All these activities and positive attributes of tourism help to alleviate poverty in some tourism-dependent countries. In most developing countries, tourism is considered a competent driver of development. This is because the tourism sector has, over the years, displayed promising growth rates for various developing countries. For instance, according to the United Nations Conference on Trade and Development (UNCTAD), since 1995, the tourism sector has expanded significantly, with the number of international tourist arrivals in Africa doubling from 24 million in 1995–1998 to 48 million in 2005–2008, and increasing to 56 million in 2011–2014 (UNCTAD, 2017). In 2018, up to 67 million international tourists visited African countries, generating US\$38 billion for the continent (United Nations World Tourism Organization (UNWTO), 2019; Sallent, 2020).

Despite the general growth of the sector over the years, the COVID-19 pandemic has halted tourism worldwide. This shock to the sector has led to job losses, loss of livelihoods and the overall revenue losses at national and international levels. In 2019, the travel and tourism sector contributed 10.3% to global GDP (World Travel & Tourism Council (WTTC), 2020). However, the contribution of the sector to the global GDP decreased to 5.3% in 2020 due to restrictions to mobility (WTTC, 2020). According to the WTTC (2022a), in Africa, more than seven million jobs were lost in the travel and tourism sector due to severe international travel restrictions in response to the pandemic. The pandemic has exposed the unhealthy and unsustainable over-dependence of the sector on the international market in some developing countries, including Botswana.

In Botswana, the travel and tourism sector contributed 12.5% to the GDP in 2019 (WTTC, 2022b). However, the share of the sector to the GDP and job creation declined between 2020 and 2021 (WTTC, 2022b). Travel bans and COVID-19 restrictions have resulted in the collapse of the sector with some hotels in the country operating at 10% capacity while many citizen-owned tourism enterprises have had to close (Okavango Delta Management Plan (ODMP), 2022). According to the Botswana Tourism Organisation (BTO) report, by April 2020, of the 26 000 workers employed in the tourism sector, only 300 were at work mainly working in facilities offering quarantine services for COVID-19 and related patients (BTO, 2020). Only those facilities involved in the provision of accommodation for essential services personnel and mandatory guarantine had been able to make reasonable earnings. The devastating effects of COVID-19 in the tourism sector have led to the promotion of nature-based tourism products on the domestic tourism market, a market which has been largely ignored and excluded through pricing and the high-value, low-volume (HVLV) tourism approach (Morupisi & Mokgalo, 2016; Stone & Stone, 2022). In their study, Stone et al. (2021) recommended the promotion of domestic tourism to nature-based attraction in order to remedy the problem of unsustainable and predominant dependence of Botswana's tourism sector on the international market. To assess the viability of domestic tourism, this paper aims to estimate domestic tourists' willingness to embark on domestic travel.

#### International and Domestic tourism dynamics in Botswana

In 2019 the total contribution of travel and tourism to Botswana's GDP was BWP 23, 843.0 million (USD 2, 150.4 million) which accounts for 12.5% of the total country's economy (WTTC, 2022b). In 2020, it contributed BWP 13,632.5 million (USD 1, 229.6 million), contributing 7.8% of the total economy (decline of -42.8%) translating to an economy change decline of 8.7% (WTTC, 2022b), accounted for by the outbreak of the COVID-19 pandemic. In 2021, the total contribution of travel and tourism to Botswana's GDP was BWP 15. 664.4 million (USD1412.8 million), which is 8.0% of total contribution to the country's economy (WTTC, 2022b). This shows a 14.9% increase and an 11.8% increase to the total economy from 2019.

In terms of employment, in 2019 tourism contributed 82500 (9.3% of total jobs), 67300 jobs (7.5% total jobs) in 2020 (a decline of 18.4%) while in 2021, 69900 jobs were created (7.7% of total jobs) showing an increase of 3.9% (WTTC, 2022b). The decline in employment figures are also accounted for by the COVID-19 pandemic due to travel bans during the outbreak.

In 2019, international tourists spent BWP 11 091.0 million (USD 1 000.3 million), accounting for 62.8% of total exports, and in 2020, international tourists expenditure was BWP 4 585.4 million (USD 413.4 million), translating to 33,6% of total exports, (a decline of 58.7%), while in 2021 the expenditure was at BWP 5, 710.0 million (USD 515.0 million), accounting for 26.0% of total exports; showing an increase of 24.6% from the year 2020 (WTTC, 2022b).

