

# Factors Influencing the Degree of Physician-pharmacists Collaboration within governmental Hospitals of Jigjiga Town, Ethiopia

Mr Workineh Diriba Gemmechu

Jigjiga University

Mr Endalkachew Mekonnen Eticha (✉ [obsaamiiraa@gmail.com](mailto:obsaamiiraa@gmail.com))

Jigjiga University

---

## Research Article

**Keywords:** Physician, Pharmacist, Factors, Collaboration

**Posted Date:** June 3rd, 2021

**DOI:** <https://doi.org/10.21203/rs.3.rs-558202/v1>

**License:**  This work is licensed under a Creative Commons Attribution 4.0 International License.

[Read Full License](#)

---

# Abstract

**Background:** Inter-professional collaboration can improve medication safety, patient outcome and minimize healthcare costs. This study aimed to explore the degree of collaboration and factors influencing collaboration between the physicians and pharmacists within the public hospitals of Jigjiga town, Ethiopia.

**Methods:** A cross-sectional study was conducted among 149 participants in the two governmental hospitals of the Jigjiga town with a response rate of 79.87%. The collaborative working relationship model and the physician-pharmacist collaborative instrument with three main exchange domains (trustworthiness, role specification, and relationship initiation) and collaborative care items were used. An independent sample t-test was used to compute the differences of the mean scores of physician-pharmacist collaborative instrument domains and collaborative care. Separate multiple regression was employed to assess factors influencing collaborative care for pharmacists and physicians.

**Results:** This study showed that pharmacists reported higher mean of collaborative care ( $10.66 \pm 4.75$ ) than physicians ( $9.17 \pm 3.92$ ). The multiple regression indicated that area of practice influence both professionals' collaborative practice. A significant association between collaborative care and the two PPCI domains (trustworthiness and relationship initiation for the physicians; role specification and relationship initiation for pharmacists) was established.

**Conclusion:** The study showed that the collaboration between the physicians and pharmacists was sub-optimal and the exchange variables had a significant influence on their collaboration.

## Background

Collaboration is the way to deliver the desired health outcome for the patients or service users in the healthcare system<sup>1,2</sup>. According to World Health Organization (WHO): "collaborative practice happens when multiple health workers from different professional backgrounds work together with patients, families, careers and communities to deliver the highest quality of care across settings"<sup>3,4</sup>. It was felt that the interaction between health care professionals in the past has been limited. The collaboration between pharmacists and physicians is often sub-optimal and less than satisfactory<sup>5,6</sup>. Sub-optimal relationship between the two aforementioned professionals carriers potential adverse effects on the patients and the healthcare system<sup>7,8</sup>.

Physicians and pharmacists' collaboration has been shown to improve the outcomes of medication therapy<sup>1,9</sup>. The inclusion of pharmacists in the physician-pharmacist collaborative care model was associated with significant improvements in patients' medication-related clinical health outcomes and a reduction in hospitalizations<sup>10,11</sup>. A study in England revealed that clinical pharmacist-physician collaboration saved critical care patients from more than 500 instances of potential harm. Similar

findings were reported among patients with hypertension <sup>12-14</sup>, diabetes <sup>15</sup>, heart failure <sup>16</sup> and dyslipidemia <sup>17</sup>.

As a part of a paradigm shift, Ethiopia has changed to the patient-oriented pharmacy curriculum <sup>18</sup> and has been shown to improve patients outcomes <sup>19-22</sup>. These patient-oriented clinical pharmacy services depend on the concept of pharmaceutical care to improve medication therapy outcomes in collaboration with the physicians. Physicians were the important health professionals for achieving the objectives of clinical pharmacy services <sup>23</sup>. This study was aimed to assess the degree of physician-pharmacists collaboration and factors influencing their collaboration in the two public hospitals' of Jigjiga town, Ethiopia.

