

# Effects on exercise and fitness outcomes of workplace physical activity interventions targeting older employees: A systematic review and meta-analysis

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## Research article

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## Abstract

**Background:** “Active Ageing” policy to delay retirement mean that maintaining the health and fitness of older employees has become increasingly important. This systematic review summarises the characteristics and effect on exercise and fitness outcomes of workplace physical activity (PA) interventions targeting older employees. **Methods:** Five online databases were searched from inception to December 2018. Eligible studies were of any experimental design, included employees aged  $\geq 50$  years, had PA as an intervention component and reported PA-related outcomes. **Results:** Titles and abstracts of 7470 records were screened and 16 unique interventions were included (3,215 participants). Eleven studies were RCTs. Six interventions targeted multiple risk factors (n=1,586) involving screening for cardiovascular disease risk factors, but had a non-specific description of the PA intervention. Four interventions targeted nutrition and PA (n=1,127), and six intervention (n=195) focused only on PA. Seven interventions were short-term (<15 weeks), six interventions lasted 6-9 months and three interventions were long-term (10-12 months). Interventions overwhelmingly targeted aerobic PA compared to strength, balance and flexibility. No studies involved screening for falls/injury risk. Computation of effect sizes (ES) was only possible in a maximum of three RCTs per outcome. ESs were statistically non-significant for all outcomes. ESs were medium for PA behaviour (ES=0.25 95% CI: -0.07 to 0.56), muscle strength (ES=0.27, 95%CI: -0.26- 0.80), cardiorespiratory fitness (ES=0.28, 95%CI: -0.22 to 0.78) and flexibility (ES=0.50, 95% CI: -0.04- 1.05) and large for balance (ES=1.29, 95% CI: -0.56- 3.15). GRADE criteria-rated quality of evidence were ‘low’ due to high risk of bias, imprecision and inconsistency. **Conclusions:** The effect of workplace interventions for improving fitness outcomes of older employees is uncertain. There is a need for high-quality PA interventions that takes into account the broader PA recommendations for older adults. Such interventions should incorporate strength and balance training and screening of falls/injury risk in multi risk factors approaches.

## Background

Population ageing poses individual, social, economic and political challenges and is predicted to accelerate even further in the 21<sup>st</sup> century [1]. The WHO’s “Active Ageing” concept is a leading global policy strategy for successful ageing [2], particularly influencing retirement policies towards maintaining engagement with paid employment. In Europe and other developed countries strategies have been implemented to promote economic activities among aged workers, including incentives for late retirement, penalties for early retirement, and an increase in the age of mandatory retirement [3]. Delayed retirement means that more employees beyond the age of 55 years will remain in the workforce [4].

Because of age-related decline, an older workforce requires special considerations regarding occupational health, safety and productivity [5]. An in-depth review by Crawford et al. [6] identified a number of physiological and psychological differences between older workers and their younger counterparts, including reduced muscle strength, endurance, trunk flexibility, balance, aerobic capacity (particularly in women), tolerance to heat, increased anthropometric risks, psychological exhaustion, anxiety and depression. Further, older employees suffer from greater prevalence of comorbidities, and more musculoskeletal problems, sickness-related absence and fatal injuries [6].

It is well established that regular physical activity (PA) is effective in attenuating age-related physiological decline in all body systems, and preventing and managing many age-related chronic and musculoskeletal conditions [7-9]. Hence, maintaining good PA habits is likely to benefit older employees, in terms of health as well as work productivity and safety. The workplace has long been considered a good setting for health promotion as most adults attend work for most of their waking hours. Hence, many PA interventions have been conducted in the workplace, with a first systematic review of their effectiveness published in 1998 [10]. However, we did not identify any systematic reviews of workplace PA interventions that addressed the specific needs of older employees in terms of their physiological or safety needs. Interventions that specifically promote muscle mass, strength, and balance are important for the prevention of sarcopenia, functional disabilities, falls and injuries, and are now part of PA recommendations for older adults worldwide [11]. One recent systematic review synthesised the evidence on health promotion interventions targeting older employees [12]. However, this review examined a variety of health promotion initiatives and may have missed interventions that focused on PA, considering that only two keywords, “fitness” and “capacity”, were used to capture PA promotion. Given PA recommendations for older adults include a range of physical outcomes relevant to health beyond cardiorespiratory fitness/capacity, such as muscle strength, balance and flexibility [13, 14], it is important to include broader terms when reviewing health promotion programs. Furthermore, the main outcomes included in the review by Poscia et al. were health status, wellbeing and work productivity, not PA measures. Thus, the effectiveness of workplace interventions on PA and other fitness domains of older employees is uncertain.

The aims of this systematic review were to: i) identify and characterise workplace PA interventions delivered to employees aged  $\geq 50$  years; ii) assess the methodological quality of the studies; iii) assess the effect of interventions on PA and fitness outcomes highlighted in PA recommendations for older adults.

