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Abstract: Based on the perspective of government regulation, this paper discusses how to guide and restrict coal enterprises to conduct resource integration behavior, and whether the government supervises this behavior. First, through empirical research, government regulations of coal enterprises are given practical policy implications. Second, using evolutionary game and simulation technology, from the perspective of government regulation, we explore the complex behavioral interaction mechanism between the dominant and inferior coal enterprises, the mechanism between the government and coal enterprises, and analyze the impact of key factors on the dynamic evolution process. Finally, the sensitivity analysis of the selected parameters is discussed in details, which provides useful decision-making suggestions for the government and enterprises. Results demonstrate that:(1) when the power gap between enterprises is great, government regulations are not effective for inferior enterprises;(2) the combination of government regulation can help to improve the efficiency of coal enterprise strategy selection;(3) excessive government regulations make the strategic choices of the government and coal enterprise tend to swing, failing to achieve effectively resource integration and government supervision.

Keywords Strategic choice; Tax incentives; Pollution penalties; Market power; Evolutionary game; Enterprise resource integration

1. Introduction

Recent years, human beings have been unscrupulously consuming the earth's resources of order to adapt to the rapid economic development, causing the increasingly prominent, climate issues, which draw global attention to the environmental issues (Nakajima et al., 2020). In the past few decades, the global climate has warmed rapidly (Zhao et al., 2020), which further affected ocean circulation (Wu, 2020), Biological invasion (Kim et al., 2020), and crop phenology (Xiao et al., 2019), melting of glaciers (Nojarov et al., 2019). Fortunately, at the 75th UN General Assembly, China, a high-carbon emission country, announced that it would achieve the goal of "carbon neutrality" by 2060. At the same time, the United States, another high-carbon emission country, plans to rejoin the Paris Agreement, whose attitude to reduce carbon emissions will have a profound impact on countries around the world, both numerically and psychologically (Davis, 2017). Coal as one of the main sources of global carbon emissions, whose enterprises have also gradually attracted people's attention for its governance of highly polluting and energy-consuming problems. The world's coal resources are mainly concentrated in the Asia-Pacific region. As of 2019, China's total amount of coal is as high as 3.8 billion tons, ranking first in the world. As shown in Fig.1 about China's energy extraction from 2008 to 2018, China's coal extraction far exceeds that of oil and natural gas, which confirms that China's energy structure is dominated by coal (Gu et al., 2020). However, as a traditional energy resource, coal has a series of deepening contradictions, such as industry risk, capital intensiveness, and excessive pollution (Wang et al., 2020). How to reduce the pollution of coal enterprises has become an urgent problem to be solved.

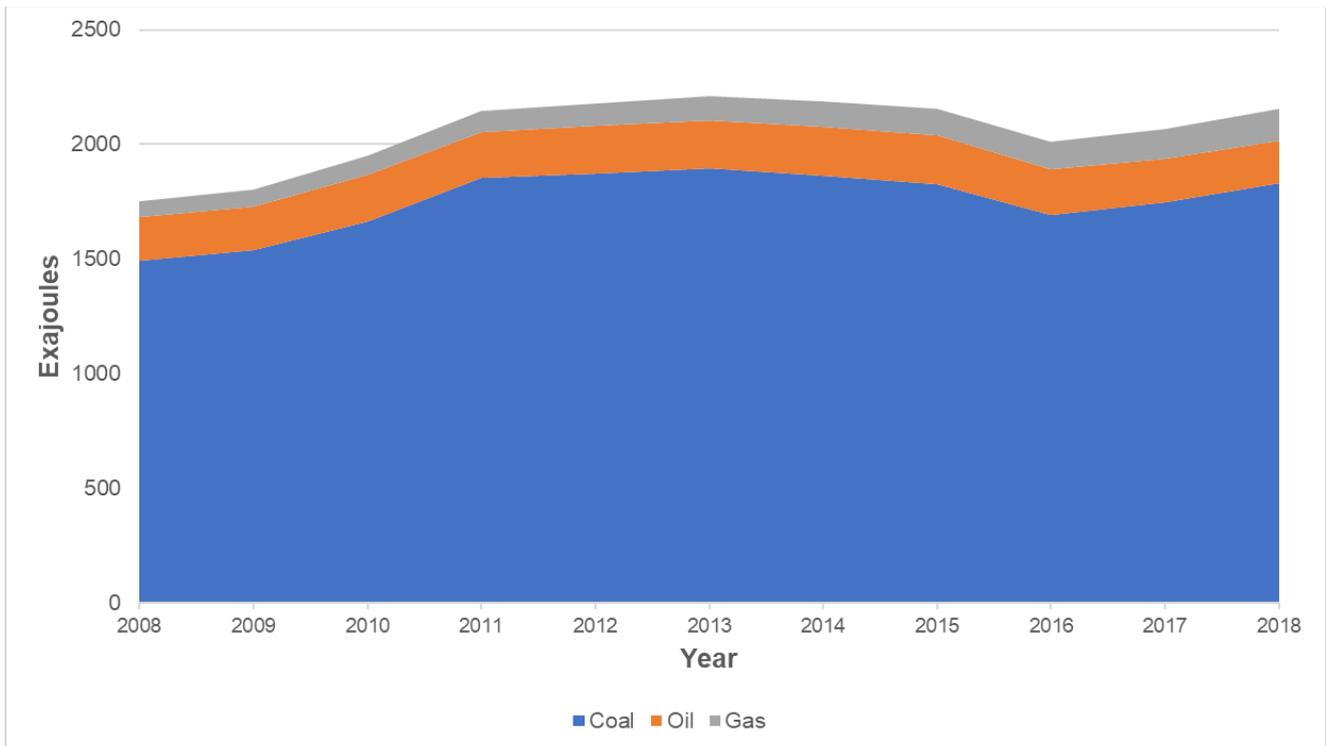


Fig.1 China's energy extraction from 2008 to 2018. Data from BP Statistical Review of World Energy

Resource integration has become a key factor in competition between enterprises and countries (Barbasanchez and Atienzasahuquillo, 2010). As the main energy source of the industrial revolution, coal resource integration has gradually become the focus of attention (Zhang et al., 2011). In order to avoid the negative effects of traditional resource-based energy, many countries have adopted merger and reorganization to realize the integration and optimization of resources, which not only enlarges the scale of enterprises, but also improves the production efficiency (Cannon et al., 2020; Christofi et al., 2019). However, due to the uneven distribution of coal resources in China (Teng et al., 2016), which causes coal enterprises to be restricted by regional differences in the process of resource integration. At the same time, there are few ways of resource integration, mainly large enterprises gobbling up small enterprises. The effect of resource integration is not good, a case in point is the company with unclear objectives blindly expands corporate size, on the contrary, acquiring growing decline in profit. Therefore, it is often impossible to achieve the maximum effect of resource integration by relying solely on market response mechanisms, and it is necessary to use the power of government regulation to macro-control the merger of coal enterprises.

In terms of government regulation, industrial policy has become an important external driving force for resource integration of coal enterprises. When sustainable economic development is constrained by the environment, industrial structure adjustment is the critical path to solve the difficult pattern (Zhen and Zhu, 2016). Government regulations are often used to support the formal development of the industry (Veiga and Marshall, 2018; Park and Kim, 2019; Dutu, 2016). The development of China's coal industry urgently needs government guidance and restriction (Tao et al., 2019). The specific form of government regulation is mainly embodied in two forms: government penalties and tax incentives. Throughout the development history of Chinese coal companies, mergers and acquisitions are the indispensable part, and most of them are jointly operated by the government and enterprises. However, the existing studies have given no emphasis on the interaction methods and influence mechanisms between government and enterprise.

Based on bounded rationality, both enterprise and government are pursuing the maximization of their own interests (Sun et al., 2020), and the choice of individual strategies may vary with the environment (Wang et al., 2019). Evolutionary games not only study the interaction between actors (Collins and Kumral, 2020), but also provide a powerful theoretical framework for how to promote and maintain the cooperative relationship between actors (Wang et al., 2019). Therefore, it is necessary to use evolutionary game theory to study the strategic choices of government supervision and enterprise resource integration. From the perspective of government regulation, this paper empirically examines the impact of resource integration on coal enterprise innovation and pollution, and gives government regulations practical policy implications for coal enterprises. The evolutionary game is used to construct a game model between enterprises and between government and enterprises, and the results of the model are simulated.

This paper answers the following key questions

- From the perspective of government regulation, how do enterprises choose resource integration strategies to divide the interests of the existing market?
- From the perspective of government regulation, how do enterprises and governments make choices to achieve each other's optimal combination of strategies?
- Does the change of government regulations affect the strategic choices between enterprises, and between enterprises and governments? How does it make an impact?

The rest of the paper is organized as follows: Section 2 reviews previous literature. Section 3 gives practical meaning to government regulation through empirical research, and game model builds the basic framework. Sections 4 and 5 use dynamic evolution and simulation to analyze the game between enterprises and the game between government and enterprises from the perspective of government regulation. Section 6 conducts a sensitivity analysis on the selected key parameters. Section 7

83 presents the discussion. Conclusions and policy implications are provided in Section 8.
84

85 **2. Literature review**

86 With the increasing global warming and environmental problems, there is more and more urgency in energy conservation
87 and emission reduction. Coal is an important energy source for human development, and it will have a negative impact on the
88 environment during the process of mining and use. To find a solution, more and more scholars have been devoted to research
89 on the pollution of coal resources from various aspects. With the continuous improvement of the degree of mechanization, the
90 efficiency of coal mining has gradually improved, but more serious problem of coal dust pollution has also occurred in the
91 process of coal mining. By studying the law of dust migration under the condition of dynamic coal cutting, methods to reduce
92 coal dust pollution can be found (Wan et al., 2020). Water pollution is also a serious problem in the process of coal mining. In
93 coal port areas, an ecological intelligent control system integrating environmental protection functions can alleviate water
94 pollution (Zhao et al., 2020). Power generation is one of the uses of coal. When coal is used for power generation, a large
95 amount of greenhouse gases will be produced. The solar-aided coal-fired power generation (SACPG) system can effectively
96 increase the power generation rate and reduce carbon dioxide emissions (Zhao and Yang, 2020). In addition to power generation,
97 the burning of coal in rural households also causes pollution. When coal is burned, a lot of sulfur dioxide will be generated.
98 Therefore, the quality of coal products needs to be improved (Zhang et al., 2020). To sum up, most scholars study the pollution
99 caused by coal resources from a micro-level technical perspective. The resource integration of coal enterprises is conducive to
100 technology improvement, energy saving, and pollution reduction (Zhang et al., 2011). However, there are currently few studies
101 on resource integration of coal enterprises.

102 Resource integration is the only way for an enterprise to expand, and its timing is crucial. In 1937, Coase conducted research
103 on the nature of the enterprise, the reasons for the existence and development of the enterprise, and discussed in detail whether
104 the boundaries of the enterprise after integration will affect the allocation of resources and the value of the enterprise (Coase,
105 1937). The existing research on resource integration of coal enterprises mainly focuses on the exploration of motivations and
106 integration paths. The research methods are mainly empirical research (Sun et al., 2016; Sun et al., 2019), theoretical research
107 (Chen et al., 2020; Teerikangas and Colman, 2020) and case research (Bi et al., 2020; Notteboom et al., 2020; Zhuo et al.,
108 2021). However, mathematical models are rarely used for analysis. Therefore, this paper uses a combination of empirical
109 research and mathematical deduction to analyze the integration of resources. At the same time, from the perspective of research
110 content, some scholars have also conducted relevant research on the integration of resources across regions, industries, and
111 ownership of coal enterprises (Sun et al., 2020). He et al (2020) found that mergers and acquisitions of coal enterprises will help
112 resolve excess capacity and improve enterprise efficiency. Moreover, mergers and acquisitions between coal enterprises in the
113 expansion stage can bring maximum efficiency. However, the property rights structure of China's coal enterprises has certain
114 particularities, and the market mechanism of resource integration cannot play the maximum role, so it needs to rely on the power
115 of government regulation (Sun et al., 2019).

116 Government regulations can play a role in making up for market failures. Therefore, government regulations play a vital role
117 in the resource integration of coal enterprises. Zhang et al. (2020) contend that government regulation can promote enterprises
118 to improve technology and energy-saving effects. The existing research on government regulation mainly focuses on interaction
119 between government and enterprises. Zhang et al. (2017) found that under different market conditions, the supervision of the
120 central government will affect the game ability of coal enterprises and local governments. When the government supervises
121 coal enterprises, tax incentives and financial subsidies policy can be used (Yang et al., 2021). Becker and Fuest (2008) found
122 that differential tax incentives are conducive to enterprise mergers and acquisitions. When enterprises face government
123 regulations, three active strategies including expansion of enterprise scale, technological innovation and environmental
124 protection can be used (Qi et al., 2019; Feng et al., 2019). Ouyang et al. (2020) found that with the deepening of government
125 regulations, enterprises in the industry will gradually choose technological innovation to reduce pollution. In summary, in the
126 interaction between the government and enterprises, both the government and the enterprise have a variety of strategic choices.
127 But where is the boundary between government and enterprise? Over time, will there be changes in the practices of the
128 government and enterprises? Previous studies have not given due attention.

129 Because of asymmetric information, both the government and the enterprise follow the principle of bounded rationality in
130 the decision-making process. The strategy selection of the government and enterprises is a dynamic process of learning and
131 adjustment, which is consistent with the characteristics of evolutionary game theory (Fang et al., 2019; Xu et al., 2019).
132 Therefore, this paper considers the heterogeneity of enterprises and establishes a dynamic evolutionary game model to analyze
133 the decision-making process of enterprise resource integration and government supervision. This paper explores the impact of
134 dynamic interactions between enterprises, and between enterprises and governments on enterprise resource integration behavior,
135 and studies how to optimize parameter design, how to find the boundaries of government regulation, and how to formulate
136 optimized policy combinations. This provides useful guidance for the decision-making of enterprises and governments.
137

138 **3. Research assumptions, and parameters**

139 Government regulations are implemented in various forms, and punishment and incentives are the main methods. Due to their
140 own industry characteristics, coal enterprises often have different policy responses to the selection of resource integration
141 strategies. Choosing a resource integration strategy often leads to innovation and upgrading of the enterprise (Sun et al., 2019),
142 while choosing not to implement a resource integration strategy and maintaining the status quo of enterprise operations will
143 often lead to aggravation of pollution. To verify this conclusion, this paper selects 20 enterprises that were listed on China's A-
144 shares in coal mining, coal preparation, and coal washing from 2010 to 2018, with a total of 180 samples of observed variables.
145 Take Integration as the independent variable, Patent and Pollution as the dependent variable.

146 Using the practice of Sun (2019), the vertical integration index is used to replace the degree of resource integration, a dummy
147 variable is constructed for whether to choose a resource integration strategy, the number of patents granted is used to measure
148 the innovation ability of the enterprise, and the pollution discharge fee is used to measure the pollution of the enterprise.

149 At the same time, considering the lag effect of the influence of strategy selection, the group regression is performed. Through

150 the empirical results (Table 1), coal enterprises choose resource integration strategies, which are conducive enterprise innovation
 151 and thus obtain government tax incentives. Choosing a non-resource integration strategy and maintaining the status quo will
 152 increase pollution and face government pollution penalties.