## Methods

### Study design, setting and participants

This hospital-based cross-sectional study design was conducted in two governmental hospitals of Jigjiga town from October to November 2020. In Jigjiga town, there are two governmental Hospitals, Karamara Hospital (KH) and Sheik Hassan Yebare Referral Hospital (SHYRH) affiliated with Jigjiga University. The hospitals provide services for greater than one million populations annually.

All pharmacists and physicians in both settings were enrolled into the study after the written consent was obtained. Medical Intern students were also included in the study. The list of the participants was recruited from KH and SHYRH Medical Director Database for the employees. Guests and temporary employees of the two settings were excluded.

### Data Collection technique and instruments

A self-administered questionnaire was distributed to pharmacists and physicians after written informed consent was received. The survey had two forms: one for physicians and another for pharmacists. No compensation was offered. Two clinical pharmacists distributed, followed-up and collected the questionnaires. The hospital pharmacy department head of both settings helped in data collection as well by creating a favorable relationship with the study participants to fill and return the questionnaires. The confidentiality of the study participants was maintained by assigning unique identifiers during data collection and analysis.

A conceptual model developed by McDonough and Doucette <sup>24</sup> was used to measure inter-professional collaboration and factors influencing physicians' and pharmacists' collaboration. The model was supported by several studies <sup>25-28</sup>. Hence, the collaborative working relationship (CWR) was adopted in this study. The model has three main groups of independent variables that can affect physician-pharmacist collaboration. These include, 1) individual characteristics such as demographics and professional experience of both pharmacist and physician; 2) structure of the health care settings such as pharmacy, hospital and clinic; 3) exchange characteristics among professionals, including

trustworthiness, role specification and relationship initiation<sup>25</sup>. These factors could act as barriers or promoters to the collaboration.

The pharmacist-physician collaboration instrument (PPCI) had 14 items that provides a summary score from 14 to 92, with the higher score indicates a greater extent of collaboration. The PPCI was used and calculated for each respondent. The PPCI measures three domains of a collaborative relationship: (1) trustworthiness, a practitioner's ability to trust another practitioner's word and expertise; (2) role specification, interactions between pharmacists and physicians in which they reach an agreement on roles and responsibilities for each other in caring for mutual patients; 3) relationship initiation, the actions of one party to determine the needs of another party thereby facilitating relationship development.

A validated <sup>28</sup> 14 items of PPCI domains were used to measure the degree of pharmacists-physicians collaboration and factors influencing collaboration in the healthcare team to achieve positive patient outcomes. Items for the two PPCI domains (trustworthiness, role specification) and collaborative care were scored on a 7 point Likert scale ranging from 1 (very strongly disagree) to 7 (very strongly agree). But, items for the relationship initiation were scored on a five-point likert scale (strongly agree to strongly disagree). The score range of the three exchange domain includes 6–42 in the trustworthy domain (the first six questions), 5–35 in the role specification domain (the second five questions), and 3–15 in the relationship initiation domain (the last three questions) <sup>28,29</sup> as provided in the supplementary file 1. The survey also included a five items measure of collaboration. Collaborative care was related to physician-pharmacist collaboration for their common patients.

In addition, to the PPCI, the questionnaire included information regarding pharmacists' and physicians' ages, gender, years of experience, practice area and educational level which could potentially influence collaboration.

## **Data analysis and interpretation**

The collected data were screened, sorted, coded, entered and analyzed by use of SPSS version 25 and presented in the form of frequency tables. Descriptive statistics were used to summarize the frequency and percentages of participants' demographics. Cronbach's alpha was calculated for each PPCI domain and collaborative care to determine reliability. An independent sample t-test was used to compute the mean scores of PPCI domains and collaborative care. Separate multiple regression (Generalized linear models) analysis was used to assess factors influencing pharmacist and physician collaboration.