## Methods

This review followed guidance published by the Centre for Reviews and Dissemination, the Cochrane Collaboration [15], and PRISMA guidelines [16] (see Supplementary file 3) and was prospectively registered with the International Prospective Register of Systematic Reviews (PROSPERO; registration number CRD42018084863 available at [https://www.crd.york.ac.uk/prospero/display\\_record.php?RecordID=84863](https://www.crd.york.ac.uk/prospero/display_record.php?RecordID=84863))

### 2.1 Inclusion and exclusion criteria

We included studies that involved PA interventions delivered at workplaces to employees aged  $\geq 50$  years. Studies that included a wider age range were eligible for inclusion if the mean age of participants was at least 50 years. Interventions could include those related to aerobic PA (e.g., walking), stretching, balance, muscle strength, yoga, tai chi, Pilates, gym workout, sport or any other form of PA/exercise. Studies that targeted other health behaviours in addition to PA were only included if PA was one of the key components of the intervention and a PA outcome was reported. Studies with any experimental design (pre-post with or without a comparison group, nonrandomised trials, RCTs and cluster RCTs) were included because of the small number of randomised controlled trials (RCT) anticipated based on a previous review [12].

Studies were excluded if the PA intervention targeted older employees, but was not delivered in the workplace (e.g., community, health practice), or if the interventions targeted the whole workplace with a wider age range and did not include specific PA outcomes for the sub-group of older employees.

## 2.2 Search strategies

Five databases were systematically searched from inception to the end of 2018: Medline, PreMedline, PsycInfo, CINAHL, and the Cochrane Controlled Register of Trials (CENTRAL). Specific search strategies were developed for each database, using a combination of text terms and subject headings where applicable. All electronic searches included MeSH terms and keywords for workplace (e.g. occupations, worksite), PA (e.g., walking, postural balance, muscle strength) and intervention (e.g., health promotion, program, RCT) and were limited to humans, and age (PsycInfo 40+ all other 45+). The MeSH terms and keywords are presented in Appendix 1. One reviewer (JS) screened the titles and abstracts to identify potential papers for inclusion as well as running forward and backward citation tracking of potential studies selected for full text review. Two reviewers (JS, DM) independently conducted the final selection of papers based on full text. Disagreements were discussed and resolved by consensus.

## 2.3 Data extraction

Three data extraction formats were used: A table summarising the included studies was created using the subheadings source, study design, population characteristics, study duration, type of intervention, comparison group, and outcomes. A second table to address research aim 1 described characteristics of each intervention in terms of recruitment, content, intervention deliverer and process outcomes based on data extracted by DM and SM. A third table summarised the quality of the included papers based on the Cochrane risk of bias tool for RCTs and additional domains from the Robins tool for non-randomised studies with a comparison group [15]. The domains included randomisation sequence generation, allocation concealment, blinding of participants and personnel, blinding of outcome assessment, incomplete outcome data and selective outcome reporting. The first two domains were only assessed in RCTs. In non-randomised studies with a control group the additional domains of confounding and selection bias were assessed.

## 2.4 Quality assessments and analysis

Each domain was assessed independently by two authors (MD, FS) who assigned a judgment of either 'low', 'high' or 'unclear' risk of bias. Disagreement was resolved by consensus or, where needed, by consultation with a third reviewer (DM). We used Comprehensive Meta-Analysis software (Version 2, Biostat, Englewood, New Jersey, USA) to conduct random effects meta-analyses for each outcome where sufficient homogeneity between studies would allow for meaningful quantitative synthesis. The standardised mean difference (SMD) (Hedges'  $g$ ) was calculated for each meta-analysis, standardised by postscore SD (or its estimate) and calculated using the premean and postmean and SD or, when this was unavailable, the mean change score. Effect sizes were categorised as small (0.20), medium (> 0.20-0.5) or large (0.8 or greater) [17]. For trials of effectiveness of change in moderate-to-vigorous minutes of PA we used data from accelerometers when possible, otherwise self-reported data. When energy expenditure was reported as kilocalories per week, we converted the value to minutes engaged in at least moderate-intensity activity using the population mean body weight and 4 Metabolic Equivalents for Task (METs) as at least moderate-intensity exercise. Statistical heterogeneity was determined by the  $I^2$  and  $\chi^2$  tests. Finally, we used the Grading of Recommendations Assessment, Development and Evaluation (GRADE) approach to rate the overall quality of evidence for each outcome from 'very low' to 'high'[18, 19], including a narrative summary of findings for outcomes without meta-analysis [19]. GRADE ratings are based on the domains of risk of bias in included studies, indirectness of evidence, imprecision, inconsistency and likelihood of publication bias.

# Results

## 3.1. Study selections and characteristics

Our search resulted in 7470 records which were screened by title and abstract. Of these, 59 were further assessed for eligibility based on full text (Figure 1). Seventeen studies met the inclusion criteria, however, two publications referred to the same intervention [20, 21], resulting in 16 unique interventions.

The characteristics of the studies are summarised in Table 1. Nine studies were randomised controlled trials (RCTs) [21-29], and two were cluster RCTs - one involving only two worksites [30] and the other several university units [31]. There were also two non-randomised studies [32, 33] three pre-and post-evaluations with no comparison group [34-36].

## 3.2 Participants

In total, 3,215 participants (of those 2045 participated in RCTs) were included in the 16 worksite PA interventions: five in the USA [22-25, 31], two in the UK [27, 34], and one each in Taiwan [33], Japan [32], Poland [26], Australia [35], the Netherlands [20, 21], Switzerland [30], Canada [28], Sweden [29] and Italy [36].