153 **Table 1** Effects of resource integration on innovation and pollution

	(1)	(2)	(3)	(4)
	<i>Patent</i>	<i>Pollution</i>	<i>Patent</i>	<i>Pollution</i>
<i>Integration</i>	0.576** (2.15)	-0.064** (-2.03)		
<i>Integration</i> _{<i>t</i>-1}			0.737** (2.56)	-0.053 (-1.62)
<i>Constant</i>	1.331*** (3.63)	0.244*** (4.44)	1.079*** (2.52)	0.207*** (3.69)
<i>Year</i>	control	control	control	control
<i>N</i>	180	180	160	160
<i>R</i> ²	0.0286	0.0175	0.0383	0.0072
<i>The value of F</i>	1.868	2.799	2.089	2.509

154 Therefore, based on the above research background and empirical research, this paper gives the government regulation a
 155 practical policy meaning, that is, coal enterprises will get the government's tax incentives for resource integration, and they will
 156 get pollution penalties for non-resource integration. At the same time, establish a game model between enterprises and
 157 enterprises from the perspective of government regulation(model 1), and study how different enterprises can play games to
 158 achieve each other's optimal decision when selecting resource integration strategies; Establish a game model between the
 159 Enterprise-A and the government from the perspective of government regulation(model 2), and study how the government and
 160 the enterprise can play the game to achieve each other's optimal decision when the enterprise chooses resource integration
 161 strategies and the government chooses policy supervision. The model assumptions and parameter settings are as follows:
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164 3.1 Model 1

165 **Assumption 1.** The players of the game. This paper assumes that there are only two coal enterprises in the market, namely
 166 Enterprise-A and Enterprise-B. Based on the assumption of bounded rationality, since both players cannot fully understand each
 167 other before starting the game, it takes many repeated games to achieve the best game results.

168 **Assumption 2.** The strategy combination of the game. Model 1 mainly explores the impact of resource integration between
 169 two coal enterprises on each other. Therefore, the combination of strategies is (resource integration, non-resource integration),
 170 and both players choose maximize their own interests to deal with the game.

171 **Assumption 3.** The selection ratio of the game strategy. The ratio that Enterprise-A chooses resource integration is
 172 $x(0 \leq x \leq 1)$, and the ratio of non-resource integration is $1 - x$; the ratio that Enterprise-B chooses resource integration is
 173 $y(0 \leq y \leq 1)$, and the ratio of non-resource integration is $1 - y$.

174 **Assumption 4.** The heterogeneity of enterprises. Due to the differences in resource levels such as scale and size among coal
 175 enterprises, this paper assumes that there is heterogeneity between the two coal enterprises in the game, and use market power,
 176 that is, market share to measure their power, at the same time, if the size of the coefficient of market power determines the
 177 distribution of benefits and conflicting costs between game players in the coal market. If the market power of the dominant
 178 enterprise is $m(0.5 \leq m \leq 1)$, and the market power of the inferior enterprise is $1 - m(0 < 1 - m \leq 0.5)$.

179 **Assumption 5.** Revenues and losses in the coal market. If the total revenue of the coal market is R , it is shared by the two
 180 coal enterprises that exist in the market. At the same time, the integration of resources will increase the future total revenue of
 181 the coal market. When Enterprise-A and Enterprise-B choose non-resource integration, it will reduce future revenue, thereby
 182 affecting the current market revenue. Therefore, this paper assumes that when both enterprises choose non-resource integration,
 183 the original market revenue will decrease. In the short term, when one enterprise chooses resource integration and another
 184 enterprise chooses non-resource integration, because resource integration has not yet formed economies of scale, it will not
 185 produce a substantial increase in the original total market revenue, but will squeeze out non-resource integration enterprises'
 186 share in total market revenue, resulting in squeeze benefits, Therefore, this paper assumes that the squeeze coefficient of resource
 187 integration is ν , which is less than the market revenue loss coefficient b caused by neither resource integration.

188 **Assumption 6.** The cost of coal enterprises. If the cost of the resource integration is C_1 and the cost of non-resource
 189 integration is C_2 . At the same time, because resource integration needs to consume additional costs in addition to production
 190 and operation costs to achieve resource connection, the cost of resource integration should be greater than the cost of non-
 191 resource integration.

192 **Assumption 7.** Government regulation. According to the empirical research, since the resource integration of enterprises will
 193 promote the transformation and upgrading of enterprises, reduce pollution emissions, and improve the innovation capabilities
 194 of enterprises, this paper assumes that the government will give coal enterprises of resources integration a certain innovation
 195 tax incentive ratio d , and choose cost as tax base. When coal enterprises choose non-resource integration to maintain the status
 196 quo of their business operations, pollution emissions are unable to be improved and they will face government pollution
 197 penalties. Therefore, this paper assumes that the government will impose a certain amount of pollution penalties E on non-

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resource integration coal enterprises.
Table 2 Parameter setting and definition

Parameter	Definition	Ranges
x	Enterprise-A chooses the probability of resource integration	$0 \leq x \leq 1$
y	Enterprise-B chooses the probability of resource integration	$0 \leq y \leq 1$
m	Enterprise-A's market power	$0.5 \leq m \leq 1$
$1-m$	Enterprise-B's market power	$0 < 1-m \leq 0.5$
R	Total market revenue	$R > 0$
C_1	Resource integration cost	$C_1 > 0$
C_2	Non-resource integration cost	$C_2 > 0, C_2 < C_1$
v	Resource integration occupy benefits coefficient	$v > 0$
d	Resource integration innovation tax incentive coefficient	$0 < d \leq 1$
b	Market losses caused by the integration of non-resources between the two players	$b > v$
E	Non-resource integration pollution penalty	$E > 0$

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3.2 Model 2

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Assumption 8. The players of the game. Assuming that the Government-W and the Enterprise-Z represent governments at all levels and many coal enterprises to play games. Based on the assumption of bounded rationality. Since both players cannot fully understand the other at the beginning of the game, it is necessary to repeat the game many times achieve the best game result.

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Assumption 9. The strategy combination of the game. Model 2 mainly discusses the game between whether the government is supervising or not and whether coal enterprises are conducting resource integration. Therefore, the government's strategic combination is (supervision, non-supervision), and the coal enterprise's strategic combination is (resource integration, non-resource integration). Both players choose maximize their own interests to deal with the game.

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Assumption 10. The selection ratio of the game strategy. The probability that the government chooses supervision is g ($0 \leq g \leq 1$), and the probability of non-regulation is $1-g$; the probability of enterprise Z choosing resource integration is j ($0 \leq j \leq 1$), and the probability of non-resource integration is $1-j$.

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Assumption 11. The revenues of coal enterprises. Assuming that under the condition of subtracting costs, the revenue of the enterprise that chooses resource integration is R_1 , and the revenue of the enterprise that chooses non-resource integration is R_2 .

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Assumption 12. Costs and revenues of government supervision. Since the government is a non-profit organization, Model 2 does not set the government's revenue. This paper assumes that the government's regulatory cost is C_3 . Regardless of whether the government conducts supervision or not, when the coal enterprises in their jurisdictions implement the innovative utility of resource integration, no matter how large or small they will bring intangible benefits to the government, in this paper, it is assumed that the positive utility of resource integration to drive innovation is I_1 .

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Assumption 13. Government regulation. The same assumptions as model 1, but due to differences in the assumptions of the game subject and cost-benefit, different from the model 1, the income of the enterprise is used as the tax base for tax incentives.

Table 3 Parameter setting and definition

Parameter	definition	Ranges
g	Probability of government supervision	$0 \leq g \leq 1$
j	Probability of Enterprise Resource Integration	$0 \leq j \leq 1$
R_1	Enterprise resource integration revenue	$R_1 > 0$
R_2	Enterprise non-resource integration revenue	$R_2 > 0, R_2 > R_1$
C_3	Government supervision cost	$C_3 > 0$
d	Resource integration innovation tax incentive coefficient	$0 < d \leq 1$
E	Non-resource integration pollution penalty	$E > C_3$
I_1	The positive effects of resource integration to promote innovation	$I_1 > 0$

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4. A game model of resource integration behavior between enterprises

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4.1 Model establishment

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According to the assumption of model 1, the decision tree is shown in **Fig.2**, and the payout matrix is shown in **Table 4**.

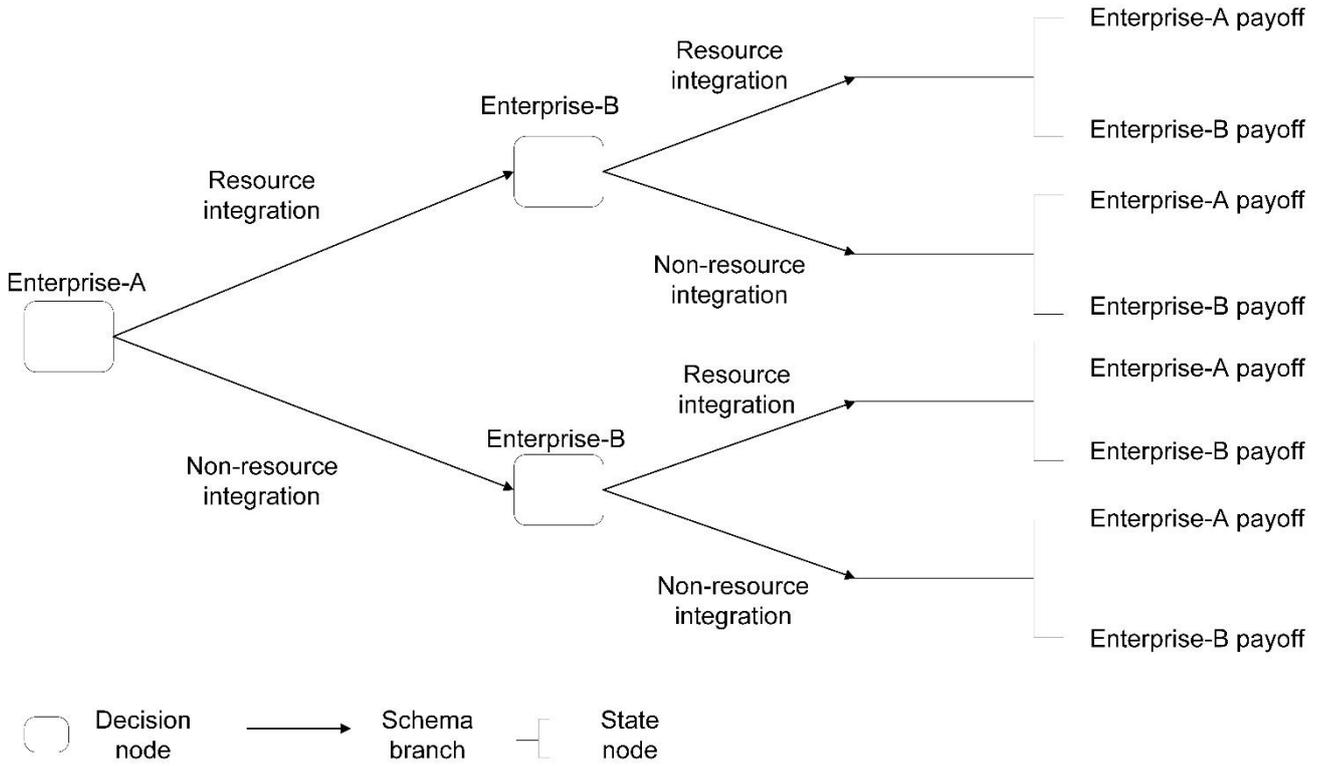
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Fig.2 A decision tree demonstrating the stakeholder payment

Table 4 Payment matrix for Enterprise-A and Enterprise-B

		Enterprise-B	
		Resource integration (y)	Non-resource integration($1 - y$)
Enterprise-A	Resource Integration (x)	$mR - C_1(1-d)$	$(m+v)R - C_1(1-d)$
	Non-resource integration($1-x$)	$(1-m)R - C_1(1-d)$	$(1-m-v)R - C_2 - E$
		$(m-v)R - C_2 - E$	$m(R-b) - C_2 - E$
		$(1-m+v)R - C_1(1-d)$	$(1-m)(R-b) - C_2 - E$

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According to **Table 4**, Under the premise that Enterprise-A chooses the resource integration strategy, when Enterprise-B adopts resource integration and non-resource integration strategies, the sum of the expected payoffs of Enterprise-A is as follows :

$$\pi_A^x = -yR + (m+v)R - C_1(1-d) \quad (1)$$

240
241 The average expected payoff of Enterprise-A is as follows:

$$\pi_A = x[vR - C_1(1-d) - ymb + mb + C_2 + E] - yvR + ymb + m(R-b) - C_2 - E \quad (2)$$

242
243 The replication dynamic equation of Enterprise-A's choice of resource integration strategy is as follows:

$$\frac{dx}{dt} = x(1-x)[-ymb + vR + mb - C_1(1-d) + C_2 + E] \quad (3)$$

244
245 According to **Table 3**, Under the premise that Enterprise-B chooses the resource integration strategy, when Enterprise-A adopts resource integration and non-resource integration strategies, the sum of the expected payoffs of Enterprise-B is as follows :

$$\pi_B^y = -xvR + (1-m+v)R - C_1(1-d) \quad (4)$$

246
247 The average expected payoff of Enterprise-A is as follows:

$$\pi_B = y[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] - xvR + x(1-m)b + (1-m)(R-b) - C_2 - E \quad (5)$$

248
249 The replication dynamic equation of Enterprise-B's choice of resource integration strategy is as follows:

$$\frac{dy}{dt} = y(1-y)[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] \quad (6)$$

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254 Thus, a two-dimensional continuous dynamic system is formed as follows:

$$255 \begin{cases} \frac{dx}{dt} = x(1-x)[-ymb + vR + mb - C_1(1-d) + C_2 + E] \\ \frac{dy}{dt} = y(1-y)[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] \end{cases} \quad (7)$$

256 Let $\frac{dx}{dt} = 0, \frac{dy}{dt} = 0$, the five singularities of the system can be calculated as

257 $A(0,0), B(0,1), C(1,0), D(1,1), E(x^*, y^*)$

258 At the same time, the Jacobian matrix of the system is as follows:

$$259 \varphi = \begin{bmatrix} \alpha_1 & \alpha_2 \\ \alpha_3 & \alpha_4 \end{bmatrix}$$

260 According to the Jacobian matrix, the value of the determinant and the trace of the matrix can be obtained.

$$261 \det(\varphi) = \alpha_1\alpha_4 - \alpha_2\alpha_3$$

$$262 \text{tr}(\varphi) = \alpha_1 + \alpha_4$$

263 However, due to the undetermined parameter values in the singularity E, it is impossible to determine its specific location
264 and its influence on the two-dimensional continuous dynamic system. Therefore, its parameters need to be classified and
265 discussed.

266 4.2 Equilibrium analysis

267 **Table 5** The Local Equilibrium Point and Stable Results of Enterprise Game

Cases	LEP	DETJ	TRJ	STATE
Case1: $C_2 + E + mb + vR < C_1(1-d)$	$A(0,0)$	+	-	EES
	$B(0,1)$	-	-	saddle
	$C(1,0)$	-	-	saddle
	$D(1,1)$	+	+	unstable
	$E(x^*, y^*)$	-	0	saddle
Case2: $C_2 + E + (1-m)b + vR < C_1(1-d) < C_2 + E + mb + vR$	$A(0,0)$	-	uncertain	saddle
	$B(0,1)$	-	-	saddle
	$C(1,0)$	+	-	saddle
	$D(1,1)$	+	+	unstable
	$E(x^*, y^*)$	+	0	saddle
Case3: $C_2 + E + vR > C_1(1-d) \quad C_2 + E + vR > C_1(1-d)$	$A(0,0)$	+	+	unstable
	$B(0,1)$	-	-	saddle
	$C(1,0)$	-	-	saddle
	$D(1,1)$	+	-	EES
	$E(x^*, y^*)$	-	0	saddle

268 This system is divided into three cases for discussion. The results of local equilibrium and stability are shown in **Table 5**.