Comparatively, domestic visitor expenditure in 2019 stood at BWP 5, 255.1 million (USD 474.0 million), in 2020 it was BWP 3, 826.4 million (USD 345.1 million) (a decline of 27.2% from 2019), while in 2021 it was BWP 4, 640.2 million (USD 418.5 million); showing an increase of 21.3% from 2020 (WTTC, 2022b).

By all accounts, this shows that Botswana's tourism market is heavily dependent on the international tourism market compared to the domestic market. To a certain extent, this outcome can be explained by the country's adopted policy framework, which resonates with the high value – low volume (HVLV) approach. By its nature, this approach selectively includes certain market segments while excluding others.

With the HVLV policy promoted by the country, high-end tourism facilities were created in wilderness areas such as those in the Okavango Delta. These establishments are playgrounds for international tourists, the main markets for nature-based tourism in Botswana (Mbaiwa, 2017; Stone & Nyaupane, 2016). The HVLV policy has led to the exclusion of local people as tourists and as investors in the sector due to the large financial and human capital needed to cater to the needs of the high-end market (Stone & Stone, 2022). As a result, the tourism sector of Botswana largely caters to international tourists while also being foreign owned and controlled (Glasson, Godfrey & Goodey, 1995). Domestic tourists visiting nature-based attractions make up a small proportion of visitors. Between 2010 and 2013, only 8.2% of visitors to protected areas were citizens compared to 71.1% of international tourists (Department of Wildlife and National Parks, 2014; Stone et al, 2017). Most domestic tourists (63%) engage in the visiting friends and relatives (VFR) category (Morupisi & Mokgalo, 2017).

In addition to the HVLV policy, several factors contribute to the low domestic tourism levels. These include the lack of travel and tourism culture by Batswana, lack of preparedness for leisure travel by citizens, non-diversified tourism product/product is familiar to locals due to their upbringing, high prices charged at local facilities, protected areas not being accessible, and marketing informed by outsiders' views and image (Morupisi & Mokgalo, 2017; Stone & Nyaupane, 2016, 2019; Stone & Stone, 2017). The domestic tourism market in Botswana has therefore remained an unexplored and undeveloped market. Furthermore, literature on domestic tourism in Botswana is almost non-existent. Limited literature is available from government agencies such as the Department of Wildlife and National Parks (DWNP), the Department of Tourism (DoT) and the Botswana Tourism Organisation (BTO) and academic studies (Mbaiwa et al, 2007; Morupisi & Mokgalo, 2017; Stone & Nyaupane, 2016, 2019; Stone & Stone, 2017; Stone, Stone & Mbaiwa, 2017).

Although these studies have highlighted the need to diversify Botswana's tourism market and to promote domestic tourism in the post-pandemic economy (see BTO, 2020; Stone et al., 2021; ODMP, 2022), there are currently no studies on the willingness of residents to embark on domestic tourism during and post the COVID-19 pandemic. Therefore, this paper addresses this gap by analysing the residents' willingness to pay (WTP) for domestic tourism. The specific objectives are to; (i) estimate the residents' WTP for a standard two-day domestic nature-based tourism package, and (ii) analyse factors influencing residents' WTP for domestic nature-based tourism.

A successful and sustainable tourism market is commonly segmented on the basis of various criteria such as demography, economy, product offering, and geography, among others (Bhandari & Heshmati, 2010). Therefore, it is important to identify and define the market based on these criteria. This is

important for crafting pricing policies that are consistent with the behavioural patterns and preferences of the target domestic nature-based tourism market. The tourism market for any tourism product needs to be informed by the concept sustainable tourism development, a framework that emphasises ecological sustainability, economic efficiency and social equity.