Four interventions were delivered in academic institutions [22, 26, 28, 31], three in hospitals or medical centres [21, 25, 36], and four were delivered to factory employees [27, 32-34]. One intervention was delivered to transport workers (drivers) [35] and three interventions were delivered to office workers [24, 29, 30]. Most studies ( $n=12$ ) targeted both genders, with a high percentage of male participants (>60%) in transport [35] and IT workplaces [24], and fewer male participants (18% - 25%) in academic/ administrative [22] and medical occupations [21, 28]. Three interventions targeted females only [23, 25, 26] and one males only [32].

## 3.3 Characteristics of PA interventions

### 3.3.1 PA types and fitness domain

Table 2 summarises intervention characteristics (for more details see Supplementary Table 1). Six studies addressed multiple cardiovascular risk factors [22, 24, 25, 31, 33, 34], four targeted PA and nutrition [21, 32, 35, 36] and six focused only on PA [23, 26-30]. Interventions overwhelmingly focused on aerobic PA compared to other domains relevant for older people such as balance, strength and flexibility. In all multiple risk factor interventions some form of 'risk assessment' was applied before the targeted behaviour was chosen by or for participants, such as a nurses' check-up for CVD risks [34] or self-appraisal of risk using questionnaires [22, 24], or assessment carried out during the first educational session [33]. However, none of the risk factor assessments considered screening risk factors specific to older people such as falls and injuries. In addition, nearly all of these multiple risk factor studies used a generic description of the PA intervention, such as 'exercise on their own' [31], 'exercise training' [25], referrals to exercise classes [34], or choosing PA goals [22, 24]. In the multiple risk factors studies by Hughes et al. [22] and Low et al. [25] the interventions also offered on-site self-managed activities such as walking groups or using worksite facilities. The dual PA and nutrition interventions focused on aerobic regimens such as steps accumulation [21, 32, 35], counselling to shape PA goals [36] or an aerobic workout on site [21]. The study by Strijk et al. [21] also offered yoga sessions, an activity that is recognised as multi-dimensional and enhances muscle strength, balance, and mobility [37]. The PA-only interventions focused either on aerobic regimens such as use of a treadmill workstation [29], self-managed aerobic walking [27] or Nordic walking [26] as well as non-aerobic fitness domains, such as multi-dimensional PA (tai-chi) [38], and progressive strength and balance exercises [30]. Nordic walking is primarily aerobic activity that may increase upper body strength and flexibility, hence, these domains were marked as well in Table 2 [26].

### 3.3.2 Delivery modes

Three delivery modes were noted (Table 2). In seven studies the PA was delivered on site during working hours [21, 23, 25, 26, 29, 30], or on site but before working hours [28], in five studies participants were counselled in the workplace in face-to-face meetings [31-33], or by telephone calls (COACH-arm) [22], or a combination of both [36], but the PA sessions took place in employees' discretionary time. In four studies the PA was self-managed with little or no supervision [24, 27, 34, 35]. The study by Hughes et al. [22] had two intervention arms; one involved personal contact with students trained in behaviour change coaching ("COACH"), while the other arm was self-managed through a web-based intervention ("RealAge") with no other contact [22]. The study by Cook et al. [24] was also a web-based self-managed intervention (HealthyPast50).

### 3.3.3 Intervention duration

Seven interventions were short-term, ranging from 6 to 15 weeks [23, 24, 26-28, 30, 35]. Six interventions lasted between 6 and 9 months [21, 25, 32-34, 36], and three interventions lasted up to 13 months [22, 29, 31]. All studies provided data related to intervention retention rates (i.e., withdrawals) with the exception of one pre-post study [34]. Not all studies reported intervention compliance (e.g. attendance at classes, recorded logs) and a few reported on program fidelity.

### 3.3.4 Intervention reach

Program reach (i.e., proportion of study population recruited to the trials) varied substantially. When recruitment methods involved a targeted strategy (TS) based on prior 'screening or eligibility criteria', a strategy reported in five studies [27, 32-34, 36], intervention reach was highly variable. In the Japanese study 92% of the targeted eligible employees were recruited [32], while two interventions in the UK [27, 34] the Taiwanese study [33] and the Italian study [36] using the same strategy achieved much lower recruitment rates (ranging from 20% to 35%). When the method of recruitment was workplace advertisement (WA, eight studies) [20, 22-26, 28, 31], reach was hard to estimate due to lack of information, with the exception of two studies: Strijk et al. invited all employees listed in the targeted age range ( $n=3756$ ) and indicated that of those 27% agreed to participate [21] and Cook et al. [24] offered a financial incentive (\$25) for completing the baseline survey and 96% of employees aged >50 years completed the survey [24]. A "first come first served" strategy was reported in two studies [23, 25], three studies reported the number of people who expressed interest in taking part from unknown denominators [22, 26, 31]. When recruitment was organised through information sessions, a strategy reported in three studies [29, 30, 35], the proportion of targeted employees who attended was not reported, nor was the proportion who were eligible and agreed to participate.