## **Results**

### **Socio-demographic characteristics of the study participants**

A total of 149 questionnaires were distributed to the physicians and pharmacists working in both settings (KH and SHYRH). Fifty-two physicians (62.65%) and sixty-seven pharmacists filled and returned the survey with a response rate of 79.87%. Most of the physicians (42, 80.8%) were in the age group of 26–

35 years and had  $\leq 5$  years of experience. The majority of the physicians (16, 30.8%) were practicing in the internal medicine ward. Table 1 summarizes the socio-demographic characteristics of physicians who participated in the study.

Table 1  
Socio-demographic characteristics of the physicians working in the two governmental hospitals of Jigjiga town

Variables	Variables Category	N (%)
Age	18–25	7 (13.5)
	26–35	42 (80.8)
	36–45	2 (3.8)
	$\geq 46$	1 (1.9)
Sex	Male	48 (92.3)
	Female	4 (7.7)
Years of experience	$\leq 5$	42 (80.8)
	$> 5$	10 (19.2)
Educational level	GP	42 (80.8)
	Specialist	10 (19.2)
Practice area	Internal medicine ward	16 (30.8)
	Pediatric ward	9 (17.3)
	Surgical ward	8 (15.4)
	OPD ward	9 (17.3)
	Emergency Ward	2 (3.8)
	Gyn and Obs ward.	8 (15.4)
GP, General practitioner; Abbreviation; Gyn, gynecology; Obs, obstetrics;		

A large proportion of the pharmacists (53, 79.1%) had  $\leq 5$  years of practice as shown in Table 2. Nine (13.4%) pharmacists routinely provide clinical pharmacy services, while large percentages of the pharmacists (58, 86.58%) were dispensers. The majority of pharmacists (74.6%) and physicians (92.3%) were males.

Table 2  
Socio-demographic characteristics of pharmacists working in the governmental hospitals of Jijjiga town, November 2019

Variables	Variable category	N (%)
Age	18–25	32 (47.8)
	26–35	22 (32.8)
	36–45	4 (6)
	≥ 46	9 (13.4)
Sex	Female	17 (25.4)
	Male	50 (74.6)
Years of Experience	≤ 5	53 (79.1)
	> 5	14 (20.9)
Practice area	OPD pharmacy	22 (32.8)
	Emergency pharmacy	15 (22.4)
	Inpatient pharmacy	9 (13.4)
	ART pharmacy	15 (22.4)
	Store pharmacy	6 (9)
Abbreviation; OPD, Outpatient department; ART, Antiretroviral therapy		

The four multi-item variables had good internal reliability (Cronbach's  $\alpha \geq 0.7$ ) for both physicians and pharmacists, except role specification and relationship initiation among the pharmacists as indicated in Table 3.

Table 3  
Reliability coefficients for PPCI domains and collaborative care

	Cronbach's alpha (reliability coefficient) )	
	Physicians	Pharmacists
Trustworthiness	0.721	0.711
Role specification	0.748	0.633
Relationship initiation	0.698	0.669
Collaborative care	0.751	0.697

Effective interprofessional communication among health care professionals needed for quality health care delivery and it would depend on the way they approach each other<sup>30,31</sup>. The physicians responded that their communication with the pharmacist was two-way (25, 48.07%) and characterized by open

communication (32, 61.54%). There was no significant difference between the mean scores of physicians and pharmacists on trustworthiness and role specification domains as shown in Table 4. The mean scores of trustworthiness and role specification in both professionals were comparable. However, pharmacists had a higher score in the relationship initiation and collaborative care domain. The result indicated that pharmacists had a greater likelihood to initiate relationships than physicians (p-value  $\leq$  0.05). Relationship initiation indicates the action of physicians or pharmacists to determine the needs of one another thereby facilitating relationship development.