#### Sustainable tourism development

The concept of sustainable development became predominant in tourism research and in the international development community after the release of the World Commission on Environment and Development (WCED) Report [the Brundtland Report] in 1987. Sustainable development is "development that meets the needs of the present generation without compromising the ability of future generations to meet their own needs" (WCED, 1987, p. 43). Sustainable development is hinged on three broad approaches and concerns, namely: social, economic, and ecological sustainability (Ahn et al., 2002). Ecological sustainability emphasises that the rate of renewable natural resources use should not be faster than the rate at which the natural process renews itself (Serageldin, 1993). Economic efficiency aims at producing the maximum output in order to achieve a high standard of living of the people within the constraints of the existing capital (Paehlke,1999). Social equity advocates fairness and equal access to resources by all user groups, aimed at ensuring equity in the distribution of costs, benefits, decision-making and management (UNCED, 1992).

The development of tourism in the world today is concerned with sustainable aspects of cultural heritage preservation, conservation of the natural environment and development of community livelihoods (Amerta at al., 2018). As a result, nowadays countries adopt tourism development as a stimulus to the concern for the carrying capacity of the natural and cultural environment as well as the welfare of local communities (Stone & Stone, 2020). Sustainable tourism development can be achieved if utilization levels of various resources do not go beyond the regeneration ability of those resources (Amerta at al., 2018). It is of great importance to plan and develop tourism aimfully and sustainably through the search for compromises between environmental, economic and social aims of society (Streimikiene et al., 2021).

Sustainable tourism development management has to highly satisfy tourists' needs, assure significant experiences for consumers, increasing their consciousness under issues of sustainability, and propagating practices of sustainable tourism among them (Hall, 2019). The first step seeking sustainability in tourism business is the identification of problems and devises the best practical approach to find a solution (MacKenzie & Gannon, 2019). For example, in our case there exist a problem of why the domestic tourism market has remained largely unexplored and undeveloped? Why is Botswana as a competitive destination heavily reliant on the international tourism market at the detriment of the domestic market? Is the reliance on one market segment sustainable? Having identified problems that question the sustainability of the tourism sector's performance, it is necessary to prepare a plan of the key measures and strategies as an intervention measure to mitigate the existing problem.

Due to the country's high dependence on the international tourism market, it can be argued that there might be some good reasons for this status quo, but at the same time, one could ask what good reasons

there are that make vacations unavailable for the domestic market - is it by design or default? Does the preference for the international market over the domestic market raise issues of social exclusion and unequitable access to resources? As a result of these questions, it is important to employ the sustainable tourism development framework to help guide research on how to promote synergies between social, economic and environmental dimensions of sustainable tourism development.

This paper adopts the economic valuation approach to assess the performance of the Botswana domestic tourism market.

#### 2. Economic Valuation Of Domestic Nature-based Tourism

The concept of economic valuation of ecosystem services is not a novel one (Grabowski, 2012; Freeman III, Herriges & Kling, 2014). Over the decades, there has been a proliferation of efforts to apply this approach to a wide range of habitats and ecosystems, in part as a response to the emergence of the Millennium Ecosystem Assessment (MA, 2005). It has been argued that quantifying the value associated with ecosystem services not only provides an understanding of user preferences and the relative value placed on ecosystem services by the current generation (de Groot et al., 2012), but also serves as a compass in decision-making processes regarding the planning, implementing, justifying (Grabowski, 2012), and pricing ecosystem services such as nature-based tourism. According to Farley (2008), relying on the monetary values based only on market prices leads to missed opportunities of appreciating the rights and values of the current and future generations, which may assist in decisions regarding the pricing and allocation of resources between competing uses. Consequently, this may enhance decision-makers' ability to promote equitable, affordable and sustainable access to such ecosystem services as nature-based tourism, and to attain a balance between economic diversification and effective management of ecosystem services.

In some environmental economics studies, researchers use the contingent valuation method (CVM) to estimate economic values for various ecosystem and environmental services (see generally Perman et al., 2003; Vatn, 2004; Mmopelwa et al., 2005; Knetsch, 2005; Madigele, Mogomotsi & Kolobe, 2018). The CVM, as applied in some studies, is used to estimate both use and non-use values of ecosystem services. In this approach, people are given the leeway to avow their WTP, contingent on a specific hypothetical scenario and description of the environmental service. The theoretical underpinning of the CVM is centred on microeconomic welfare theory, specifically on the concept of utility (Spash, 2008a). According to this concept, individuals aim to maximise their utility subject to an income constraint. Individuals equally aim to minimise their expenditure subject to their income and utility constraints (Spash, 2008b). Although the CVM is widely applied for its simplicity, applicability across disciplines and importance in aiding effective allocation of resources, it is not without controversy. The WTP and associated values derived from CVM are often context-specific, which limits the ability to compare service valuation efforts across different environmental conditions. Despite criticism, Spash (2008b) cautions that the CVM can be viewed as a means of understanding the underlying motives for human behaviour. In the current study, it is used to quantify the residents' motives for embarking or failing to embark on domestic nature-based tourism.