269 (1) Case 1: the evolutionary game system converges to point $A(0,0)$, indicating that when the cost of resource integration
270 is far greater than the cost of non-resource integration, based on bounded rationality, for enterprises, regardless of whether the
271 government provides resource integration tax incentives or non-resource integration pollution penalties, enterprises tend to
272 choose non-resource integration strategies.

273 (2) Case 2: the evolutionary game system converges to point $C(1,0)$, indicating that when the cost of resource integration
274 lies between the non-resource integration costs of the dominant enterprise and the inferior enterprise, because the cost of
275 resource integration is less than the cost of non-resource integration, non-resource integration pollution will bring punishment,
276 resource integration innovation will bring tax incentives, so dominant enterprises tend to choose resource integration strategies.
277 And inferior Enterprise B tends to choose a non-resource integration strategy, because the cost of resource integration is greater
278 than the cost of non-resource integration, and government regulations are invalid for it.

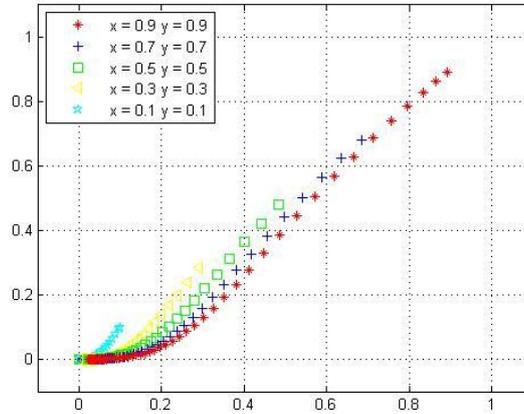
279 (3) Case 3: the evolutionary game system converges to point $D(1,1)$, indicating that when the cost of resource integration
280 is far less than the cost of non-resource integration, coupled with the resource integration incentives and non-resource integration
281

282 penalties in government regulations, based on bounded rationality, they tend to choose the resource integration strategy.
283

284 4.3 System simulation analysis

285 To observe the evolution process of the strategy choices of different game players in the game, this paper uses MATLAB
286 software for simulation, (x, y) is given five initial values of $(0.1, 0.1)$, $(0.3, 0.3)$, $(0.5, 0.5)$, $(0.7, 0.7)$, $(0.9, 0.9)$ at the
287 same time.

288 For case 1, the parameter settings are $R=200$, $C_1=120$, $C_2=30$, $b=50$, $m=0.7$, $v=0.1$, $d=0.1$, $E=10$. Its evolution
289 trajectory is shown in Fig.3.

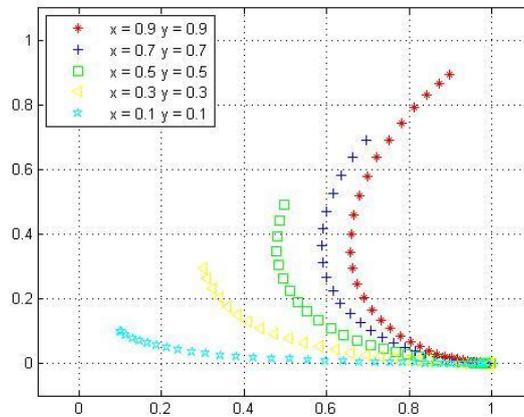


290
291

Fig.3 ESS analysis of case 1

292 It can be seen from the figure that the evolution trajectory approaches the point $(0, 0)$, indicating that Whether the market
293 power of the enterprise is dominant or inferior. Based on bounded rationality, enterprises tend to choose non-resource integration
294 strategies, which is consistent with the theoretical model results.

295 For case 2, the parameter settings are $R=200$, $C_1=80$, $C_2=20$, $b=50$, $m=0.7$, $v=0.1$, $d=0.1$, $E=10$. Its evolution
296 trajectory is shown in Fig. 4.



297
298

Fig.4 ESS analysis of case 2

299 It can be found from the figure that the evolution trajectory approaches the point $(1, 0)$, indicating that dominant enterprises
300 tend to choose resource integration strategies, and inferior enterprises tend to choose non-resource integration strategies, which
301 is consistent with the theoretical model results.

302 For case 3, the parameter settings are $R=200$, $C_1=50$, $C_2=30$, $b=50$, $m=0.7$, $v=0.1$, $d=0.1$, $E=10$. Its evolution
303 trajectory is shown in Fig. 5.

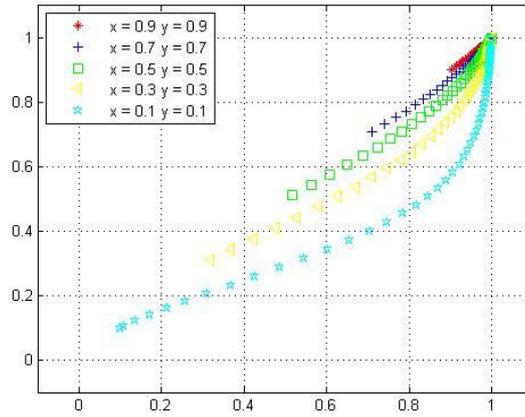


Fig.5 ESS analysis of case 3

It can be seen from the figure that the evolutionary trajectory approaches the point (1,1), which indicates that whether the market power of enterprises is dominant or inferior. Based on bounded rationality, they tend to choose resource integration strategies, which are consistent with the theoretical model results.

In short, when the cost of the two strategies is vastly different, the government regulation will not work for any enterprises. When the power of the enterprise is very different, the government regulation will only fail for the inferior enterprises.

5. A game model of resource integration behavior between government and enterprise

5.1 Model establishment

According to the assumptions of Model 2, the decision tree is shown in Fig.6, and the payout matrix is shown in Table 6.

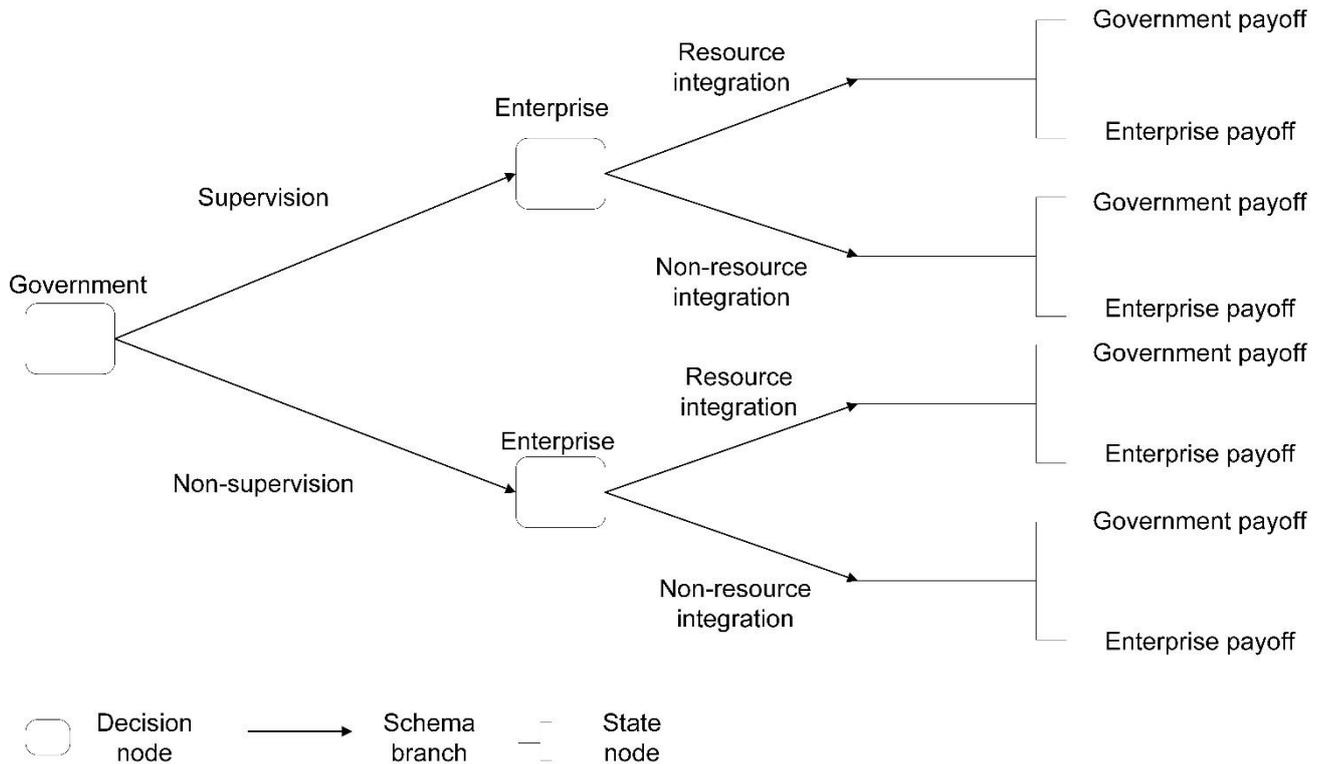


Fig.6 A decision tree demonstrating the stakeholder payment

Table 6 Payment Matrix of Enterprise-Z and Government-W

		Government W	
		Supervision (g)	Non-supervision ($1-g$)
Enterprise Z	Resource integration (j)	$R_1 + R_1d, I_1 - R_1d - C_3$	$R_1, 0$

319

320

321

According to **Table 6**, Under the premise that Enterprise-Z chooses to integrate resources, when Government-W adopts supervision and non-supervision strategies, the sum of the expected payoffs of Enterprise-Z is as follows:

322

$$\pi_z^j = g(R_1 + R_1d) + (1-g)R_1 = gR_1d + R_1 \quad (8)$$

323

The average expected payoff of Enterprise-Z is as follows:

324

$$\pi_z = j(gR_1d + gE + R_1 - R_2) - gE + R_2 \quad (9)$$

325

The replication dynamic equation of Enterprise-Z's choice of resource integration strategy is as follows:

326

$$\frac{dj}{dt} = j(1-j)(gR_1d + gE + R_1 - R_2) \quad (10)$$

327

328

According to Table 3, Under the premise that the Government-W chooses the supervision strategy, when Enterprise-Z chooses resource integration and non-resource integration strategies, the expected payoffs of Government-W is as follows:

329

$$\pi_w^g = j(I_1 - R_1d - E) - C_3 + E \quad (11)$$

330

The average expected payoff of Government-W is as follows:

331

$$\pi_w = g[j(I_1 - R_1d - E) - C_3 + E] \quad (12)$$

332

The replication dynamic equation of the Government-W's choice of resource integration strategy is as follows:

333

$$\frac{dg}{dt} = g(1-g)[j(I_1 - R_1d - E) - C_3 + E] \quad (13)$$

334

Thus, a two-dimensional continuous dynamic system is constructed:

335

$$\begin{cases} \frac{dj}{dt} = j(1-j)(gR_1d + gE + R_1 - R_2) \\ \frac{dg}{dt} = g(1-g)[j(I_1 - R_1d - E) - C_3 + E] \end{cases} \quad (14)$$

336

Let $\frac{dj}{dt} = \frac{dg}{dt} = 0$, The five singularities of the available system are $A(0,0)$, $B(0,1)$, $C(1,0)$, $D(1,1)$,

337

$$E(j^*, g^*)$$

338

At the same time, the Jacobian matrix of the system is as follows:

339

$$\varphi = \begin{bmatrix} \alpha_1 & \alpha_2 \\ \alpha_3 & \alpha_4 \end{bmatrix}$$

340

According to the Jacobian matrix, the value of the determinant and the trace of the matrix can be obtained.

341

$$\det(\varphi) = \alpha_1\alpha_4 - \alpha_2\alpha_3$$

342

$$tr(\varphi) = \alpha_1 + \alpha_4$$

343

344

However, due to the undetermined parameter values in the singularity E , it is impossible to determine its specific location and influence on the two-dimensional continuous dynamic system. Therefore, its parameters need to be classified and discussed.

345

346

347

5.2 Equilibrium analysis

Table 7 The local equilibrium point and stable result of the game between enterprise and government

Cases	LEP	DETJ	TRJ	State
Case1: $I_1 + E > R_1d + C_3 > I_1,$ $R_2 - R_1 > R_1d + E$	$A(0,0)$	-	-	saddle
	$B(0,1)$	-	+	saddle
	$C(1,0)$	+	-	ESS
	$D(1,1)$	+	uncertain	saddle
	$E(j^*, g^*)$	-	0	saddle
Case2: $R_1d + C_3 < I_1,$	$A(0,0)$	-	-	saddle
	$B(0,1)$	+	+	unstable
	$C(1,0)$	+	-	ESS

	$R_2 - R_1 > R_1 d + E$	$D(1,1)$	-	uncertain	saddle
		$E(j^*, g^*)$	uncertain	0	saddle
Case3:		$A(0,0)$	-	uncertain	saddle
		$B(0,1)$	+	+	unstable
	$R_1 d + C_3 < I_1,$	$C(1,0)$	-	uncertain	saddle
	$R_2 - R_1 < R_1 d + E$	$D(1,1)$	+	-	ESS
		$E(j^*, g^*)$	uncertain	0	saddle
Case4:		$A(0,0)$	-	uncertain	saddle
		$B(0,1)$	-	uncertain	saddle
	$R_1 d + C_3 > I_1,$	$C(1,0)$	-	uncertain	saddle
	$R_2 - R_1 < R_1 d + E$	$D(1,1)$	-	uncertain	saddle
		$E(j^*, g^*)$	-	0	saddle

348

349

This system is divided into four cases for discussion, and the results of local equilibrium and stability are shown in **Table 7**.

350

(1) Case 1: the evolutionary game system converges to point $C(1,0)$, indicating that the maximum cost of government supervision is between the maximum and minimum benefits brought to the government by the enterprise's resource integration, and at the same time, when the difference between the profits of the coal enterprise without resource integration and resource integration is greater than the total amount of tax incentives and pollution penalties, based on bounded rationality, the government tends to choose regulatory strategies, but for enterprises, considering the maximization of benefits, they still tend to choose non-resource integration strategy, resulting in the failure of government supervision.

355

356

(2) Case 2: the evolutionary game system converges to point $C(1,0)$, indicating that when the maximum cost of government supervision is less than the minimum benefit to the government brought by the enterprise's resource integration, at the same time, when the difference between the profits of the coal enterprise without resource integration and resource integration is greater than the total amount of tax incentives and pollution penalties, based on bounded rationality, both the government and enterprises choose strategies that are favorable to them, that is, the government tends to choose regulatory strategies, and enterprises tend to choose non-resource integration strategies.

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(3) Case 3: the evolutionary game system converges to point $D(1,1)$, indicating that when the maximum cost of government supervision is less than the minimum benefit to the government brought by the enterprise's resource integration, at the same time, when the difference between the profits of the coal enterprise without resource integration and resource integration is less than the total amount of tax incentives and pollution penalties, the government tends to choose regulatory strategies, while enterprises tend to choose resource integration strategies under the constraints and guidance of government regulations.