Table 4  
The mean score of PPCI domains and collaborative care

<b>Domains</b>	<b>Physician Mean (<math>\pm</math> SD)</b>	<b>Pharmacist Mean (<math>\pm</math> SD)</b>	<b>p-value</b>
Trustworthiness	28.1 $\pm$ 4.67	28.3 $\pm$ 4.70	0.83
Role specification	22.85 $\pm$ 4.31	22.63 $\pm$ 4.81	0.79
Relationship initiation	8.10 $\pm$ 2.53	10.80 $\pm$ 4.02	0.00
Collaborative care	9.17 $\pm$ 3.92	10.66 $\pm$ 4.75	0.07

According to their responses, pharmacists reported a higher mean of collaboration (10.66  $\pm$  4.75) than physicians (9.17  $\pm$  3.92). However, both means showed that both professionals had less likelihood to collaborate according to the 7-point likert scale.

Table 5  
Multiple regression analysis of factors influencing the collaborative care for the pharmacists working in the governmental hospitals of Jigjiga town

Independent variables	Beta coefficients	p-value
Sex	0.549	0.532
<b>Age category</b>		
18-25 <sup>a</sup>	-0.674	0.688
26-35 <sup>a</sup>	0.727	0.658
36-45 <sup>a</sup>	-2.756	0.212
<b>Years of experience</b>		
≤ 5	0.207	0.880
<b>Area of practice</b>		
OPD pharmacy <sup>b</sup>	-0.590	0.670
Emergency pharmacy <sup>b</sup>	0.783	0.615
Inpatient pharmacy <sup>b</sup>	3.841	0.025*
ART pharmacy <sup>b</sup>	3.129	0.040*
Trustworthiness	-0.119	0.294
Role specification	0.322	0.003*
Relationship initiation	0.526	0.000*

<sup>a</sup>Age ≥ 46 is the reference group for the age classification; <sup>b</sup>Drug store is the reference for practicing area of pharmacists; OPD, Outpatient department; ART, Antiretroviral therapy; \*p < 0.05.

The multiple regression analysis showed that area of practice was significantly associated with collaboration, with the highest collaboration in internal medicine for the physicians and inpatient and ART pharmacy for the pharmacists as shown in Tables 5 and 6. This study also revealed that a significant (p < 0.05) association between collaborative care and the two PPCI domains (trustworthiness and relationship initiation for the physicians; role specification and relationship initiation for pharmacists).

Table 6  
Multiple regression analysis of factors influencing the collaborative care for the physicians working in the governmental hospitals of Jigjiga town

Independent variables	Beta coefficients	p-value
<b>Sex</b>	-1.632	0.075
<b>Age category</b>		
18-25 <sup>a</sup>	-1.135	0.528
26-35 <sup>a</sup>	-1.796	0.298
36-45 <sup>a</sup>	-4.142	0.043*
Years of experience ( $\leq 5$ ) <sup>b</sup>	-0.385	0.545
<b>Area of practice</b>		
Internal medicine ward <sup>c</sup>	3.661	0.001*
Pediatric ward <sup>c</sup>	0.351	0.674
Surgical ward <sup>c</sup>	0.175	0.834
OPD ward <sup>c</sup>	0.501	0.551
Emergency Ward <sup>c</sup>	-1.237	0.338
Trustworthiness	0.173	0.031*
Role specification	-0.046	0.499
Relationship initiation	0.619	0.001*

<sup>a</sup>Age  $\geq 46$  is the reference group for the age classification; <sup>b</sup>Drug store is the reference for practicing area of pharmacists; OPD, Outpatient department; ART, Antiretroviral therapy; \*p < 0.05.

## Discussion

Evidence showed that collaboration between the physicians and pharmacists improves patient treatment outcomes <sup>1,32-35</sup>. A recent systematic review showed that several studies investigating physicians-pharmacists collaboration using the CWR model and PPCI have focused on collaboration in community settings <sup>36</sup>. This study reported the collaboration between physicians and pharmacists of the two governmental hospitals of Jigjiga town.