#### 3. Methods

#### Data collection

To carry out this study, an online questionnaire was administered randomly to residents aged 18 years and older for a period of two months from August 2020 to October 2020. Due to the COVID-19 pandemic and travel restrictions in place at the time, the online approach was the preferred method as it allowed for a broader and safer reach of the population without the need for the researchers to obtain inter-zonal permits to travel from their base. For the questionnaires to be more visible and to reach a larger audience, a Facebook sponsored post was created. Facebook was chosen because of its high usage in Botswana. From a population of 2,024,787 in 2011, there were 620 000 Facebook users in 2015 (Faimau & Behrens, 2016). The questionnaires were administered to citizens and residents of Botswana located in the country at the time of administration. The age of the respondents was also used as an inclusion criterion. The questionnaires were administered to respondents aged 18 years or older. This age is aligned to the country's legal minimum working age, and also to our initial hypothesis that WTP should be supported by the ability to pay. A total of 176 completed questionnaires were received. However, the data cleaning process generated 160 responses, which were used for analysis. The excluded 16 responses were either citizens based outside Botswana or respondents aged less than 18 years.

This study used the CVM to analyse the average level of the residents' WTP for domestic tourism. To avoid the starting point bias, the respondents were given "yes" or "no" questions. Follow-up questions for "yes" responses were open-ended to elicit specific monetary figures or payments in any form. The questionnaire used a combination of open-ended questions and closed-ended questions. It was divided into three parts. The first part obtained the socio-demographic characteristics of the respondents. These were important for analysing the factors influencing WTP for domestic tourism. The second section collected data on the respondents' preferences for international and domestic tourism. The section also solicited data on their willingness to pay for tourism domestically. The final section obtained data on the respondents' opinions regarding the domestic tourism sector in general. This was important to understand the underlying reasons for questions in the second section.

#### Multiple-linear regression model

To determine the factors influencing the residents' WTP for domestic tourism in Botswana, this study used a multiple linear regression model. The dependent variable in the model was the actual amount stated by the respondents as their WTP for domestic tourism. The independent variables included in the model were the respondents' age, gender, marital status, highest education level attained, monthly income and number of earlier visits. Ordinary least square method was employed to estimate the coefficients. A linear function form was used as specified below:

WTP = f (AGE; GND; EMPLOY; EDU; HHSIZE; INC; NCV)

Where:

WTP = willingness to pay for domestic tourism (in Pula)

AGE = age (number of years)

GND = gender (0 - male, 1 - female)

EMPLOY = employment status (0 – unemployed, 1 employed)

EDU = education (number of years of education)

HHSIZE = household size (number of adult members in the family)

INC = monthly income (Pula)

NCV = number of countries visited

The choice of variables was largely influenced by previous studies. As argued by Bhandari and Heshmati (2010), tourists' WTP is mostly dependent on certain socioeconomic characteristics, as well as their visit characteristics. In this study, the number of countries visited was used as a proxy for the respondents' visit characteristics.

#### 4. Results And Discussions

# 4.1 Description of the socio-demographic characteristics of the respondents

The majority of the respondents (60%) were female. The mean age was 33 years. About 42.5% of the respondents were aged between 25 to 34 years, while 1.5% were older than 55 years (see Fig. 1). Only 16.75% of the respondents attained up to 12 years of formal education. The majority (81.25%) either obtained tertiary school degree or were students at tertiary schools. This finding suited the CVM used in this study. This is because it has been argued that more literate people are likely to understand CVM as compared to illiterate people (Mmopelwa et al., 2005; Madigele et al., 2018).

About 32% of the respondents indicated that they were employed by the government, while 30% were employed in the private sector. Students at tertiary schools constituted 11.5%. Only 1.25% of the respondents indicated that they were unemployed. The remaining proportion was self-employed. On average, the majority of the respondents indicated that they earned more than BWP12 000.00 per month as indicated in Table 1. The BWP8 001.00 to BWP12 000.00 was the second highest at 17.5%.