## 3.4 Studies' quality

Included RCTs and non-randomised studies were generally of poor quality (Supplementary Table 2). The randomisation process and concealment of allocation was mostly poorly described, resulting in an unclear judgment in nearly two thirds of trials with only four out of 11 RCTs deemed at a 'low risk' of selection bias [21, 24, 28, 29]. Lack of blinding of participants, as would be expected in trials involving behaviour modification, meant that all included studies had a high risk of performance bias. Four of the 11 RCTs relied on self-reported subjective PA outcomes [22, 24, 25, 31], resulting in a high risk of ascertainment bias in these trials. Seven trials included objective measures of PA; of those, four involved less than 40 participants [23, 26, 28, 30]. An additional major concern was the risk of selection bias due to attrition given that most trials (78%) had incomplete outcome data, and intention-to-treat analysis was done in only four RCTs [21, 24, 28, 29]. The five included studies that were not RCTs, had a high risk of bias across almost all domains.

## 3.5 Effectiveness of interventions

Table 3 summarises the effect of the interventions on each outcome, including pooled effect sizes where meta-analysis was possible, and Figure 2 presents forest plots of the standardised mean differences (SMD). Overall, no pooled outcomes showed statistically significant differences between intervention and control groups; the quality of evidence (GRADE) was low to very low for all outcomes; and heterogeneity was moderate to high for most pooled outcomes except for flexibility and strength. Three studies examined changes in PA participation. However, the definition of participation varied, with only one examined change in those meeting aerobic recommendations in pre-post design with no comparison group [34]. Three studies examined frequency [24, 25, 33] with a pooled SMD [24, 25, 33] of 0.25 (95% CI -0.07 to 0.56) and moderate heterogeneity ( $I^2=53%$ ,  $p=0.19$ ). The study that was not included in the meta-analysis also reported non-significant differences between groups [31]. Time spent in moderate-to-vigorous PA was measured by self-report in three studies [21, 22, 32] and objectively (accelerometer) in two studies [21, 29]. The SMD was computed from accelerometer and the study by Arao (self-report), all presented results for 6-

month follow-up. The pooled SMD was 0.22 (95%CI -0.05 to 0.50) (see Forest plot) with low heterogeneity ( $I^2=46\%$ ,  $p=0.16$ ). There was also no significant difference between groups in the study not included in the meta-analysis [22]. The trials by Arao et al. and Strijk et al. included an aerobic fitness ( $VO_2$  max) measure with a pooled SMD of 0.28 (95% CI -0.22 to 0.78) and high heterogeneity ( $I^2=82\%$ ,  $p=0.02$ ). A significant between-group difference in step count per day was reported by Bergman et al. [29] which was equivalent to an SMD of 0.22. Bassey et al. [27] also reported step count per day, available for half the sample, but not by allocation because they found no between group differences.

Two small scale studies ( $n=57$ ) reported the effect of the intervention on muscle strength (i.e., plantar strength and knee flexor) with an SMD of 0.27 (95%CI -0.26 to 0.80) [28, 30]. Another study included isometric knee extensor strength as an outcome, but provided no data, suggesting selective reporting [23]. Two small scale studies ( $n=46$ ) reported on balance (postural control [30] and functional reach [23]) with a large pooled effect size (SMD= 1.29, 95% CI: -0.56 to 3.15) with high heterogeneity ( $I^2=81.2\%$ ,  $p=0.021$ ). Two studies ( $n=58$ ) examined the effect of the intervention on flexibility in trials of tai chi [23] and Nordic walking [26] and found a moderate sized effect (0.50) without heterogeneity, but that was also statistically non-significant (95% CI -0.04 to 1.05). GRADE ratings of the certainty or quality of evidence for each outcome were low to very low mostly due to the high risk of bias of included studies, high heterogeneity (inconsistency), and imprecision (all pooled CIs crossed 0 and were statistically non-significant).

## Discussion

To our knowledge this is the first systematic review and meta-analysis of workplace PA interventions specifically designed for older employees. Although few interventions demonstrated significant effect on one fitness domain, collectively we found no definitive evidence of effectiveness as pooled effects remained non-significant. Methodological quality was generally poor for most of the included studies. In addition, we did not identify any program that fully addressed the WHO's broader PA recommendations, which highlight the need to incorporate balance exercises ( $\geq 3$  times a week) and muscle strengthening ( $\geq 2$  times a week) along with the aerobic recommendations [39]. Only one study examined whether participants met aerobic recommendations and only two trials targeted balance or muscle strength as main outcomes. Therefore, there is a key mismatch between the aims and outcome measures of interventions designed by the public health research community and those recommended as ideal for older adults. Additionally, this review suggests that the initial level of participation (i.e., intervention reach) was generally low, which was also noted in another systematic review of workplace health promotion interventions [40].

High heterogeneity makes the pooled estimates difficult to interpret as it is unclear whether population, intervention implementation or methodological quality issues underlie the heterogeneous results across studies. For example, two cluster RCTs reported changes at 6 months in predicted maximal oxygen uptake; the Japanese study reported a significant medium effect size based on a sub-maximal stationary bike test [32] and the Dutch study [21] reported a small non-significant effect on the 2km walking test. The difference between these two measures could explain the high heterogeneity as well as differences related to completion rate; high in the Japanese study (85% and 93%) and low in the Dutch study (56% and 66%) in control and intervention, respectively.