In the current study, the physicians and the pharmacists had comparable mean scores for trustworthiness and role specification. However, pharmacists had a 2.7 higher mean scores of relationship initiation than

the physicians. In contrast, a study in Ethiopian teaching hospital <sup>6</sup> indicated that physicians had a higher score in all the domains of PPCI than the pharmacists. Other studies <sup>5,37</sup> also determined higher mean score among physicians than pharmacists in all the domains of PPCI. The difference may be attributed to infancy of clinical pharmacy service in Ethiopia. Ethiopia has been known for its long track record of product-oriented pharmacy practice. The newly graduated clinical pharmacists always seek to start the clinical pharmacy service in their institution. But, physicians and other healthcare professionals were not well understood the role and responsibilities of pharmacists in patient care. Pharmacists in Ethiopia know a lot but assuming a lesser <sup>38</sup>.

This study revealed that area of practice was significantly associated with collaboration, with the highest collaboration in internal medicine for the physicians and inpatient and ART pharmacy for the pharmacists. The internal medicine ward was the most common practice site where pharmacists and physicians have more contact, as clinical pharmacy service was initiated there. Studies indicated that collaboration can be achieved when the professionals have participated in common community organizations which allow more contact among them <sup>29</sup>. A similar result was reported from teaching hospitals of Ethiopia <sup>6</sup> and Iraq <sup>5</sup>, but the highest collaboration in the pediatric ward.

The result of this study indicated that relationship initiation for both pharmacists and physicians' had a significant association with the degree of collaboration. Similarly, a study in teaching hospitals of Ethiopia <sup>6</sup> indicated that relationship initiation was the factor influencing the degree of collaboration for the pharmacists. The study conducted in US <sup>27</sup> also showed that relationship initiation was the most influential factor supporting collaboration between pharmacists and physicians. Another study from Iraq <sup>5</sup> showed that physician's relationship initiation had a significant positive relationship with collaboration.

A successful inter-professional relationship in health care practices based on formal organizational action <sup>25</sup>. Therefore, it is the professionals' responsibility to initiate and maintain the relationship <sup>38</sup>. A successful collaboration could be created, primarily when physicians seek to establish professional relationships with pharmacists, given the greater power and influence of the physician in the healthcare settings. A relationship initiation also can be achieved by participation in a common community organization which is another way to allow contact between the professionals <sup>29</sup>. The latter may a probable reason for relationship initiation was higher in pharmacists than physicians. Pharmacists practicing in inpatient pharmacy are expected to participate in the morning discussion with physicians and a major round with the healthcare team to influence medication selection and improve patient outcomes. These create opportunities to contact and accelerate establishing collaboration.

The current study indicated that trustworthiness in the case of physicians and role specification in the case of pharmacists had a significant association with the degree of collaboration. A study from USA <sup>37</sup> and Iraqi <sup>5</sup> showed trustworthiness and role specification had a significant association with the degree of collaboration among the pharmacists. These studies <sup>5,37</sup> also indicated that for both professionals, role specification had a significant positive association with the collaborative care. Trustworthiness has a

vital role in the development of collaborative practice. When a pharmacist/physician shows his/her competence consistently, trust begins to build up<sup>24</sup>. A Study in the UK also found trustworthiness is vital to build rapport and foster the exchange between pharmacists and general practitioners.<sup>39</sup> Pharmacists must prove their drug expertise and competence through providing useful clinical recommendations that improve patient health to build trust and to support movement into collaboration. When mutual trust is built, the collaboration level will usually advance. Some physicians may not accept pharmacists' intervention<sup>29</sup>. However, physicians' responses indicated that building trust is a significant factor influencing the degree of collaboration.

Role specification also had a significant positive association with collaborative care. As professionals start working together, each may hold expectations about the other that is based on past experiences, stereotypes and educational background<sup>40</sup>. Roles for pharmacists include, taking a medication history, drug therapy management, developing a pharmaceutical care plan, providing recommendations to physicians, and patient follow-up and monitoring. When physicians and pharmacists jointly determine specific roles, the relationship is more likely to become collaborative. Pharmacists may encounter physicians who were resistant to collaboration.