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(4) Case 4: the evolutionary game system has no equilibrium point, indicating that when the maximum cost of government supervision is greater than the minimum benefit to the government brought by the enterprise's resource integration, at the same time, when the difference between the profits of the coal enterprise without resource integration and resource integration is less than the total amount of tax incentives and pollution penalties, the government and enterprises tend to choose uncertainties. When the strategy is beneficial for them, they may be inclined to choose it.

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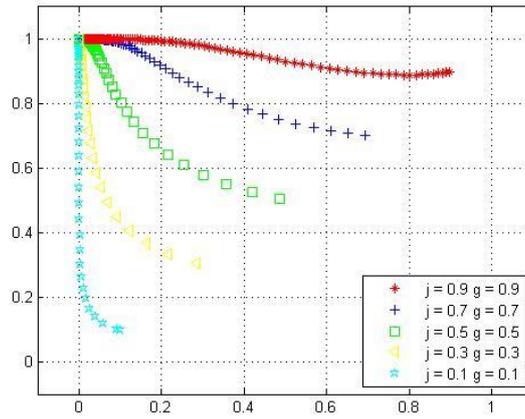
5.3 System simulation analysis

To observe the evolution process of the strategy choices of different game players in the game, this paper uses MATLAB software for simulation, (j, g) is given five initial values of $(0.1, 0.1)$, $(0.3, 0.3)$, $(0.5, 0.5)$, $(0.7, 0.7)$, $(0.9, 0.9)$ at the same time.

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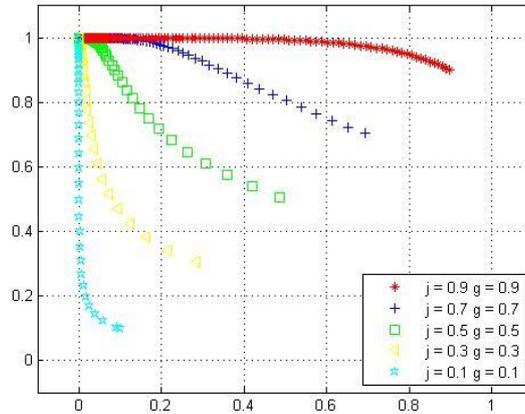
For case 1, the parameter settings are $R_1=50$, $R_2=100$, $C_3=20$, $d=0.1$, $E=40$, $I_1=20$. Its evolution trajectory is shown in **Fig.7**.



379
380
Fig.7 ESS analysis of case 1

381 It can be found from the figure that the evolution trajectory approaches the point $(0,1)$, indicating enterprises tend to choose
382 non-resource integration strategies, and governments tend to choose regulatory strategies, which is consistent with the
383 theoretical model results.

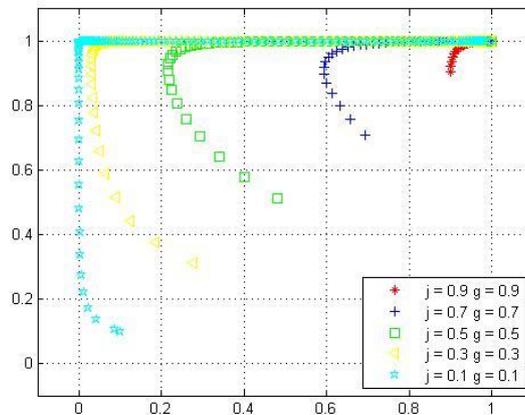
384 For case 2, the parameter settings are $R_1=50$, $R_2=100$, $C_3=20$, $d=0.1$, $E=40$, $I_1=30$. Its evolution trajectory is shown
385 in the **Fig.8**.



386
387
Fig.8 ESS analysis of case 2

388 It can be found from the figure that the evolution trajectory approaches the point $(0,1)$, indicating that enterprises tend to
389 choose non-resource integration strategies, and the government tends to choose regulatory strategies, which is consistent with
390 the theoretical model results.

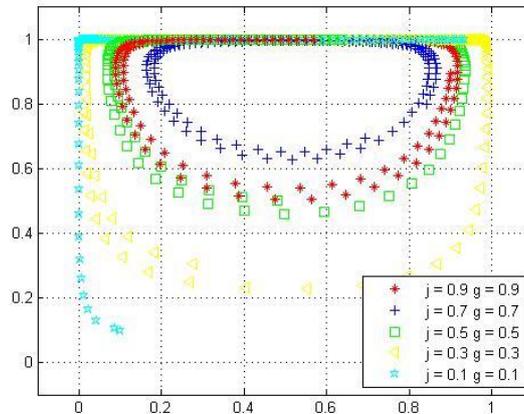
391 For case 3, the parameter settings are $R_1=120$, $R_2=200$, $C_3=10$, $d=0.4$, $E=40$, $I_1=60$. Its evolution trajectory is
392 shown in **Fig.9**.



393
394
Fig.9 ESS analysis of case 3

395 It can be found from the figure that the evolution trajectory approaches the point $(1,1)$, indicating that, enterprises tend to
 396 choose resource integration strategies, and the government tends to choose regulatory strategies, which is consistent with the
 397 theoretical model results.

398 For case 4, the parameter settings are $R_1=120$, $R_2=200$, $C_3=10$, $d=0.4$, $E=40$, $I_1=30$. Its evolution trajectory is
 399 shown in Fig.10.



400
 401 **Fig.10** ESS analysis of case 4

402 It can be found from the figure that there is no equilibrium point in the evolution trajectory, indicating that enterprises and
 403 governments have no tendency to strategy, which is consistent with the theoretical model results.

404 In short, from the above four cases, the government must supervise for its own management responsibilities, unfortunately,
 405 when the cost of supervision is greater than the potential benefits, whether the government's supervision or not will fluctuate
 406 over time; Enterprises are in the process of gaming with the government, constantly measuring the benefits and losses that
 407 government regulations bring to themselves. Only when tax incentives and pollution penalties have a qualitative impact on
 408 enterprises' profits, government regulations will exert active guidance and restriction.
 409

410 6. System simulation analysis in different situations

411 In order to verify the stability of the model and at the same time summarize the impact of different coefficients on the
 412 government's and coal enterprises' strategy choices. First, this section discusses the influence of enterprise heterogeneity on the
 413 choice of game strategy among enterprises from the perspective of market power; then, analyze the single factor in government
 414 regulation on the choice of strategy combination between enterprises, and between government and enterprises; finally, use the
 415 combination of influencing factors in government regulation and analyze the influence of its changes on the combination of
 416 strategy choice. For the choice of game strategy among enterprises, considering that the initial cost of resource integration
 417 is higher than that of non-resource integration, so the initial value of the probability of selecting resource integration is set to 0.1.
 418 At the same time, in order to analyze the differential economic meaning of strategy selection, so the strategy combination is set
 419 as the case 2 of the model 1; for the game between government and enterprises, considering the different organizational nature
 420 of the two, in order to ensure the fairness of the game, so the initial value of the probability of enterprise selection resource
 421 integration is set to 0.5, and the initial value of the probability of the government selection supervision is also set to 0.5, and
 422 the strategy combination is set as the case 2 in model 1. The above factors are simulated for the following.
 423

424 6.1 The influence of market power on the choice of enterprise strategic combination

425 The parameters are assumed as follows: $R=200$, $C_1=80$, $C_2=20$, $b=50$, $v=0.1$, $d=0.1$, $E=10$. From the simulation
 426 dynamic evolution trajectory of Fig.11, the enterprise's strategy combination gradually evolves from $(0,0)$ to $(0,1)$, as the
 427 value of m gradually increases. At the same time, it can be found from the arc of the curve, the larger the value of m , the
 428 faster the response speed of the enterprise, and the shorter the response time to converge to $(1,0)$. When $m=0.5$, it
 429 approaches $(0,0)$ in the early stage of strategy evolution, but still converges to $(0,0)$ after a long time of change.

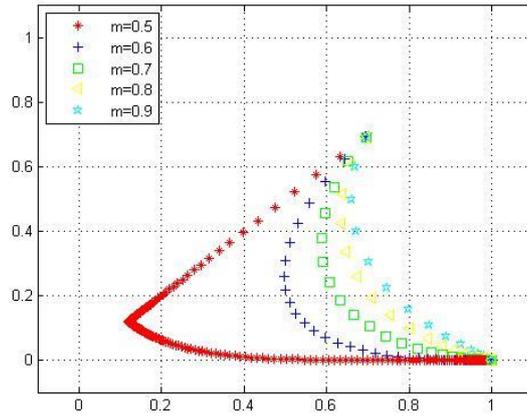


Fig.11 ESS analysis when m of Model 1 changes

In short, the size of the market power between enterprises has no qualitative impact on their game strategy combination choices, but with the gradual expansion of the difference value, when enterprises make strategic choices, the time required for the game will become shorter and shorter. Dominant enterprises tend to choose resource integration, and the development of them is getting better. Inferior enterprises tend to choose not to integrate resources and maintain the status quo. The gap with dominant enterprises will become larger and larger, and they will be gradually eliminated by the market.

6.2 The influence of government regulation on the choice of enterprise strategic combination

Aiming at the influence of tax incentives on the choice of enterprise strategic combination. The parameters are assumed as follows: $R=200$, $C_1=80$, $C_2=20$, $b=50$, $v=0.1$, $m=0.7$, $E=10$. The simulation dynamic evolution trajectory is shown in **Fig.12**.

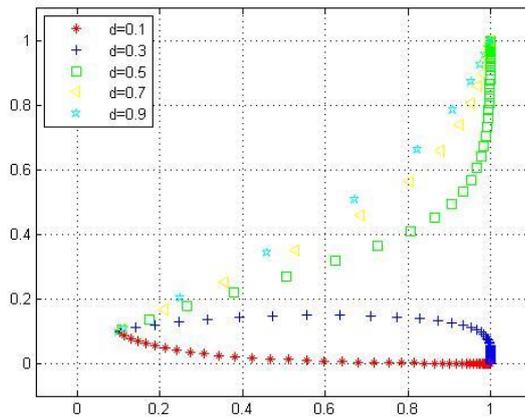


Fig.12 ESS analysis when d of Model 1 changes

Aiming at the impact of pollution penalty on the choice of enterprise's strategic combination. The parameters are assumed as follows: $R=200$, $C_1=80$, $C_2=20$, $b=50$, $v=0.1$, $m=0.7$, $d=0.1$. The simulation dynamic evolution trajectory is shown in **Fig.13**.

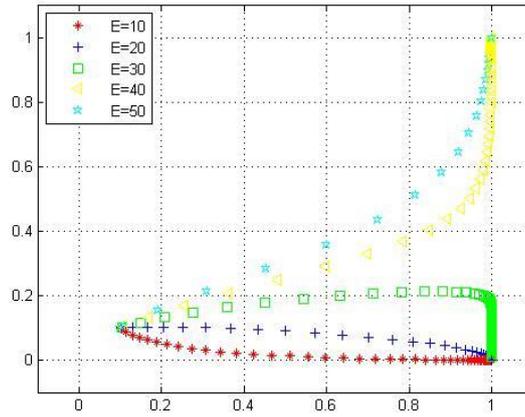


Fig.13 ESS analysis when E of Model 1 changes

Aiming at the influence of government regulation combination on the choice of enterprise strategic combination.

The parameters are assumed as follows: $R=200$, $C_1=80$, $C_2=20$, $b=50$, $v=0.1$, $m=0.7$. The simulation dynamic evolution trajectory is shown in **Fig.14**.

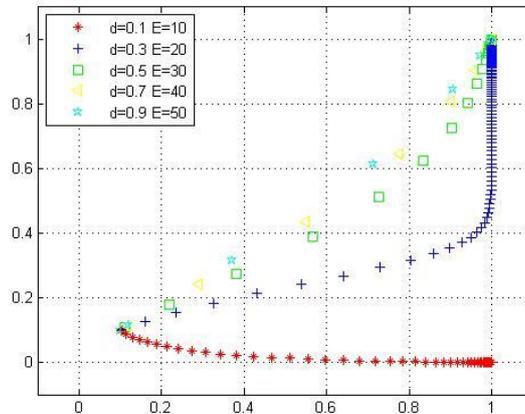


Fig.14 ESS analysis when d and E of Model 1 changes

It can be seen from **Fig.12** and **Fig.13** that as the values of d and E gradually become larger, the enterprise's strategic combination gradually evolves from $(1,0)$ to $(1,1)$. From the arc of the curve, we can find that the critical values of d and E are between 0.1 to 0.3 and 30 to 40, respectively. If the values are α and β respectively. When the values of d and E are closer to α and β , the convergence speed becomes slower and slower. And at the same time when it is larger than the critical value, the final evolution strategy combination of the enterprise is $(1,1)$. When it is less than the critical value, the final evolution strategy combination of the enterprise is $(1,0)$. It can be seen from **Fig.14** that the combination of the d and E value, the strategy selection results are the same as **Fig.12** and **Fig.13**, but the critical value will be lowered.

In short, due to their own scale advantages, inferior enterprises have a higher probability of choosing resource integration for better development. Therefore, government regulations have less impact on them. However, for inferior enterprises, they are greatly influenced by the outside world, and the guiding and restricting role played by government regulations is particularly prominent. At the same time, the combined use of multiple government regulations will make the guiding and restricting more efficient.

6.3 The influence of government regulation on the choice of government-enterprise strategy combination

Aiming at the influence of tax incentives on the choice of government-enterprise strategic combination. The parameters are assumed as follows: $R_1=50$, $R_2=100$, $C_3=20$, $E=40$, $I_1=30$. The simulation dynamic evolution trajectory is shown in **Fig.15**.

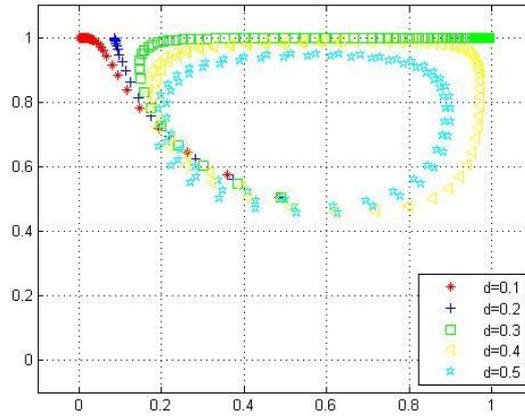


Fig.15 ESS analysis when d of Model 2 changes

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It can be seen from Fig.14 that as the value of d increases, the strategic combination of government and enterprise evolves from $(1,0)$ and $(1,1)$ to non-equilibrium points. The evolution trajectory is divided into three sections, the critical value is 0.2, and a value between 0.3 and 0.4, which is assumed to be λ . When the value of d is less than 0.2, the strategic combination of government and enterprise gradually evolves toward $(0,1)$; when the value of d is greater than 0.2 and less than λ , the strategic combination of government and enterprise gradually evolves toward $(1,1)$; when the value of d is greater than λ , there is no equilibrium in the strategies of government and enterprises, and they are in a state of swing.

Aiming at the impact of pollution penalty on the choice of government-enterprise strategic combination. The parameters are assumed as follows: $R_1=50$, $R_2=100$, $C_3=20$, $I_1=30$, $d=0.1$. The simulation dynamic evolution trajectory is shown in **Fig.16**.