Multiple risk factor interventions incorporated screening for cardiovascular risk factors, with no focus on other age-related health problems, such as falls, which is preventable by appropriate exercise. Such screening could be carried out either through a single self-report question (e.g., history of falls) or through assessment of physiological fall risk (e.g., poor balance, impaired leg strength). Risk of falls and related injuries is an important safety issue in older workers because the consequences of falls and injuries are greater in older employees compared to their younger counterparts [6]. Further, despite emerging evidence that resistance training is as beneficial as aerobic training for the prevention and management of cardio-metabolic risks [41, 42], none of the multiple risk factor interventions explicitly included strength training to reduce CVD/metabolic risk. Strength training was promoted to employees with osteoarthritis, in accordance with clinical guidelines [28], but only one intervention specifically targeted muscle strength to generally healthy older employees [30], supporting the recent claim that strength training has been a neglected aspect of PA promotion [43]. From the mid-forties onwards, adults lose 14% to 16% of their isokinetic leg strength each decade [44], which is a greater decline than that observed in cardiovascular capacity ( $\sim 10\%$  per decade) [45]. Considering that employees aged 50 years and over are likely to stay at work for another decade or more, neglecting this domain is unwarranted.

The included PA programs varied substantially in terms of the PA modality, delivery methods and duration, but none stood out as a clearly superior strategy for older employees. Compared with self-managed programs carried out in participants' discretionary time, on-site supervised sessions during the workday [21, 23, 26, 30] tended to demonstrate high retention rates (71% to 100%) and good compliance. However, on-site PA programs were usually shorter in duration below 15 weeks. On-site pragmatic approaches such as treadmill workstations, short breaks for balance and strength training or web-based interventions, can be easily integrated into the workday. However, the effectiveness of treadmill workstations was disappointing [29], and the evidence for other approaches was inconsistent [22, 24, 30]. These interventions should be further tested by high-quality replication studies before translational research can be conducted.

The most alarming finding is the poor quality of the RCTs we identified, with the exception of the study by Bergman et al. [29]. Study quality could be improved by appropriate randomisation, intention to treat analysis, and the use of both objective and subjective measures of PA. For example, most multiple risk factor interventions included objective measures of CVD risks (i.e., blood tests or anthropometrics), but failed to use objective fitness tests or activity trackers. Further, to improve the directness of evidence, the selection of outcome measures should better reflect the fitness dimension(s) that the proposed PA is likely to affect, such as measuring balance and strength outcomes in interventions involving yoga or tai-chi or aerobic fitness in Nordic walking interventions.

Research demonstrates increases in leisure-time PA after transition to retirement compared to during full employment [46, 47]. However, a systematic review has found disparities by socioeconomic status (SES); employees with low SES tend to be less active after retirement whereas those with high SES tend to be more active after retirement [47]. Focus groups with older retirees revealed that retirees from lower SES appear to place lower value on the importance of leisure-time PA [48]. Therefore, improving PA whilst in the workforce may be of even greater importance to older people with low SES. In this review we identified three studies that specifically targeted low paid employees in manual occupations (i.e., factory employees) in Japan and the UK [27, 32, 34]. Only the study from Japan, which included social and environmental support in addition to behavioural counselling, demonstrated significant positive effects.

However, this study was a non-randomised study with a high risk of bias for almost all domains. Further work is therefore needed to ascertain what types of interventions can most effectively improve PA outcomes in older employees with low SES.

#### **4.1 Strengths and limitations**

This review has applied guideline-informed, rigorous methods to synthesise and evaluate current evidence around workplace PA interventions for older people. Compared with the 2016 systematic review by Poscia and colleagues [12], we have expanded upon the list of workplace health promotion interventions delivered to older employees by 11 studies [25-32, 34-36] by carrying out a more sensitive and comprehensive literature search. However, some limitations need to be acknowledged: first, we limited our search to electronic databases which can result in missing unpublished workplace interventions. Second, pooling effect sizes that were not expressed in similar units (e.g., kcal to minutes of at least moderate-intensity PA) may have artificially increased the heterogeneity of the effects.

## **Conclusion**

This review highlights the need for high-quality RCTs of workplace interventions that address the broader PA recommendations for older employees. Interventions should aim to improve strength, balance and flexibility in addition to aerobic fitness. Multi-risk factor interventions need to screen for falls and injury risk that are particularly pertinent to older adults in addition to the usual focus on cardiovascular disease.

## **List Of Abbreviations**

CVD – Cardiovascular Disease

PA - Physical activity

SMD - Standardised Mean Differences

## **Declarations**

### **Ethics approval and consent to participation**

Not applicable for systematic review

### **Availability of Data and Materials**

Not applicable

### **Competing interests**

No competing interests to declare.

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### **Authors' contributions**

All authors (DM, FS, JS, AT, SM, KG, DD) participated in the design, writing, interpretation of results and gave final approval of the manuscript. DM conceptualised the research and drafted the first manuscript. DM and JS conducted the systematic search and selection. FS and DD conducted the quality assessment. AT and DM conducted meta-analysis. DM and SM conducted the data extraction to tables.