## **Limitations Of The Study**

The survey used a convenience sample, which might not represent the general population of hospital pharmacists and doctors. This study did not explore barriers to collaborative practice.

## **Conclusion**

The study showed that the collaboration between the physicians and pharmacists was sub-optimal. The result indicated that physicians-pharmacist collaboration was significantly influenced by the PPCI exchange variables. In the physicians' point of view, trustworthiness and relationship initiation and in the pharmacist point of view, role specification and relationship initiation factors significantly influence the degree of physicians and pharmacists collaboration. Further qualitative study might be needed to search for factors affecting, barriers and how to develop collaborative practice to minimize drug-related problems and improve patient outcomes in Ethiopia.

## **Abbreviations**

KH, Karamara Hospital and Sheik Hassan Yebare Referral Hospital, SHYRH; CWR, Collaboration working relationship, PPCI, Pharmacist-physician collaboration index; GP, General practitioner

## **Declarations**

### **Ethical clearance**

The study was conducted as per the declaration of Helsinki. Ethical approval was obtained from the Ethical Review Board of the College of Medicine and Health Science, Jigjiga University with the reference number of ERB\JJU\SM\1708\20. Permission to conduct the study was also obtained from the KH and SHYRH Medical Directorate. Written informed consent was obtained from all the participants before data collection. The confidentiality of the study participants was maintained by assigning unique identifiers during data collection and analysis.

## **Consent for publication**

Not applicable

## **Availability of data and materials**

All relevant data are within the paper. The SPSS data of individual participants are not permitted to be provided to other bodies, as indicated on ethical clearance. However, researchers who need further clarification can obtain anonymized data from the corresponding author on reasonable request.

## **Competing interests**

The authors declare that they have no competing interests

## **Funding**

No funding was received

## **Author's contributions**

WDG and EME made a significant contribution to the work reported, whether that is in the conception, study design, execution, acquisition of data, analysis and interpretation, or in all these areas. EME took part in drafting the manuscript. WDG and EME participated in revising or critically reviewing the article; gave final approval of the version to be published; have agreed on the journal to which the article has been submitted; and agreed to be accountable for all aspects of the work.

## **Acknowledgements**

The authors acknowledge both KH and SHYRH Hospitals for accessing the data. We were also grateful for the data collectors and supervisors for the carefully undertaking of their tasks.

## **References**

1. Gallagher RM, Gallagher HC. Improving the working relationship between doctors and pharmacists: Is inter-professional education the answer? *Adv Heal Sci Educ*. 2012. doi:10.1007/s10459-010-9260-