Table 1
Average monthly income of the respondents

Income (BWP)	Percentage
Less than 1200	2.25
1200-1500	6.25
2501-5000	6.25
5001-8000	6.5
8001-12 000	17.5
More than 12 000	61.25

## 4.2 The residents' WTP for domestic nature-based tourism

The mean amount that the respondents were willing to pay for a standard two-day domestic naturebased tourism experience package was BWP3 340.66 per person sharing (Table 3). The highest amount they were willing to pay for the package was BWP5 000.00. To promote diversity, ecosystems and natural environment integrity, Botswana has adopted a high value-low volume tourism policy which aims to attract a limited number of tourists with high expenditure patterns. However, the strategy not only places less emphasis on domestic tourists, it also outprices most citizens and residents (Mogomotsi, 2019; Stone & Stone, 2022). From 2020, there has been a surge in advertisements offering "affordable rates" meant for citizens and residents. For example, Ker & Downey (2021) temporarily reduced their prices for Botswana citizens and residents by 70%. Their nature-based tourism experience covers the Okavango Delta in the Moremi Game Reserve. The reduced prices are BWP3 990.00 for a two-day package, which is just BWP649.34 higher than the estimated WTP value derived in this study. Similarly, the Great Plains temporarily reduced their prices for a standard two-day package to BWP5 600.00, which is BWP2 259.34 more than the mean WTP derived in this study. The Wilderness Safaris (2022) website indicates that from April 2022, a two-day package at the Mombo camp is US\$5906.00 (roughly BWP72 097.62). While this study appreciates the exclusivity of the product on offer and the motive behind the high value-low volume tourism policy approach, it argues that continuing to outprice domestic tourists not only undermines the country's efforts to promote domestic tourism, but also leads to revenue losses due to outbound tourists.

Table 2
WTP for domestic nature-based tourism

Mean (BWP)	Median (BWP)	Mode (BWP)	Standard deviation (BWP)
3340.66	2750.00	5000.00	2908.04

# 4.3 Factors influencing residents' WTP for domestic tourism

At  $R^2$  = 0.626, it can be concluded that the model explains 62.6% of the variations in the WTP for a domestic nature-based tourism experience (Table 3). Furthermore, the likelihood ratio tests of the regression show that the explanatory variables are mostly significant and they should be incorporated in the specification of the model.

The results show that residents become more willing to embark on domestic nature-based tourism as age increases. This implies that younger residents are less willing to tour domestically and enjoy the nature-based experience of the country. The coefficient for education is positive and statistically significant at 5% level of significance. Thus, all things being equal, residents with tertiary education are more likely to pay for a domestic nature-based tourism experience than those without tertiary education. It can be argued that education plays an important role in generating awareness levels towards resuscitating the tourism industry through the promotion of domestic tourism.

Similarly, the odds of WTP are significantly higher with successive higher levels of monthly income. As reflected in Table 3, the coefficient of income is positive and statistically significant at 10% level of significance. Higher income leads to increased affordability. As argued by Bhandari and Heshmati (2010; 620), "higher income leads to higher probability to visit more sites and demand for better services".

Table 3
Regression results for WTP

Variable	Coefficient	
α	1.002	
AGE	0.709	
GND	-0.071	
EMPLOY	0.245*	
EDU	2.013*	
INC	0.339**	
NCV	-0.00752*	
N	160	
$R^2$	0.626	
*Significant at 5% level of significance		
**Significant at 10% level of significance		

## 5. Implications On The Growth Of Domestic Nature-based Tourism

According to traditional economic theory, there is a negative relationship between the price of the product and the quantity demanded of the product. When prices of nature-based domestic tourism experience are

high, lower domestic tourists' inflow will be experienced. This may reduce future potential revenue generated from domestic nature-based tourism.

Socioeconomic factors such as income have been found to influence the demand for domestic tourism (see Kang &Tan, 2004; Hung et al, 2011). This is befitting because income and the availability of leisure time are two of the most important requirements for the consumption of tourism (Boakye, Annim & Dasmani, 2013). Results of this study also indicate the significance of income in domestic tourists WTP for nature-based tourism experiences in Botswana. In India, Sahoo, Nayak & Mahalik (2022) found that as the income level of a household increases, so too does spending on tourism. Income influences tourist spending leading to people with higher incomes likely being able to spend more money on travel and their family's well-being.