### **Consent to publication**

Not applicable

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Not applicable

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## Tables

**Table 1: Characteristics of the studies that met the inclusion criteria in worksite older employees' physical activity (PA) interventions arranged by design and year**

Design Sample	Population	Intervention		Comparison	Physical activity outcomes	
		Duration	Description			
Bassey et al. 1983 [27]	RCT N=108	UK, factory floor workers (blue collar) from light industrial company, age 55-60, 51% males	12 weeks	PA focus; prescribed aerobic (walking) program with a goal to increase cardiorespiratory fitness	No intervention	1) Physical condition - heart rate (HR) at walking 4.8km/hr 2) Sustained HR <sub>4.8kmh<sup>-1</sup></sub> for at least 7 minutes 3) Daily total minutes walked at HR <sub>4.8kmh<sup>-1</sup></sub> 4) Step count
Sharpe et al. 1992 [31]	Cluster RCT N=250	USA, employees from 'support and academic staff' at the University of Michigan, age 50-69, 53% males	12 months	Multiple risk factor program; after health risk screening a face-to-face meeting with health promoter; optional: walking groups at work/ or use the site exercise facilities.	Health screening, but no exposure to health promotion program	1) Self report frequency item with a 5-point response format -which were not explained or referenced. 2) Self-reported action taken to improve fitness in the past year 3) Precursors of exercise behaviours (self-efficacy to exercise 3 times a week and intention to exercise vigorously)
Hughes et al. 2011 [22]	RCT (3 arms) N=423	USA, older employees from "support and academic" staff at the University of Illinois, Chicago Age ≥ 55 years 18% males	12 months	Multiple risk factors; 1) Enhance Wellness one-on-one coaching program (COACH) 2) a web-based health promotion program (RealAge)	Printed health promotion materials programs and services offered by university or by community organisations	1) Self -report minutes of moderate-intensity and minutes in vigorous-intensity Using the Behavioral Risk Factor Surveillance System (typical week -7 questions) 2) The Rapid Assessment of Physical Activity (RAPA) for meeting recommendation based on 9 items (aerobic muscle training and flexibility, response: yes=1, no=0 combined to total score)
Strijk et al. 2011 [20] & 2012 [21]	RCT N=730	Netherlands, workers from two academic hospitals Age ≥ 45 years Mean age 52.3±4.9 25% males	6 months	Dual risk factors Diet and PA: Vital@work Yoga session 60 minutes and workout classes 30 minutes plus home based aerobic session	General healthy lifestyle written information - diet, physical activity and relaxation	1) The frequency, duration and intensity of participation in commuting, household, occupation and leisure-time PA using the SQUASH <sup>a</sup> questionnaire: 2) Minutes spent on sport-from SQUASH 3) Accelerometer minutes in MVPA on sub-sample (GTM1 Actigraph) 4) Aerobic capacity (VO <sub>2</sub> max) was estimated using the UKK <sup>b</sup> 2 km walk test.
Palumbo et al. 2012 [23]	RCT N=14	USA, female nurses from an academic medical center in Vermont Age ≥ 49 years 0% males	15 weeks	PA focus: Once a week Tai-chi guided classes at work for 45 minutes and unguided home-based practice 10-mins 4 times a week	No intervention	1) Flexibility of trunk "Sit-and-Reach" test 2) Strength: isometric knee extensor test with dynamometer 3) Balance-Functional Reach test (cm)
Cook et al. 2015 [24]	RCT N=278	USA, IT employees from two major global IT companies in California and Boston Age - 50 to 68 years 67% males	12 weeks	Multiple risk factors web-based educational program "HealthyPast50" with no human contact.	No intervention Wait-listed	1) Exercise habits: based on Godin LTPA score measuring frequency per week exercising at 3 levels (mild, moderate strenuous) and the number multiplied by intensity factor -reported frequency at each level and in total 2) Exercise self-efficacy score (8-items) 4-point scale 3) Exercise intention