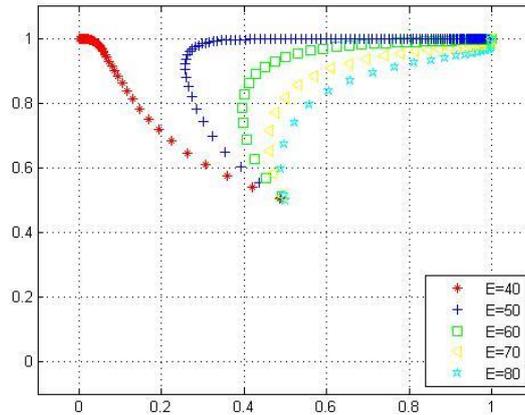


Fig.16 ESS analysis when E of Model 2 changes

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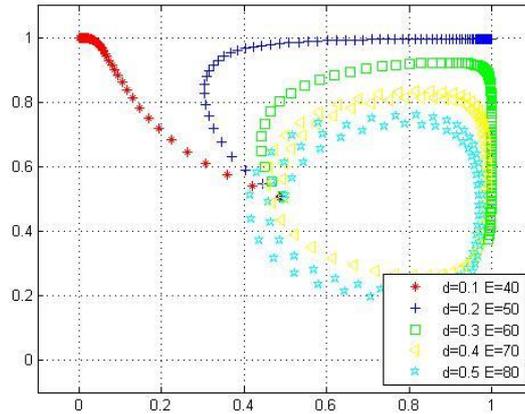
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It can be seen from Fig.15 that as the value of E increases, the strategic combination of government and enterprise evolves from $(1,0)$ to $(1,1)$, and the critical value is between 40 and 50. Assuming that the value is μ , When the value of E is less than μ , the strategy combination of government and enterprise evolves to $(1,0)$; when the value of E is greater than μ , the strategy combination of government and enterprise evolves to $(1,1)$.

Aiming at the influence of government regulation combination on the choice of government-enterprise strategic combination. The parameters are assumed as follows: $R_1=50$, $R_2=100$, $C_3=20$, $I_1=30$. The simulation dynamic evolution trajectory is shown in **Fig.17**.



490
491 **Fig.17** ESS analysis when d and E of Model 2 changes

492 It can be seen from Fig.16 that when the value of d is combined with the value of E , the critical value of d will be
493 reduced, and the optimal policy between government and enterprise will be reached in a shorter time.

494 In short, excessive tax incentives and pollution penalties often make government regulations unable to play a guiding and
495 restrictive role. At the same time, the combined use of government regulations can increase the flexibility of the government
496 and enterprise's strategic choices and improve their efficiency of strategic choices.

497
498 **7. Discussion**

499 Strengthening the resource integration of coal enterprises is another important way to achieve energy conservation and
500 emission reduction. Government regulations can effectively guide and encourage this approach. From the micro level, it can
501 improve the utilization efficiency of coal resources, and from the macro level, it can take advantage of the integration of coal
502 enterprises' existing resources. However, under the influence of government regulation, the cooperation between the executive
503 body and the supervision body of resource integration is insufficient (Patterson and Whincup, 2018). According to the
504 participants involved in resource integration, this paper divides the main body into enterprises and governments, considering
505 the strategic competition between enterprises, and between enterprise and government, and respectively constructing two types
506 of tax incentives and pollution penalties mechanisms. Under these two mechanisms, the method of evolutionary game analysis
507 and simulation is used to study the effect of government regulation. At the same time, it analyzes the influence of government
508 regulations on coal enterprises and government strategy choices in different situations.

509 Different from previous studies, the differences in this paper are as follows: (1) Based on the bounded rationality, this paper
510 constructs a dynamic evolutionary game model to analyze the strategic choices of participants in coal enterprise resource
511 integration under government regulation, and uses a method, which is combination of empirical research and mathematical
512 deduction; (2) When studying government regulations, this paper considers both incentive and punishment, and gives them
513 specific policy implications;(3) In the context of simulation, this paper looks for the boundary of coal enterprise resource
514 integration and government supervision strategy selection. This section will discuss the practical application of the conclusions
515 of the aforementioned research in actual situations.

516 (1) Can static government regulations guide enterprises to integrate resources to reduce pollution?

517 Policy governance is divided into static and dynamic. Static governance studies evaluate the governance effects of policies
518 at a certain point in time, while dynamic governance observes changes in governance effects by adjusting the implementation
519 of policies (Ma et al., 2020). The guiding policies for resource integration are mainly based on incentive tools and punishment
520 tools, guiding enterprises to choose resource integration strategies to reduce pollution.

521 In the three cases of the game model between enterprises, $A(0,0)$, $C(1,0)$, $D(1,1)$ are possible EES points, indicating
522 that whether the business is inferior or dominant, under certain conditions, it will choose resource integration. In the four cases
523 of the game model between government and enterprise, the possible EES points of the first three cases are $(1,1)$, $(0,1)$,
524 $(1,1)$, and the fourth situation has no EES points, indicating that with the participation of the government, enterprises will
525 choose to integrate resources under certain conditions. Therefore, under certain conditions, static government regulations can
526 guide enterprises to integrate resources to reduce pollution caused by coal enterprises.

527 For the government, within a certain limit, no matter what environment the government is in, it will choose to supervise the
528 enterprise's resource integration behavior for its own responsibility mission (Vongsathorn, 2012). However, beyond this limit,
529 the maximum cost of government supervision is greater than the minimum benefit that enterprises can bring to the government
530 from resource integration. The government needs to consider more factors in the process of strategic choice, resulting in a state
531 of vacillation in strategic choice. For enterprises, the difference between the benefits of the two strategies is greater than the
532 maximum loss caused by government supervision. No matter what countermeasures the government adopts, based on bounded
533 rationality, enterprises all choose strategies that are in line with maximizing their own interests, resulting in the failure of
534 government supervision strategies. However, the benefits brought by the enterprises' own strategic choices are lower than the
535 maximum losses brought about by government regulation. Currently, government supervision takes effect, which restricts and
536 guides enterprises' behavior.

537 However, through the research of this paper, it is also found that in some cases, government regulations also have signs of

538 failure, mainly because the government and enterprises start from their own costs and benefits without considering social
539 benefits (Blackwell et al., 2017). Therefore, in reality, in addition to relying on government regulations to guide the enterprise's
540 resource integration behavior, other governance entities also need to coordinate governance (Knudsen, 2018) to prevent the
541 failure of government regulations and achieve the best governance effect.

542 (2) Can dynamic government regulations guide enterprises to integrate resources to reduce pollution?

543 By adjusting the coefficients of tax incentives and pollution penalties, the corporate strategy portfolio has gradually evolved
544 from $(1,0)$ to $(1,1)$, indicating that regardless of whether the enterprise is inferior or dominant, the increase in incentives
545 and punishment will make the enterprise choose resources integration. However, there is a critical value for the strategic
546 combination of government and enterprise. The critical value does make the enterprise choose the resource integration strategy,
547 but once the critical value is exceeded, the strategic choice of the enterprise appears to be in a state of swing. Therefore, under
548 certain conditions, dynamic government regulations can guide enterprises to integrate resources thereby reducing pollution
549 caused by coal enterprises.

550 For the strategic combination of enterprises, the tax incentives and pollution penalties in government regulations have a
551 certain guiding and restrictive effect on the strategic choices of enterprises, but they have little impact on dominant enterprises;
552 for the strategic combination of government and enterprises, the government blindly encourages resource integration, often
553 backfires, when a certain critical value is reached, the strategic combination of the government and the enterprise presents a
554 swing state, which cannot truly achieve the purpose of controlling pollution and encouraging innovation. Excessive penalties
555 will make enterprises quickly choose government-oriented decisions under the deterrence of the government, but they are not
556 voluntary and not conducive to the long-term development of the enterprise. Combination of government regulations can
557 effectively improve the efficiency of enterprises strategy selection. On the one hand, reducing tax incentives can reduce the
558 government's burden of tax.

559 Therefore, in reality, the government needs to consider various factors when formulating policies, comprehensively use
560 incentive tools and punishment tools (Pastore, 2018). And through actual research and policy simulation to explore the best
561 incentive and punishment strength, and formulate flexibility rules.

562 (3) What is the difference between inferior or dominant enterprises affected by government regulations?

563 Survival of the fittest and natural selection are a universal law in nature, and it is also applicable in the life cycle of an
564 enterprise. A strong enterprise has a strong adaptability and tends to choose change. However, for weak enterprises, they tend
565 to choose to stay as they are, and they may decline and be gradually eliminated by the market (Michael, 2018).

566 By adjusting the size of the market power, it can be found that the strategic combination of enterprises has gradually evolved
567 from $(0,0)$ to $(1,0)$, indicating that the different market shares of enterprises have great differences in the choice of
568 resource integration strategies.

569 When the market power between enterprises is vastly different, compared with inferior enterprises, dominant enterprises can
570 quickly find their own dominant strategic choices, and quickly push the system equilibrium to the side that benefits them.
571 Government regulations have played a guiding role in the strategic selection of dominant enterprises, but have no effect on
572 inferior enterprises. At the same time, no matter how the market power changes, based on of bounded rationality, when the cost
573 of government regulation is less than the profit brought by non-resource integration, for inferior enterprises, government
574 regulation fails, and the optimal strategy is still non-resource integration. When the market power reaches equilibrium, in the
575 choice of strategy considering cost, the two enterprises prefer non-resource integration. However, as the game is repeated many
576 times, one enterprise will take the lead in making strategic changes under the influence of government regulations, then break
577 the equilibrium and evolve toward the reverse strategy.

578 This paper assumes that there are only two different enterprises of different sizes in the market. However, in reality, there are
579 many coal enterprises and their market shares are also quite different. Therefore, when the government formulates guiding
580 policies, it can make use of the different responses of different market's enterprises to government regulations to formulate
581 targeted policies. At the same time, more attention should be paid to inferior enterprises. Due to their weak ability to bear risks,
582 they are more inclined to maintain their original state in making decisions. Government regulations alone cannot help them
583 quickly transform to achieve energy conservation and emission reduction. Therefore, multi-agent collaborative governance is
584 needed to achieve efficient integration of resources (Arimura and Wakabayashi, 2020).

586 8. Conclusions and policy implications

587 Aiming at the problem of how to strengthen the resource integration of coal enterprises, this paper constructs an evolutionary
588 game model to explore the strategic choices of heterogeneous coal enterprises under government regulation. In this paper, a
589 simulation is performed through matlab to analyze the evolution and steady state changes of the main game player's strategy,
590 and the conclusions are as follows:

591 (1) The power of coal enterprises in the market affects their strategic choices for resource integration. At the same time, when
592 the market power gap is large, government regulation is only effective for dominant enterprises.

593 (2) The government's innovation preferences and pollution penalties have a guiding and restrictive role in the strategic choices
594 of enterprises. Moreover, the combination of these two regulatory methods can more effectively promote the integration of
595 corporate resources.

596 (3) Excessive government rewards or punishments are not conducive to the integration of corporate resources. Excessive
597 government rewards will increase the corporate dependence on policies. At the same time, excessive government penalties will
598 increase the pressure on enterprises, resulting in enterprises lacking the initiative to integrate resources. Ultimately, these
599 conditions will lead to inefficiency in government regulation.

600 Therefore, under the restriction and guidance of government regulations, how to efficiently realize the resource integration
601 of coal enterprises should be implemented in the following aspects:

602 (1) Due to the differences in market power between enterprises, their response to government regulations and their strategic
603 choices are also different. Therefore, when formulating rules and regulations, the government should start from the gap in market
604 power among enterprises, implementing layered governance, breaking the inertia of institutional balance. More importantly, the
605 government adjust flexibly according to the actual situation of enterprises, and strive to maximize the effectiveness of
606 governance.

607 (2) Excessive tax incentives can encourage enterprises to abandon non-resource integration strategies, thereby reducing
608 pollution, but based on bounded rationality, excessive tax incentives will impose an excessive burden on the government, and
609 at the same time, excessive tax incentives will also increase their dependence on policies and increase their expectations for the
610 policy. Once the government lowers tax incentives, enterprises will choose non-resource integration strategies again. Therefore,
611 in the process of formulating regulations, the government should achieve regulatory portfolio governance, innovate institutional
612 advantages, and formulate flexible regulatory standards.

613 (3) Due to the heterogeneity of enterprises, a mere certain policy may not be able to achieve the optimal governance effect.
614 Therefore, an efficient governance mechanism is inseparable from the combined use of government regulations. First, the
615 combined use of regulations should adapt to the characteristics of the enterprise. Second, the combination of government
616 regulation must consider the vested interests of both the government and the enterprise, avoiding to give up the interests of one
617 party to achieve a balanced state, which will result in the failure to implement the policy in a long term. Finally, to combine and
618 innovate regulations requires pilot experiments, and do not stay at the theoretical level.

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632 **Declarations**

633 **Conflicts of Interest** The authors declare no conflict of interest.

634 **Ethics approval** Not applicable.

635 **Consent to participate** Not applicable.

636 **Consent to publish** Not applicable.