In contrast to results in this study where the propensity to engage in domestic travel increases with age, Lim, Ramli, Yusof & Cheah (2015) found that young travellers had high interests and leisure time to travel to new destinations despite their lower levels of disposable income. Authors such as Dardis et al (1981) found a negative relationship between tourism spending and age, meaning that they discovered that as age increases, tourism spending reduces. However, as found in this study, authors such as Jang and Ham (2009) and Sahoo, Nayak and Mahalik (2022) found that older people spend more on travel, especially after retirement because they associate the satisfaction they get from travelling with good health and their ability to live longer.

In line with other studies, gender and education have an impact on domestic travel propensity (Au & Law, 2000; Lee & Kim, 1999). In developing countries, Boakye, Annim and Dasmani (2013) found that males are less hampered by domestic chores and therefore have more free time and a greater propensity to travel. A positive relationship exists between formal education and tourism expenditure, with education exposing people to the overall benefits of tourism consumption (Boakye, Annim & Dasmani, 2013; Sahoo, Nayak & Mahalik, 2022). It has been found that people with better education become employed and have money that enables them to spend on travel and tourism (Wu, Zhang & Fujiwara, 2013). It has also been found that highly educated parents have a greater propensity for travel and are likely to pass this on to their children (Boakye, Annim & Dasmani, 2013).

Domestic tourism has been found to be significant in the development on national states. An undeveloped domestic tourism market may lead to locals losing a sense of place and being resentful as their areas become dominated by a foreign-controlled tourism industry (Mbaiwa, 2017). This foreign domination has led to leakages and repatriation of revenue. The promotion of domestic tourism can rectify these problems and promote sustainability in the tourism sector. Domestic tourism can reduce seasonality, increase domestic spending, generate visitor spending to improve the industry's financial resilience, redressing spatial inequalities and is more sustainable and less exploitative than international tourism (Canavan 2012; Kwoba, 2018). Rogerson (2015) acknowledges that domestic tourism promotes the geographical spread of tourism and supports nation-building and integration. It can even be significant even with domestic tourists without a high buying power (Rogerson, 2015; Walton, 2009).

Due to the poor performance of domestic tourism in Botswana, strategic and innovative interventions need to be put in place. There is a clear need to develop a strategic vision in the form of a policy device with a clear, market driven tourism strategy that directs the future marketing and development of key tourism attractions towards greater diversification and market expansion for both international and domestic markets. Such a strategy should not in any way compromise the already established international tourism market. Strategies adopted must not dilute or compromise the already well-established wildlife and wilderness brand, but rather efficiently planning, zoning, and managing parks and wildlife management areas in line with market segmentation requirements that will suit a spectrum of visitors as domestic and international tourists are needed.

Current frameworks and practices as far as nature-based tourism in Botswana is concerned, do not fit into a focused competitive strategy that provides the basis, unique positioning and critical requirements as cornerstones for a winning, sustainable tourism industry in Botswana (Leechor, 2017). Botswana should adopt sustainable tourism development that is highly supply driven. However, they should give due recognition to demand trends, market scope and variations of various market segments which are equally inclusive of international and domestic markets. The results clear show that the domestic market exists; however, the problem that exists is that demands for the same attractions sought by the international market is thwarted by the product pricing, which is beyond the reach of the domestic market. The exclusion of the domestic market is pronounced because the tourism product is supply driven than demand driven. It is clear that the needs of the international and domestic markets in terms of attractions, services and expenditure prowess may not be the same, hence a one-size-fits-all strategy could dilute the brand value and tourism potential of the country.

Therefore, a differentiated package, branding and positioning that communicates clear and strong needs for both the international and domestic market is encouraged. Results show that that the domestic market does not have the same purchasing power for the same resources sought by international market, hence the domestic market would need tourism products that suit their finances. Furthermore, a marketing strategy that clearly defines the various target market segments' profiles, preferences, tourism decisions and purchasing patterns needs to be devised. With the current situation, a marketing strategy that focuses on the international market cannot be used to target the domestic market because the two markets' needs are different in terms of preferences and purchasing patterns.