	Design Sample	Population		Intervention	Comparison	Physical activity outcomes
Low et al. 2015 [25]	RCT N=62	USA, female employees of a busy community hospital, North Carolina 40-65 years old; mean age 52 ± 6.3. 0% males	6 months	Multiple risk factors program to reduce CVD <sup>c</sup> risk as in control, plus weekly motivational sessions by mail or telephone for goal setting	Risk reduction educational classes; Free access to gym on site and walking group	1) Frequency - days per week of exercising 2) Minutes per session of exercising 3) Level of intensity: no exercise, leisurely, moderate, or vigorous exercise (reported as %) 4) Readiness to change exercise
Granacher et al. 2011 [30]	Cluster RCT N=32	Switzerland, sedentary office workers from two large companies in Basel, Age ≥50 37% males	8 weeks	PA focus; progressive balance and strength training at the office using exercise charts to perform 3 times a day; each session lasts 8 minutes	No intervention	1) Balance (static) postural control using balance platform, standing on one leg 30 seconds eyes open-displacement of COP <sup>d</sup> 2) Gait variability and speed on special treadmill 3) Force jumping height measured on a force platform 4) Maximal isometric & isokinetic torque (60° / and rate of torque development (RTD) of the plantar flexor using force platform
Kocur et al. 2017 [26]	RCT N=44	Poland, female administrative and academic office workers from 4 higher education institutions in Poznań Age 50-60 years 0% males	12 weeks	PA focus - Nordic walking training program 3 times a week for 1 hour each	No intervention	1) Perceived Pain Threshold of upper body (PPT, kg/cm <sup>2</sup> ) (i.e., the minimum force that can be applied which induced the feeling of pain) using an electronic pressure algometry 2) Flexibility (shoulders) using back scratch: measuring how close the hands can be brought together behind the back
Chopp-Hurley et al. 2017 [28]	RCT N=24	Canada, Hamilton University employees (McMaster) with clinical osteoarthritis Age > 50 years 21% men	12 weeks	PA focus - Specific Osteoarthritis exercises: static leg strengthening (e.g., yoga poses) 3-4 times a week 7-8 AM	No intervention	1) Hip and Knee strengths measured by denominator; the peak extension and flexion torque out of 5 trials were recorded normalised to body weight 2) 6-minutes walking test 3) 30 seconds chair rises 4) Timed -up-and go test 5) 40meter fast paced (time to complete)
Bergman et al. 2018 [29]	RCT N=80	Sweden, Umea office workers (13 companies). Overweight and obese Age 40-67 years (Mean age 51yrs) 45% males	13 months	PA focus - treadmill workstation recommended to walk 1hr a day at moderate-intensity walking, but no jogging	Working as usual at their sit-and stand working desk	1) Daily walking time at weekdays and weekend measured by ActiPAL accelerometer, 2) Number of steps ActiPAL 3) Time spent in moderate to vigorous PA by Actigraph accelerometer 4) PA bouts of more than 10mins at weekdays and weekend
Chen et al. 2016 [33]	Quasi-experiment (individual allocation) N=108	Taiwan, workers from small- and medium-scale enterprises, Age ≥ 50 years 45% males	6 months	Multiple risk factors; onsite educational workshops during first 4 weeks + meetings with OHN <sup>e</sup> to set goals, plans and on-site group support	Only educational workshops in the first 4 weeks	1) Frequency: number of times per week doing physical activity using Taiwan Longitudinal Study on Aging- no information on the domains asked 2) Sedentary time (hrs/d)
Arao et al. 2007 [32]	Quasi-experiment (cluster allocation) N=197	Japan, employees working in 5 sites of two factories in Tokyo who had at least 1 CVD <sup>c</sup> risk Age 40-59 years (Mean age=55) 0% females	6 months	Dual risk factors PA & nutrition (LiSM <sup>f</sup> -PAN) multi-components program; individual counselling 5x10-min around goals; social and environmental support	Feedback from the medical check-ups plus recommendations on diet and physical activity Including printed materials on exercise, healthy diet and cooking	1) Self-report energy expenditure (kcal/week) derived from the leisure time exercise was assessed by the Kuopio Ischaemic Heart Disease Risk Factor Study 2) Maximum oxygen uptake VO <sub>2</sub> max ((ml/kg/min) from a sub-maximum bicycle test (Astrad) 3) Stage of change for exercise

	Design Sample	Population		Intervention	Comparison	Physical activity outcomes
Abbas et al. 2015 [34]	Pre-post N=665	UK, low-paid local government employees from socially and economically deprived areas in NE England, Age $\geq 40$ years mean age $50.5 \pm 6.4$ 37% males	9 months	Multiple risk factors health screening staging risk level and referrals to exercise, weight management, smoking cessation, promotion of mental health and alcohol reduction	-----	1) Participation in aerobic exercise dichotomised to not meeting recommendation (less than 5 times a week of less than 30-minutes session) referred to exercise 2) Question on doing exercise outside work (report on % before and after)
Naug et al. 2016 [35]	Pre-post Pilot trial N=33	Australia, bus drivers from two depots of South east Queensland Age: 50-68 years 64% males	6 weeks	Dual risk factors diet and PA. Group educational sessions; harm of sitting, healthy eating & exercise; PA - pedometer to track steps	-----	1) Exercise levels - no report on questionnaire type; researcher driven classification: a) none (no exercise) b) moderate level (e.g. 30-40min walking twice a week or tennis once a week) c) intense (e.g., gym 4-7 times a week or cycling 5 days/week) 2) Sedentary behaviour (hrs/week)
Scapellato et al. 2018 [36]	Pre-post N=167	Italy, Padua healthcare worker at risk of CVD Mean age $50 \pm 7.3$ 31.7% males	6 months	Dual risk factors diet and PA, brochure on exercise and motivational counselling on site at baseline and mid-term by phone	-----	1) PA MET <sup>h</sup> based on a 4-day diary about the type of activity, frequency (day per week) and duration (minutes)

<sup>a</sup> SQUASH – Short Questionnaire to ASsess Health- enhancing physical activity; <sup>b</sup> UKK- The Finnish Urho Kaleva Kekkonen walking test; <sup>c</sup> CVD – cardiovascular disease; <sup>d</sup> COP – Centre of Pressure; <sup>e</sup> OHN – Occupational health nurse; <sup>f</sup> LiSM – Lifestyle Modification; <sup>g</sup> GHQ – General Health Questionnaire; <sup>h</sup> MET- Metabolic Equivalent