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765 Appendix A. Calculation details of model 1

766
767 The payment matrix of Enterprise-A is defined as A, which is shown as follows:

$$768 \quad A = \begin{bmatrix} mR - C_1(1-d) & (m+v)R - C_1(1-d) \\ (m-v)R - C_2 - E & m(R-b) - C_2 - E \end{bmatrix} \quad (A1)$$

$$769 \quad \pi_A^x = eAy = (1 \quad 0) \begin{bmatrix} mR - C_1(1-d) & (m+v)R - C_1(1-d) \\ (m-v)R - C_2 - E & m(R-b) - C_2 - E \end{bmatrix} \begin{pmatrix} y \\ 1-y \end{pmatrix} = -yR + (m+v)R - C_1(1-d) \quad (A2)$$

$$770 \quad \pi_A = x^T Ay = (x \quad 1-x) \begin{bmatrix} mR - C_1(1-d) & (m+v)R - C_1(1-d) \\ (m-v)R - C_2 - E & m(R-b) - C_2 - E \end{bmatrix} \begin{pmatrix} y \\ 1-y \end{pmatrix} \quad (A3)$$

$$= x[vR - C_1(1-d) - ymb + mb + C_2 + E] - yvR + ymb + m(R-b) - C_2 - E$$

$$771 \quad \frac{dx}{dt} = x(eAy - x^T Ay) = x(\pi_A^x - \pi_A) = x(1-x)[-ymb + vR + mb - C_1(1-d) + C_2 + E] \quad (A4)$$

772 The payment matrix of Enterprise-B is defined as B, which is shown as follows:

$$773 \quad B = \begin{bmatrix} (1-m)R - C_1(1-d) & (1-m-v)R - C_2 - E \\ (1-m+v)R - C_1(1-d) & (1-m)(R-b) - C_2 - E \end{bmatrix} \quad (A5)$$

$$774 \quad \pi_B^y = eB^T x = (1 \quad 0) \begin{bmatrix} (1-m)R - C_1(1-d) & (1-m+v)R - C_1(1-d) \\ (1-m-v)R - C_2 - E & (1-m)(R-b) - C_2 - E \end{bmatrix} \begin{pmatrix} x \\ 1-x \end{pmatrix} \quad (A6)$$

$$= -xvR + (1-m+v)R - C_1(1-d)$$

$$\pi_B = y^T B^T x = (y \quad 1-y) \begin{bmatrix} (1-m)R - C_1(1-d) & (1-m+v)R - C_1(1-d) \\ (1-m-v)R - C_2 - E & (1-m)(R-b) - C_2 - E \end{bmatrix} \begin{pmatrix} x \\ 1-x \end{pmatrix} \quad (A7)$$

$$= y[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] - xvR + x(1-m)b + (1-m)(R-b) - C_2 - E$$

$$\frac{dy}{dt} = y(eB^T x - y^T B^T x) = y(\pi_B^y - \pi_B) = y(1-y)[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] \quad (A8)$$

$$E(x^*, y^*) = E\left(\frac{vR + (1-m)b - C_1(1-d) + C_2 + E}{(1-m)b}, \frac{vR + mb - C_1(1-d) + C_2 + E}{mb}\right) \quad (A9)$$

$$\alpha_1 = (1-2x)[-ymb + vR + mb - C_1(1-d) + C_2 + E] \quad (A10)$$

$$\alpha_2 = -x(1-x)mb \quad (A11)$$

$$\alpha_3 = -y(1-y)(1-m)b \quad (A12)$$

$$\alpha_4 = (1-2y)[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] \quad (A13)$$

$$\det(\varphi) = \alpha_1\alpha_4 - \alpha_2\alpha_3 = (1-2x)[-ymb + vR + mb - C_1(1-d) + C_2 + E] \times (1-2y)[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] - x(1-x)y(1-y)mb(1-m)b \quad (A14)$$

$$\begin{aligned} tr(\varphi) &= \alpha_1 + \alpha_4 = (1-2x)[-ymb + vR + mb - C_1(1-d) + C_2 + E] \\ &+ (1-2y)[vR + (1-m)b - x(1-m)b - C_1(1-d) + C_2 + E] \end{aligned} \quad (A15)$$

Table A1 The determinant and trace of the Jacobian matrix

Equilibrium point (x, y)	φ determinant expression	φ trace expression
A(0,0)	$[vR + mb - C_1(1-d) + C_2 + E]$ $\times [vR + (1-m)b - C_1(1-d) + C_2 + E]$	$[2vR + b - 2C_1(1-d) + 2C_2 + 2E]$
B(0,1)	$-[vR - C_1(1-d) + C_2 + E]$ $\times [vR + (1-m)b - C_1(1-d) + C_2 + E]$	$-(1-m)b$
C(1,0)	$-[vR + mb - C_1(1-d) + C_2 + E]$ $\times [vR - C_1(1-d) + C_2 + E]$	$-mb$
D(1,1)	$[vR - C_1(1-d) + C_2 + E]^2$ $-[vR + (1-m)b - C_1(1-d) + C_2 + E]$ $\times [vR + mb - C_1(1-d) + C_2 + E]$	$-2[vR - C_1(1-d) + C_2 + E]$
$E(x^*, y^*)$	$\times \frac{[vR - C_1(1-d) + C_2 + E]^2}{m(1-m)b^2}$	0

Appendix B. Calculation details of model 2

The payment matrix of Enterprise-Z is defined as Z , which is shown as follows:

$$Z = \begin{pmatrix} R_1 + R_1d & R_1 \\ R_2 - E & R_2 \end{pmatrix} \quad (B1)$$

$$\pi_Z^j = eZg = (1 \quad 0) \begin{pmatrix} R_1 + R_1d & R_1 \\ R_2 - E & R_2 \end{pmatrix} \begin{pmatrix} g \\ 1-g \end{pmatrix} = g(R_1 + R_1d) + (1-g)R_1 = gR_1d + R_1 \quad (B2)$$

$$\pi_Z = j^T Zg = (j \quad 1-j) \begin{pmatrix} R_1 + R_1d & R_1 \\ R_2 - E & R_2 \end{pmatrix} \begin{pmatrix} g \\ 1-g \end{pmatrix} = j(gR_1d + gE + R_1 - R_2) - gE + R_2 \quad (B3)$$

$$\frac{dj}{dt} = j(eZg - j^T Zg) = j(1-j)(gR_1d + gE + R_1 - R_2) \quad (B4)$$

The payment matrix of Government-W is defined as W , which is shown as follows:

$$793 \quad W = \begin{pmatrix} I_1 - R_1 d - C_3 & 0 \\ -C_3 + E & 0 \end{pmatrix} \quad (B5)$$

$$794 \quad \begin{aligned} \pi_w^g &= eW^T j = (1 \ 0) \begin{pmatrix} I_1 - R_1 d - C_3 & -C_3 + E \\ 0 & 0 \end{pmatrix} \begin{pmatrix} j \\ 1-j \end{pmatrix} \\ &= j(I_1 - R_1 d - C_3) + (1-j)(-C_3 + E) \end{aligned} \quad (B6)$$

$$795 \quad \begin{aligned} \pi_w^g &= g^T W^T j = (g \ 1-g) \begin{pmatrix} I_1 - R_1 d - C_3 & -C_3 + E \\ 0 & 0 \end{pmatrix} \begin{pmatrix} j \\ 1-j \end{pmatrix} = g [j(I_1 - R_1 d - E) - C_3 + E] \end{aligned} \quad (B7)$$

$$796 \quad \frac{dg}{dt} = g(eW^T j - g^T W^T j) = g(\pi_w^g - \pi_w) = g(1-g)[j(I_1 - R_1 d - E) - C_3 + E] \quad (B8)$$

$$797 \quad E(j^*, g^*) = E \left(\frac{C_3 - E}{I_1 - R_1 d - E}, \frac{R_2 - R_1}{R_1 d + E} \right) \quad (B9)$$

$$798 \quad \alpha_1 = (1-2j)(gR_1 d + gE + R_1 - R_2) \quad (B10)$$

$$799 \quad \alpha_2 = j(1-j)(R_1 d + E) \quad (B11)$$

$$800 \quad \alpha_3 = g(1-g)(I_1 - R_1 d - E) \quad (B12)$$

$$801 \quad \alpha_4 = (1-2g)[j(I_1 - R_1 d - E) - C_3 + E] \quad (B13)$$

$$802 \quad \begin{aligned} \det(\varphi) &= \alpha_1 \alpha_4 - \alpha_2 \alpha_3 = (1-2j)(gR_1 d + gE + R_1 - R_2)(1-2g)[j(I_1 - R_1 d - E) - C_3 + E] \\ &\quad - j(1-j)(R_1 d + E)g(1-g)(I_1 - R_1 d - E) \end{aligned} \quad (B14)$$

$$804 \quad \begin{aligned} \text{tr}(\varphi) &= \alpha_1 + \alpha_4 = (1-2j)(gR_1 d + gE + R_1 - R_2) + (1-2g)[j(I_1 - R_1 d - E) - C_3 + E] \end{aligned} \quad (B15)$$

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Table B1 The determinant and trace of the Jacobian matrix

Equilibrium point (j, g)	φ determinant expression	φ trace expression
$A(0,0)$	$(R_1 - R_2) \times (-C_3 + E)$	$R_1 - R_2 - C_3 + E$
$B(0,1)$	$-(R_1 - R_2) \times (I_1 - R_1 d - C_3)$	$R_2 - R_1 + I_1 - R_1 d - C_3$
$C(1,0)$	$-(R_1 d + E + R_1 - R_2) \times (-C_3 + E)$	$R_1 d + R_1 - R_2 + E$
$D(1,1)$	$(R_1 d + E + R_1 - R_2) \times (I_1 - R_1 d - C_3)$	$-E - R_1 + R_2 - I_1 + C_3$
$E(j^*, g^*)$	$(-C_3 + E) \times \frac{(I_1 - R_1 d - C_3)(R_2 - R_1)}{I_1 - R_1 d - E} \times \frac{R_1 d + E + R_1 - R_2}{R_1 d + E}$	0

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Figures

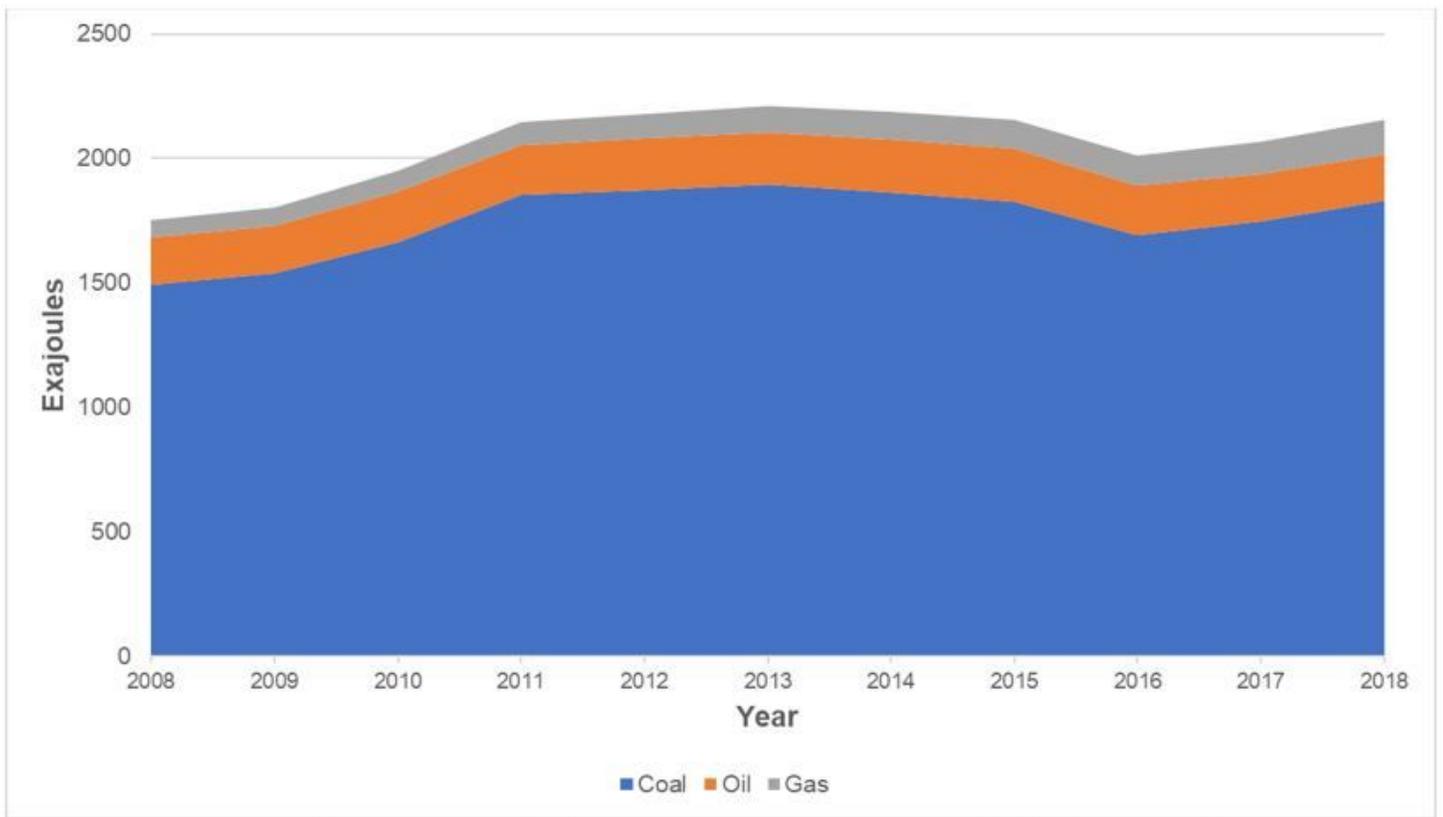


Figure 1

China's energy extraction from 2008 to 2018. Data from BP Statistical Review of World Energy