2. Nester J. The Importance of Interprofessional Practice and Education in the Era of Accountable Care. *N C Med J.* 2016;77(2):128–132. doi:10.18043/ncm.77.2.128
3. *Practice.* 2010.
4. Gilbert JHV, Yan J, Hoffman SJ. A WHO report: Framework for action on interprofessional education and collaborative practice. *J Allied Health.* 2010.
5. Al-jumaili AA, Al-rekabi MD, Doucette W, Hussein AH. Factors influencing the degree of physician – pharmacist collaboration within Iraqi public healthcare settings. *International Journal of Pharmacy Practice.* 2017:411–417. doi:10.1111/ijpp.12339
6. Nasir BB, Gezahegn GT, Muhammed OS. Degree of physician-pharmacist collaboration and influencing factors in a teaching specialized hospital in Ethiopia. *J Interprof Care.* 2020;00(00):1–7. doi:10.1080/13561820.2020.1777953
7. Rubin RH, Sleath BL. Notes Improving Pharmacist-Physician Communication: Report of a Pilot Workshop. 1997;61:359–364.
8. Hughes CM, McCann S. Perceived interprofessional barriers between community pharmacists and general practitioners: A qualitative assessment. *Br J Gen Pract.* 2003;53(493):600–606.
9. Hwang A, Gums TH, Gums JG. The benefits of physician-pharmacist collaboration. 2017;(January 2018).
10. Matzke GR, Moczygemba LR, Williams KJ, Czar MJ, Lee WT. Impact of a pharmacist-physician collaborative care model on patient outcomes and health services utilization. *Am J Heal Pharm.* 2018. doi:10.2146/ajhp170789
11. Omboni S, Caserini M. Effectiveness of pharmacist’s intervention in the management of cardiovascular diseases. *Open Hear.* 2018. doi:10.1136/openhrt-2017-000687
12. Sisson EM, Dixon DL, Kildow DC, et al. Effectiveness of a Pharmacist-Physician Team-Based Collaboration to Improve Long-Term Blood Pressure Control at an Inner-City Safety-Net Clinic. *Pharmacotherapy.* 2016;36(3):342–347. doi:10.1002/phar.1710
13. Santschi V, Colosimo AL, Chiolero A, Burnand B, Paradis G. Pharmacist interventions to improve cardiovascular disease risk factors in diabetes: A systematic review and meta-analysis of randomized controlled trials. *Diabetes Care.* 2012. doi:10.2337/dc12-0369
14. Polgreen LA, Han J, Carter BL, et al. Cost-Effectiveness of a Physician-Pharmacist Collaboration Intervention to Improve Blood Pressure Control. *Hypertension.* 2015. doi:10.1161/HYPERTENSIONAHA.115.06023
15. Kiel PJ, McCord AD. Pharmacist impact on clinical outcome in a diabetes disease management program via collaborative practice. *Ann Pharmacother.* 2005. doi:10.1345/aph.1G356
16. Gattis WA, Hasselblad V, Whellan DJ, O’Connor CM. Reduction in Heart Failure Events by the Addition of a Clinical Pharmacist to the Heart Failure Management Team. *Arch Intern Med.* 1999;159(16):1939. doi:10.1001/archinte.159.16.1939

17. Lalonde L, Hudon E, Goudreau J, et al. Physician-pharmacist collaborative care in dyslipidemia management: The perception of clinicians and patients. *Res Soc Adm Pharm*. 2011. doi:10.1016/j.sapharm.2010.05.003
18. Bilal AI, Tilahun Z, Beedemariam G, Ayalneh B, Hailemeskel B, Engidawork E. Attitude and satisfaction of health care providers towards clinical pharmacy services in ethiopia: A post-deployment survey. *J Pharm Policy Pract*. 2016;9(1):1–14. doi:10.1186/s40545-016-0058-6
19. A. A. Medication errors and associated factors in the intensive care unit Jimma University specialized hospital in Ethiopia, April, 2011. *Pharmacotherapy*. 2011.
20. Agalu A, Ayele Y, Bedada W, Woldie M. Medication administration errors in an intensive care unit in Ethiopia. *Int Arch Med*. 2012. doi:10.1186/1755-7682-5-15
21. Agalu A, Ayele Y, Bedada W, Woldie M. Medication prescribing errors in the intensive care unit of Jimma University specialized hospital, Southwest Ethiopia. *J Multidiscip Healthc*. 2011. doi:10.2147/JMDH.S24671
22. Sada O, Melkie A, Shibeshi W. Medication prescribing errors in the medical intensive care unit of Tikur Anbessa Specialized Hospital, Addis Ababa, Ethiopia. *BMC Res Notes*. 2015. doi:10.1186/s13104-015-1435-y
23. Li X, Huo H, Kong W, Li F, Wang J. Physicians' perceptions and attitudes toward clinical pharmacy services in urban general hospitals in China. *Int J Clin Pharm*. 2014;36(2):443–450. doi:10.1007/s11096-014-9919-8
24. McDonough R, Doucette W. Developing collaborative working relationships between pharmacists and physicians. *J Am Pharm Assoc*. 2001.
25. Doucette WR, Ph D, Nevins J, Candidate PD, Mcdonough RP, Pharm D. Factors affecting collaborative care between pharmacists and physicians. 2005;1:565–578. doi:10.1016/j.sapharm.2005.09.005
26. Zillich AJ, Milchak JL, Carter BL, Doucette WR. Utility of a questionnaire to measure physician-pharmacist collaborative relationships. *J Am Pharm Assoc*. 2006. doi:10.1331/154434506778073592
27. Zillich AJ, McDonough RP, Carter BL, Doucette WR. Influential Characteristics of Physician/Pharmacist Collaborative Relationships. *Ann Pharmacother*. 2004. doi:10.1345/aph.1D419
28. Zillich AJ, Doucette WR, Carter BL, Kreiter CD. Development and initial validation of an instrument to measure physician-pharmacist collaboration from the physician perspective. *Value Heal*. 2005. doi:10.1111/j.1524-4733.2005.03093.x
29. Snyder ME, Zillich AJ, Primack BA, et al. Exploring successful community pharmacist-physician collaborative working relationships using mixed methods. *Res Soc Adm Pharm*. 2010. doi:10.1016/j.sapharm.2009.11.008
30. Sim TF, Laetitia Hattingh H, Sunderland B, Czarniak P. Effective communication and collaboration with health professionals: A qualitative study of primary care pharmacists in Western Australia. *PLoS One*. 2020. doi:10.1371/journal.pone.0234580