Tourism has emerged as an increasingly important contributor to the economy of southern African countries and, despite the enormous setbacks brought about by the COVID-19 pandemic, it remains a significant development factor going forward (Saarinen et al., 2022). Hence, its potential contribution to the economy needs to be harnessed by sustainably securing reliable markets that can be relied on even during challenging times. The setbacks experienced during the outbreak of the COVID-19 pandemic have demonstrated that being heavily dependent on the international tourism market is not sustainable and will not serve Botswana's tourism industry. As a result, the domestic market needs to be considered as another market segment that can complement the international market.

Sustaining the longevity of a given destination in the marketplace becomes a function of turning the destination's comparative advantages into a competitive market position (Hassan, 2000), that can sustain both the domestic and international markets. Sustainable tourism development is about adding value in a way that is consistent with varied market demands – both domestic and international markets. The development of a sustainable competitive position for any destination requires responding to the changing nature of demand in the marketplace. In this case, destinations need to respond to changes brought about by pandemics. So, drawing from the learnt lessons, it is clear that being dependent on one market segment may work against sustainable tourism development in cases where pandemics hit the targeted market segment hard. When one market segment is hit hard by pandemics, other remaining market segments should continue supporting the destination. Consequently, the tourism product offered should continue drawing tourists with possible minor adjustments.

Sustainable tourism provides destinations with an alternative for economic development that is needed to position the destination competitively in the marketplace (Hassan, 2000). The COVID-19 pandemic has taught us that today's tourism markets cannot be classified as being homogeneous. They need to be varied to prevent chaotic outcomes in cases where one homogeneous market is hard hit by pandemics. Dramatic impacts on the tourism industry brought by pandemics need to be avoided by all means, especially by avoiding over dependence on segmented global marketplace - regional and domestic markets are alternatives to complement the international market.

### 6. Conclusions

This study aimed to estimate domestic tourists' WTP for a standard two-day domestic nature-based tourism package, and to analyse factors influencing residents' WTP for domestic nature-based tourism. The findings indicate that younger residents are less willing to embark on domestic nature-based tourism. The domestic tourists' WTP is positively related to education, employment status and monthly income. On average, domestic tourists are willing to pay BWP3 340.66 per person sharing for a standard two-day domestic nature-based tourism experience.

Our estimates of the WTP for domestic nature-based tourism support the view that the current rates outprice domestic tourists, leading to overdependence of the tourism industry on the international market. However, due to COVID-19, the country's tourism industry was shown to be unsustainable. The over dependence on international arrivals by the tourism industry in Botswana was exposed through the shocks and associated risks the industry faced. This calls for the development of sustainable, optimal, responsible and diversified tourism products for both international and domestic tourists. For this to occur, there is a need to develop plans that promote pricing and product offerings that accommodate domestic tourists without having an impact on the sustainability of natural resources and the integrity of the natural environment. As a result, there needs to be a balance between sustainable and inclusive tourism. This is important because it promotes the protection of the endangered biodiversity that supports tourism and encouraging sustainable economic development to support the national and local economies.

Further studies on pricing stratification should be conducted using a larger sample size. Studies on residents' perceptions and knowledge of domestic tourism should also be conducted. Such studies are crucial in unpacking the factors influencing the residents' willingness, or lack thereof, to embark on domestic nature-based tourism.

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## **Figures**

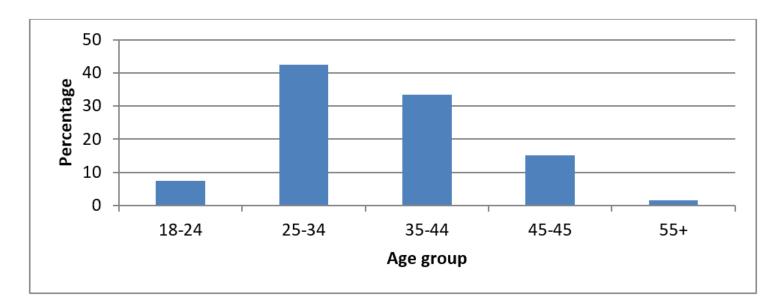


Figure 1

The ages of the respondents