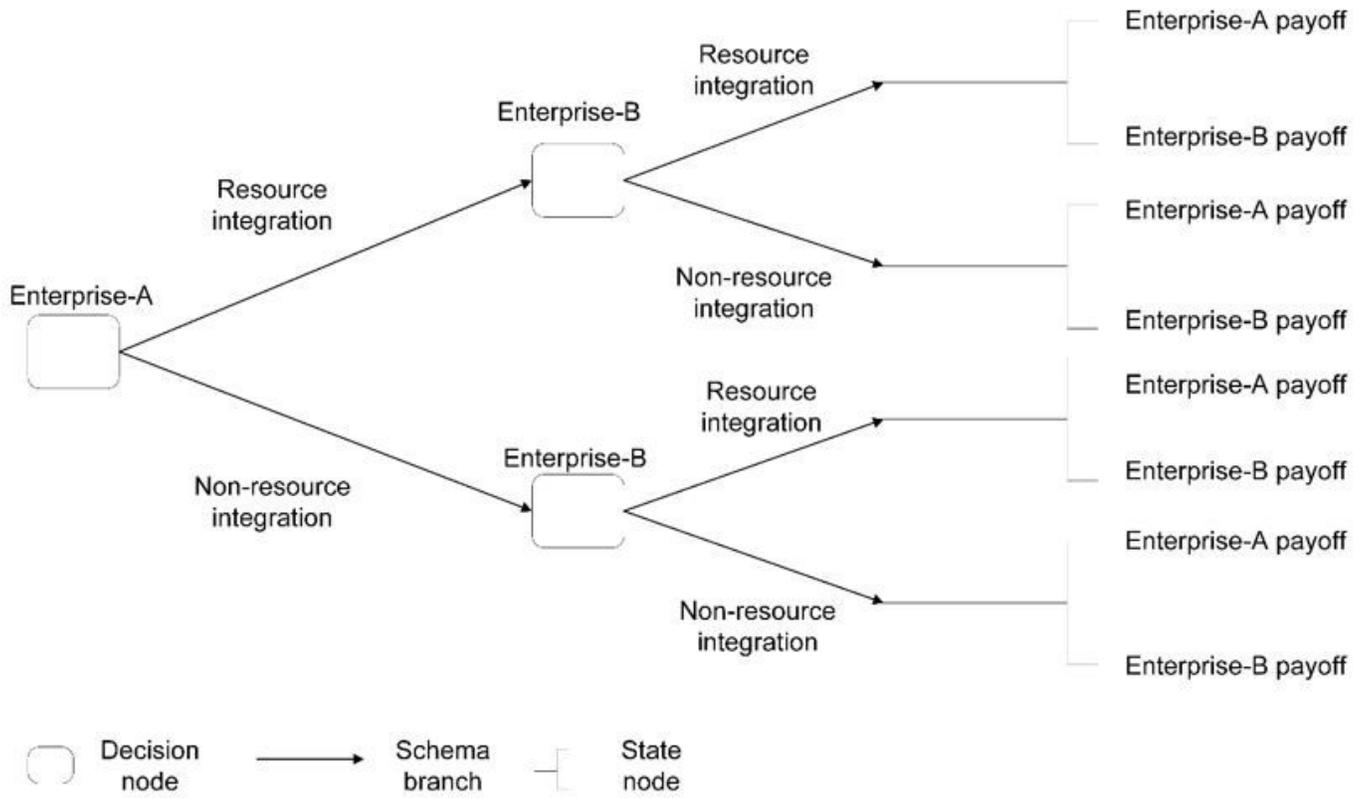


Figure 2

A decision tree demonstrating the stakeholder payment

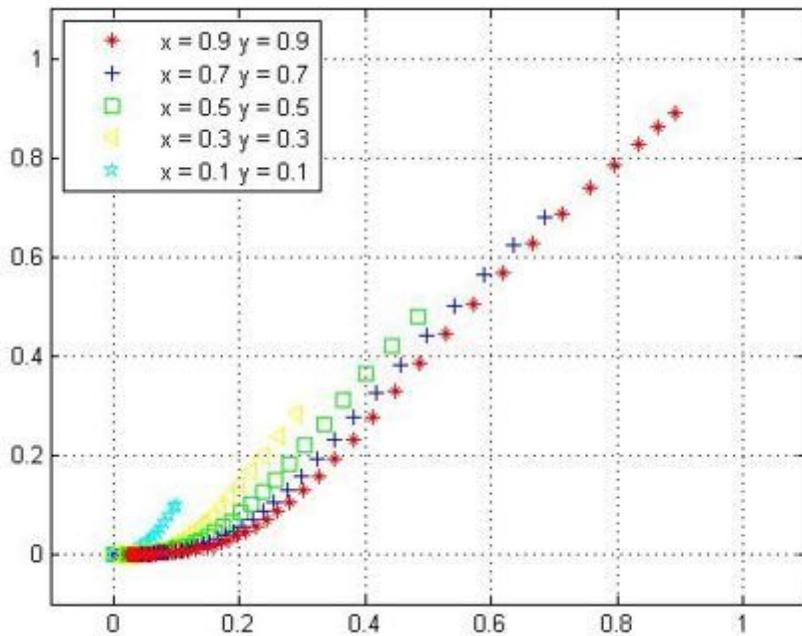


Figure 3

ESS analysis of case 1

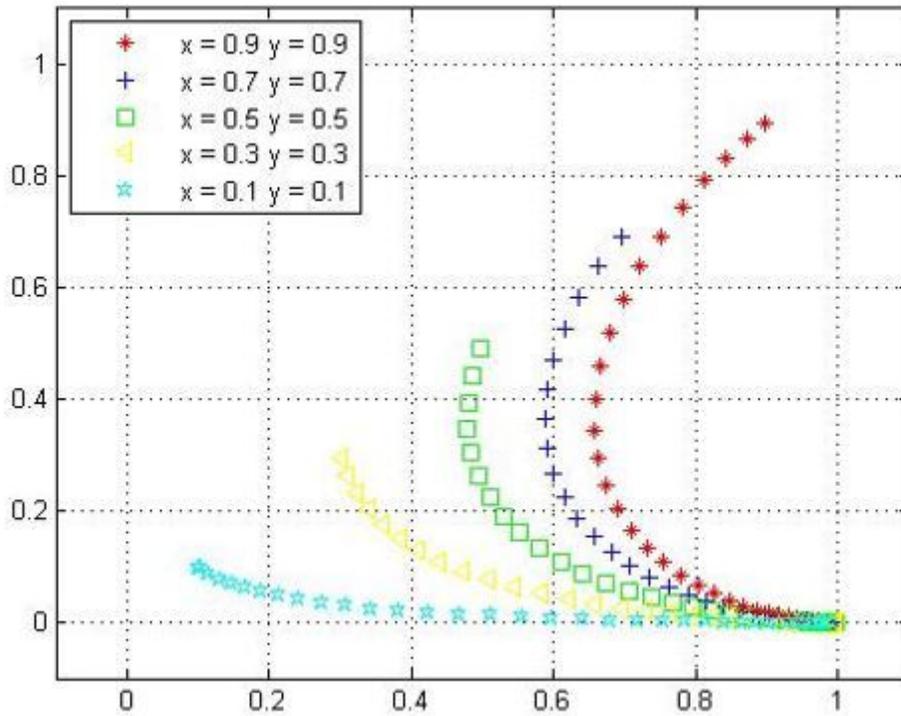


Figure 4

ESS analysis of case 2

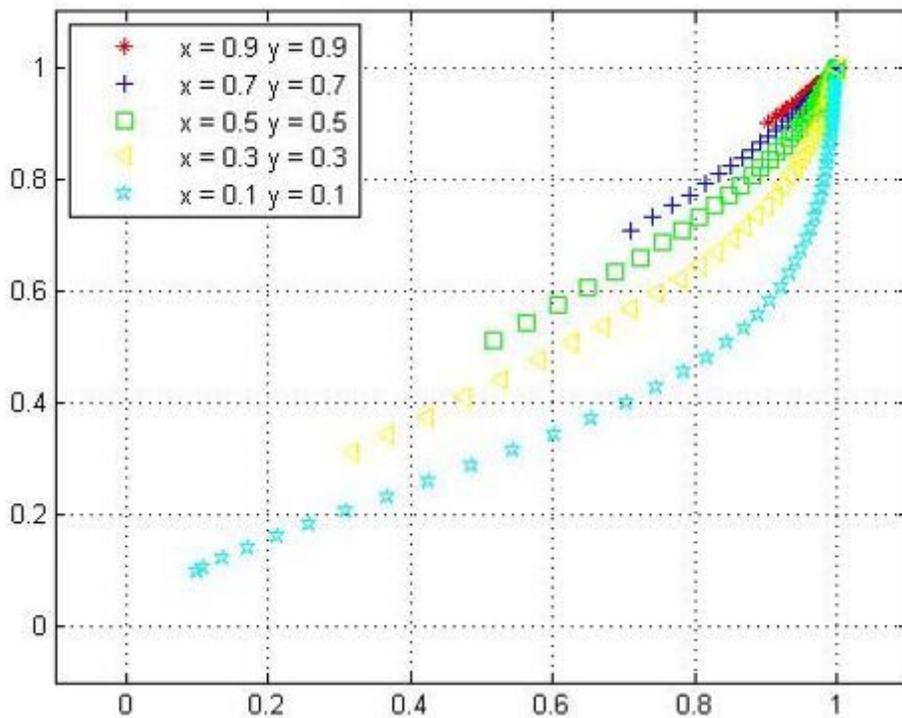


Figure 5

ESS analysis of case 3

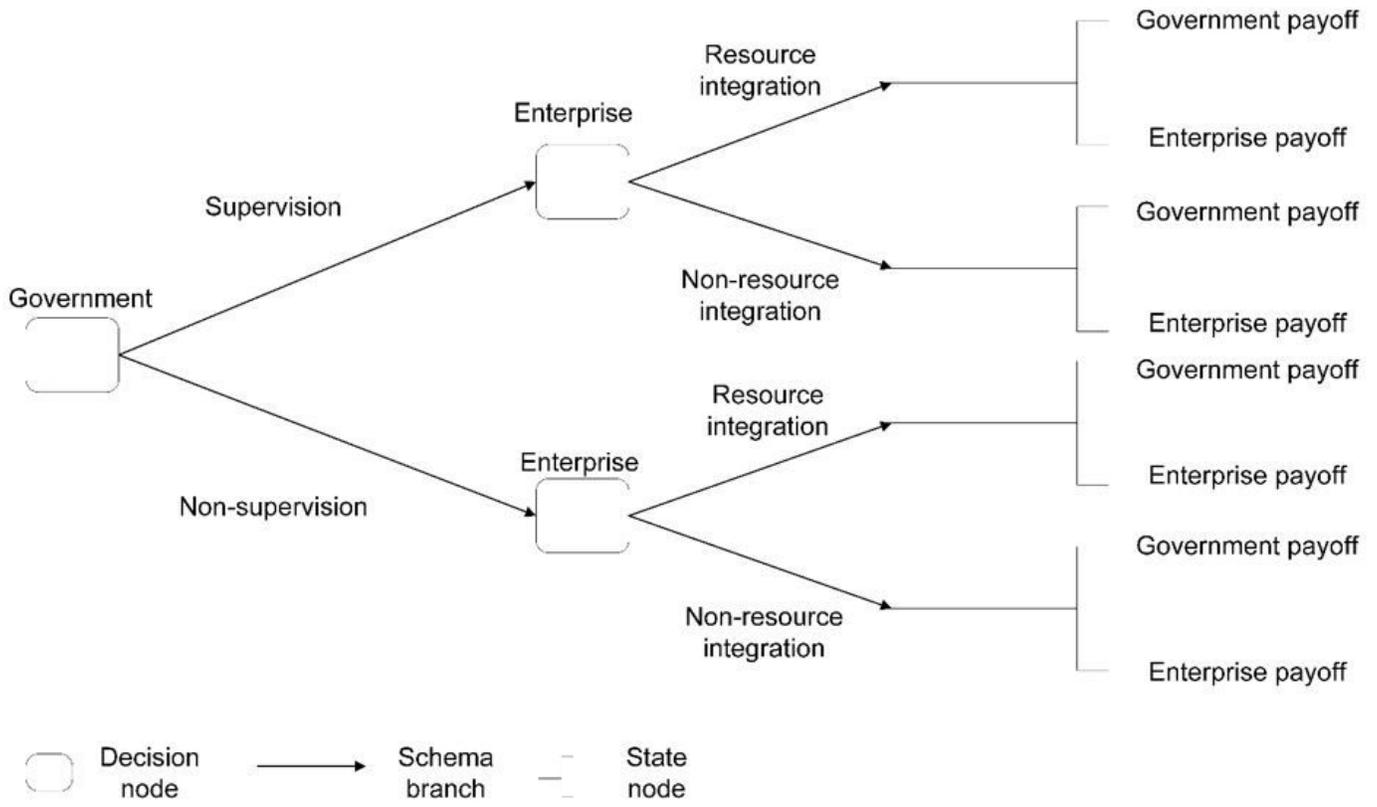


Figure 6

A decision tree demonstrating the stakeholder payment

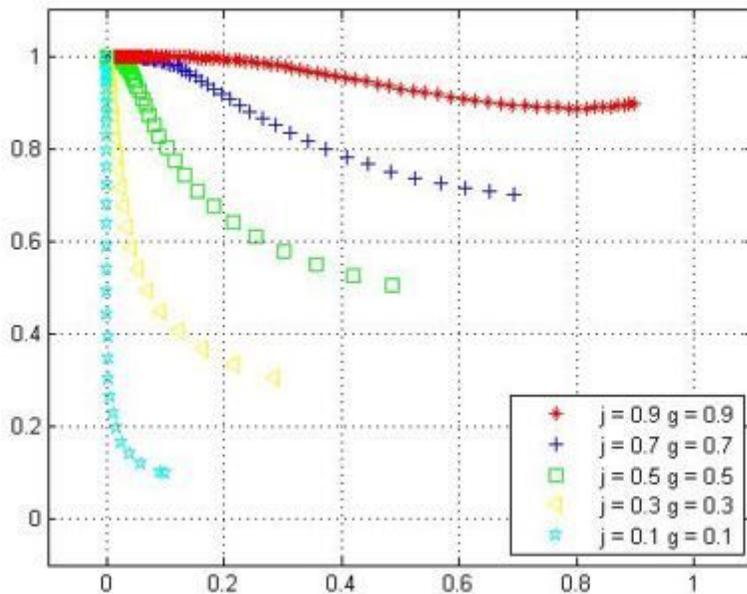


Figure 7

ESS analysis of case 1

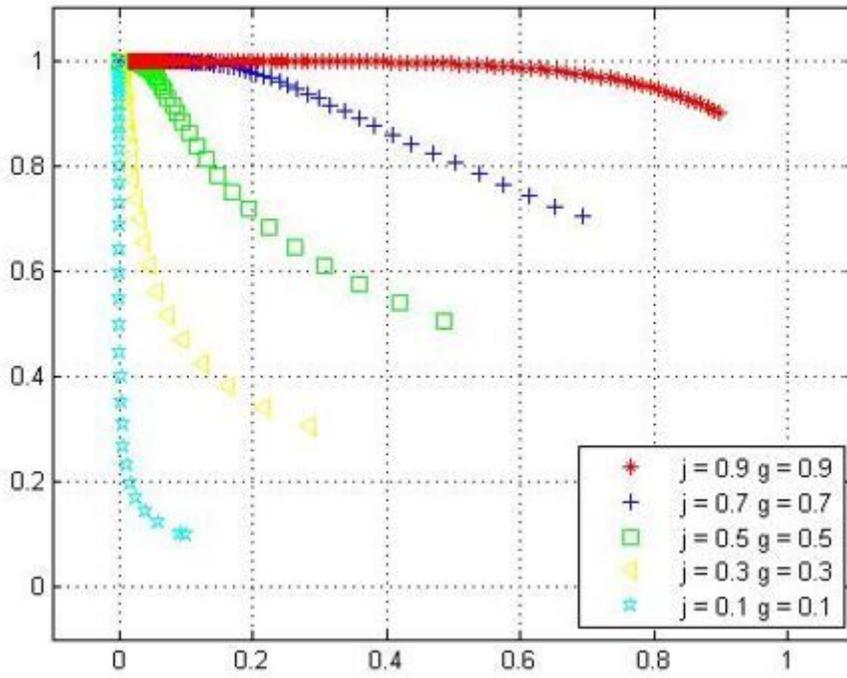


Figure 8

ESS analysis of case 2

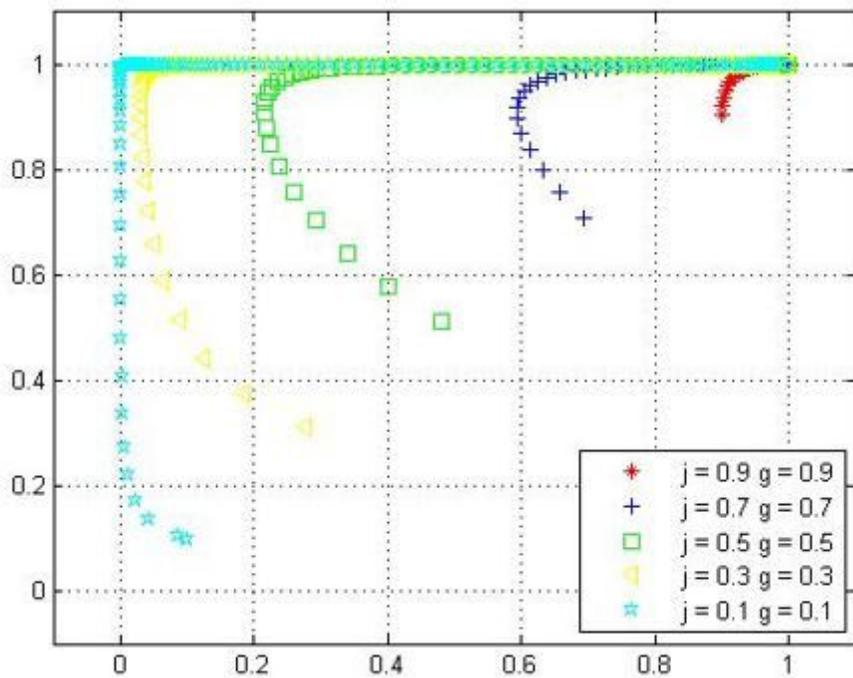


Figure 9

ESS analysis of case 3

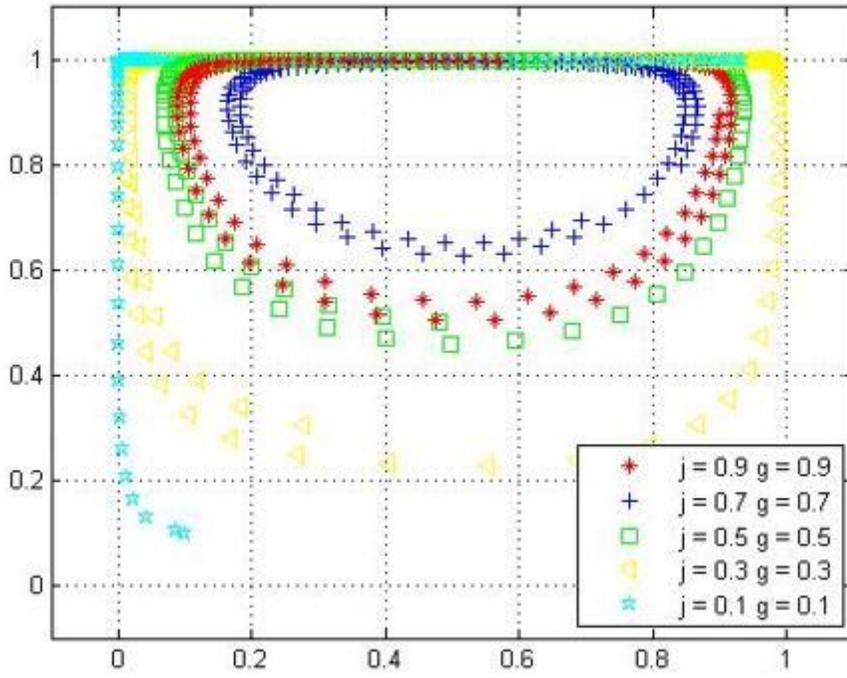


Figure 10

ESS analysis of case 4

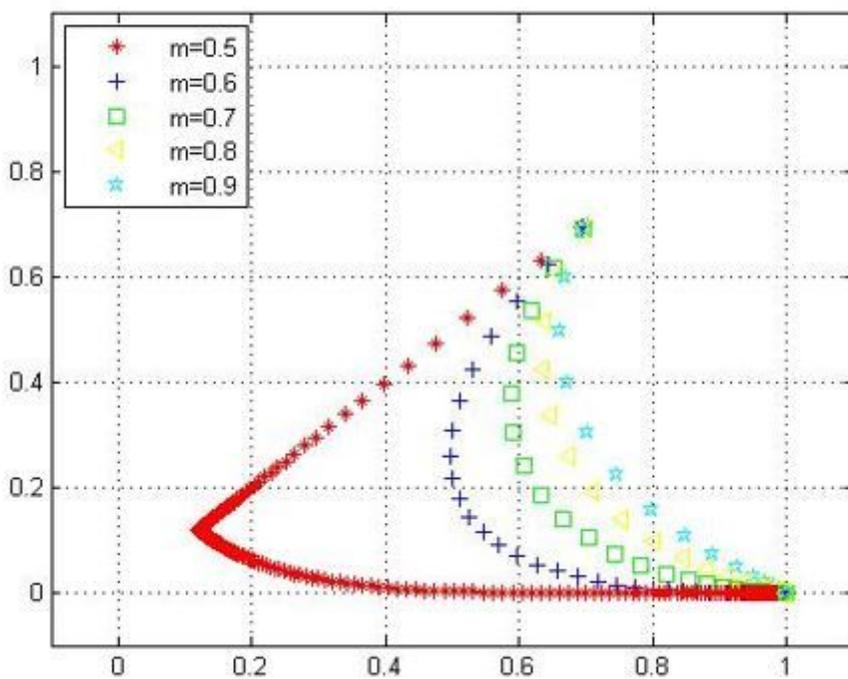