31. Bergman AA, Jaynes HA, Gonzalvo JD, et al. Pharmaceutical Role Expansion and Developments in Pharmacist-Physician Communication. *Health Commun.* 2016. doi:10.1080/10410236.2014.940672
32. Carter BL, Ardery G, Dawson JD, et al. Physician and pharmacist collaboration to improve blood pressure control. *Arch Intern Med.* 2009. doi:10.1001/archinternmed.2009.358
33. Isetts BJ, Buffington DE, Carter BL, Smith M, Polgreen LA, James PA. Evaluation of pharmacists' work in a physician-pharmacist collaborative model for the management of hypertension. *Pharmacotherapy.* 2016. doi:10.1002/phar.1727
34. Amruso NA, O'Neal ML. Pharmacist and physician collaboration in the patient's home. *Ann Pharmacother.* 2004. doi:10.1345/aph.1D492
35. Strickland JM, Huskey A, Brushwood DB. Pharmacist-physician collaboration in pain management practice. *J Opioid Manag.* 2007.
36. Bardet JD, Vo TH, Bedouch P, Allenet B. Physicians and community pharmacists collaboration in primary care: A review of specific models. *Res Soc Adm Pharm.* 2015. doi:10.1016/j.sapharm.2014.12.003
37. Rubio-valera M, Jové AM, Hughes CM, Guillen-solà M, Rovira M, Fernández A. Factors affecting collaboration between general practitioners and community pharmacists: a qualitative study. *BMC Health service research.* 2012.
38. Mekonnen AB, Yesuf EA, Odegard PS, Wega SS. Pharmacists' journey to clinical pharmacy practice in Ethiopia: Key informants' perspective. 2013. doi:10.1177/2050312113502959
39. Care I, Bradley FAY, Elvey R, et al. The challenge of integrating community pharmacists into the primary health care team: A case study of local pharmaceutical services (LPS) pilots and interprofessional collaboration. 2008;22(August):387–398. doi:10.1080/13561820802137005
40. King N, Ross A. Professional Identities and Interprofessional Relations: Evaluation of Collaborative Community Schemes. *Soc Work Health Care.* 2003;38(2):51–72. doi:10.1300/J010v38n02\_03

## Supplementary Files

This is a list of supplementary files associated with this preprint. Click to download.

- [Supplementaryfilebmc.docx](#)