Figure 11

ESS analysis when m of Model 1 changes

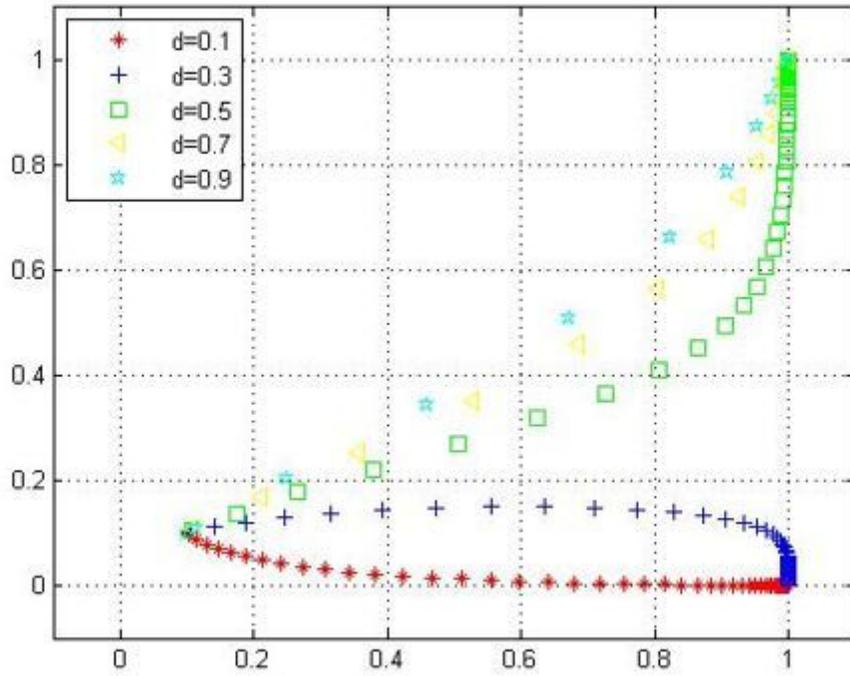


Figure 12

ESS analysis when d of Model 1 changes

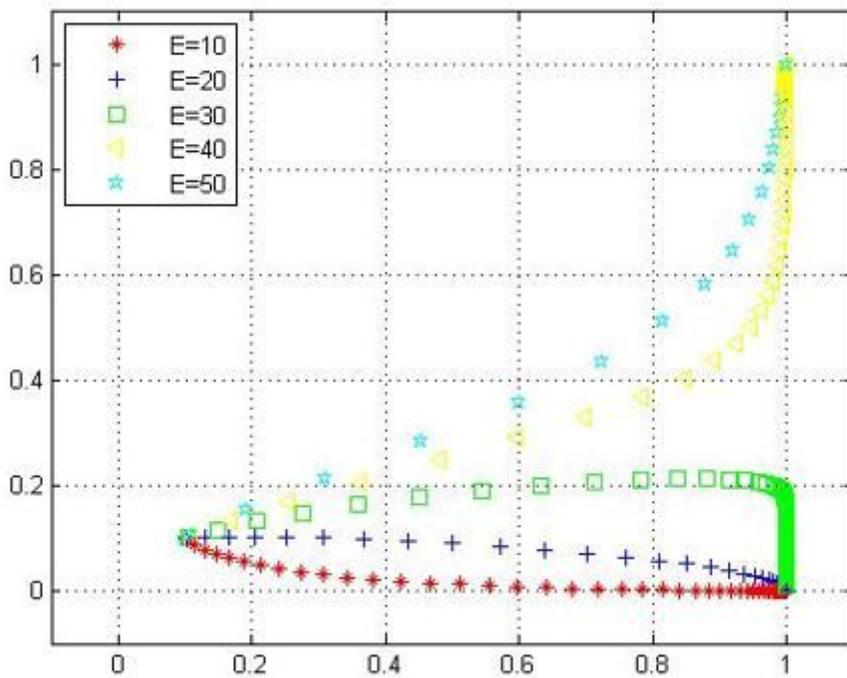


Figure 13

ESS analysis when E of Model 1 changes

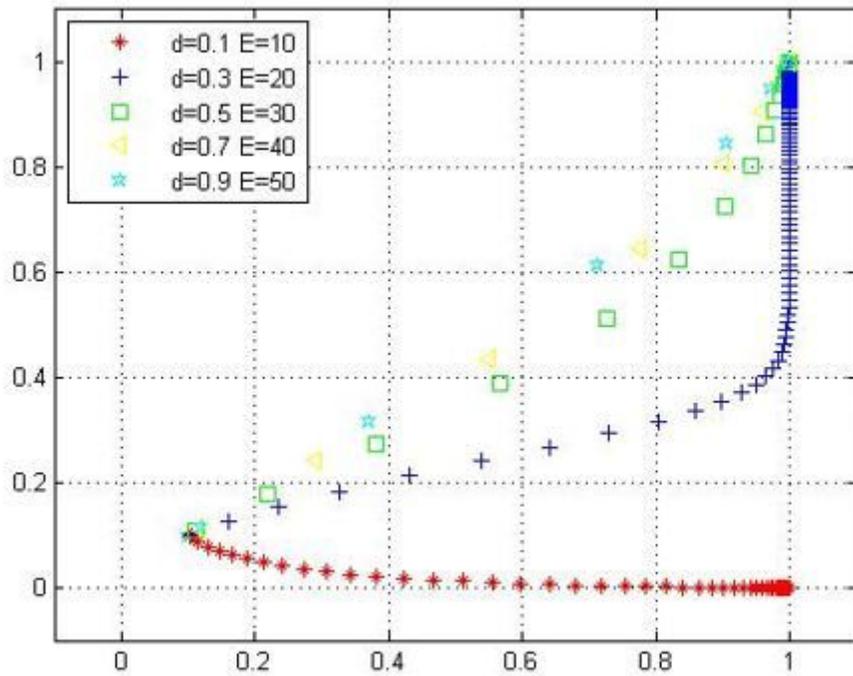


Figure 14

ESS analysis when d and E of Model 1 changes

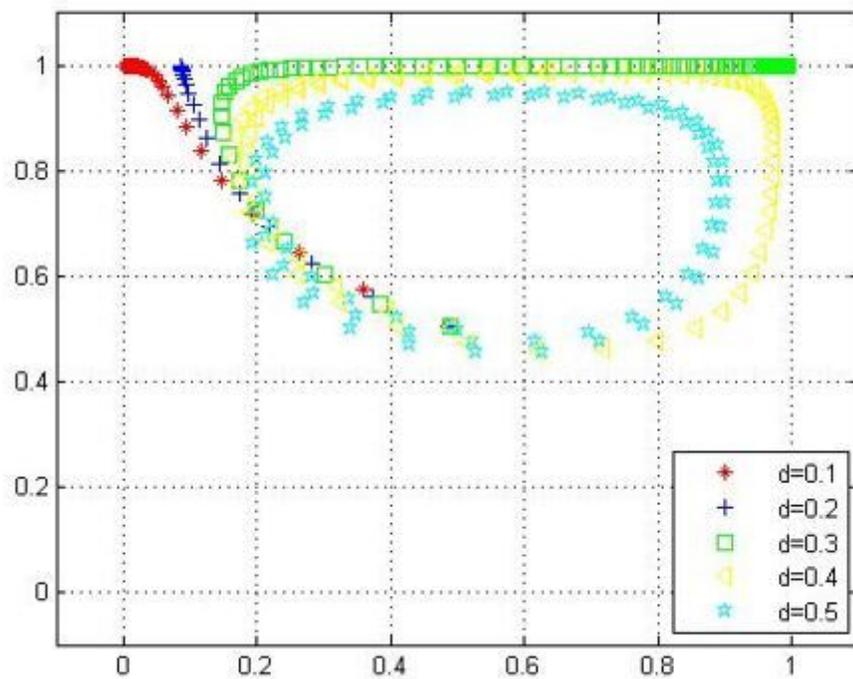


Figure 15

ESS analysis when d of Model 2 changes

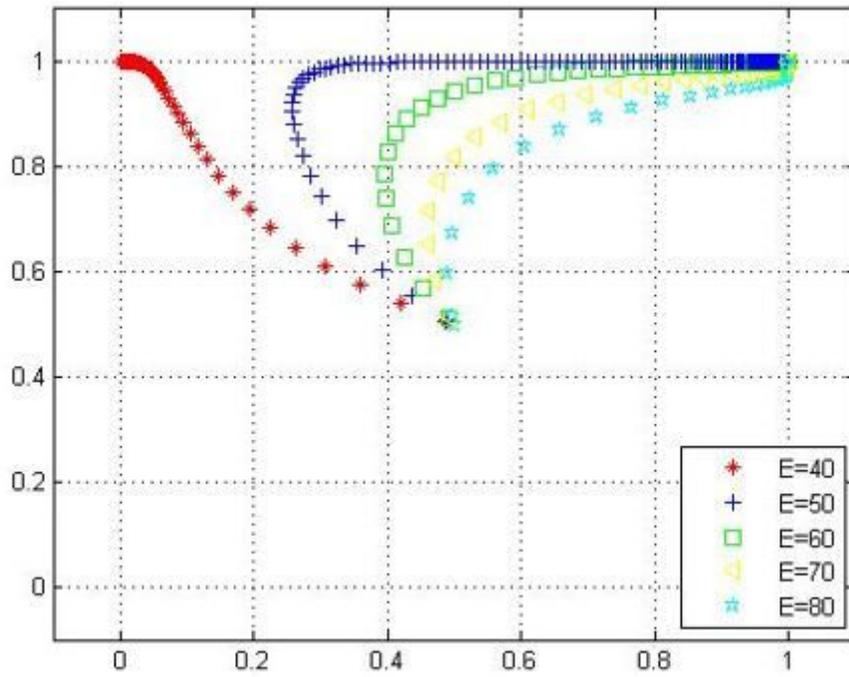


Figure 16

ESS analysis when E of Model 2 changes

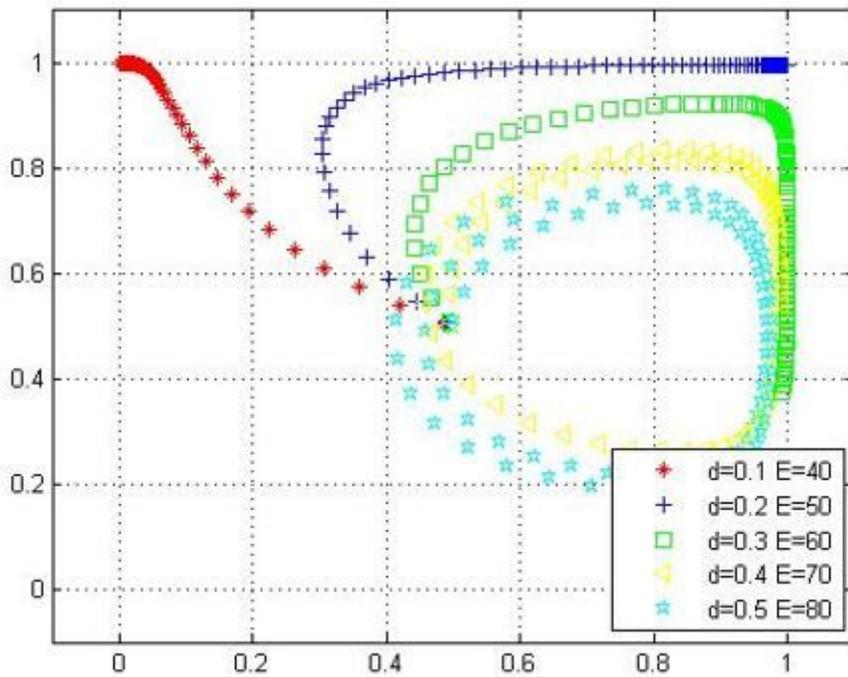


Figure 17

ESS analysis when d and E of Model 2 changes

Supplementary Files

This is a list of supplementary files associated with this preprint. Click to download.

- [AppendixA.docx](#)