**Table 2: Summary of the characteristics of workplace physical activity interventions delivered to older employees**

Intervention	Multiple risk factor interventions						Physical activity & nutrition				Physical activity only					
	Abbas 2015	Chen2016	Cook 2015	Hughes 2011	Low 2015	Sharpe 1992	Arao 2007	Strijk 2011 /2012	Naug 2016	Scape-llato 2018	Bassey 1983	Grana-cher 2011	Palu-mbo 2012	Kocur 2017	ChopHurley 2017	Ber-mar 2011
Aerobic workout, walking, steps accumulation				X	X	X	X	X	X		X	X				X
Nordic walking														X		
Balance exercise												X				
Muscle strength												X			X	
Flexibility																
Multi-dimensional								X - yoga					X tai chi			
Generic description 'exercise goals', referral to class	X	X	X	X	X	X				X			X			
Delivery mode <sup>a</sup>	SM	IC	SM	IC/SM	OS	IC	IC	OS	SM	IC	SM	OS	OS	OS	OS	OS
Duration <sup>b</sup>	M	M	S	L	M	L	M	M	S	M	S	S	S	S	S	L
Recruitment method <sup>c</sup>	TS	TS	WA	WA	WA	WA	TS	WA	I	TS	TS	I	WA	WA	WA	I
Process outcomes <sup>d</sup>	R 64% C no report F	R 96% Q	R 80% C 72%	R <sub>arm1</sub> 91% R <sub>arm2</sub> 51% C <sub>arm1</sub> 197% C <sub>arm2</sub> 257% F	R 28% C Means ses/wk very poor	R 63% C 73%	R 95% C 55%	R 80% C 73%	R 64% C- no report Q	R 53% C- no report F	R 54% C 33%	R 100% C 99%	R 71% C 82% F	R 91% C- no report	R 75% C Means ses/wk 1.2 (poor)	R 85% C - r repe
PA outcomes <sup>e</sup>	NA	+	+	-	-	-	+	NA	-	NA	+	+ <sub>1</sub>	+	+ <sub>1</sub>	+ <sub>1</sub>	+

<sup>a</sup> Delivery mode: OS-on site PA sessions, SM - self-managed program, IC -individualised counselling

<sup>b</sup> Duration: S -short ≤ 15 weeks, M - medium 6-9 months, L - long >9 months

<sup>c</sup> Recruitment: T-targeted strategy, WA - worksite advertisement inviting participation, I -information sessions and volunteers to take part

<sup>d</sup> Process outcome: R -retention of intervention participants, C -compliance % from ideal target, F -fidelity of intervention delivery, Q-qualitative comments

<sup>e</sup> + =significant between groups positive effect/s in favour of interventions, +<sub>1</sub> =significant between groups positive effect in favour of intervention on one PA outcome

“-“ = no between group effect on PA measure, NA= if no comparison group

**Table 3 : Summary of results of PA/ fitness outcomes with GRADE rating of evidence**

PA Outcomes	Standardised Mean Difference (SMD) / or narrative summary	Numbers (studies)	Quality of evidence (GRADE)	Comments
PA /exercise participation (%)	In the RCT by Sharpe 52% in the Intervention and 48% of Control reported to take action to improve fitness. In the RCT by Low a significant reduction in those "not exercising" (from 33% to 6%) was reported for both intervention and control. The pre-post evaluation by Abbas et al reported increase from 49% at baseline to 78% at follow-up in those meeting aerobic recommendation	687 (3 studies)	Very Low >OOO Serious methodological limitations by design, High risk of bias, indirectness due to large differences in what 'participation' meant across studies	In the RCT by Low the control arm received intensive intervention thus expecting between-group small difference but the authors did not report the change by allocation suggesting selective reporting; as results could have been in favour of the control suggesting that additional communications with participants did not add value to the control condition.
Frequency PA /exercise (per week)	SMD =0.25 95% CI: -0.07 to 0.56 Heterogeneity=54% p=0.114	448 (3 studies)	Very Low >OOO Serious methodological limitations; serious indirectness; inconsistency with studies not included	One non- randomised trial with serious risk of selection bias. All interventions were multiple risk factors and were self-managed; the exact nature of the exercise intervention and the goals set for people were unclear hence hard to attribute increase to the intervention. Sharpe et al. measured frequency but the extraction of SMD from mixed model with interaction was not possible. No significant between groups differences were found.
Moderate-to vigorous physical activity (MVPA)	SMD =0.22, 95% CI: -0.05 to 0.50 Heterogeneity=46.2% p=0.16	404 (3 studies)	Low >>OO The pooled effect size was derived from accelerometer data in intention to treat analysis (2-studies) and one self-report non-randomised trial and therefore reduce overall quality	One additional study (Hughes et al) was not included due to inability to calculate SMD from mixed model with interactions term. The study reported no between-groups significant effect.

**Table 3 (continued)**

PA Outcomes	Standardised Mean Difference (SMD) / or narrative summary	Number (studies)	Quality of evidence (GRADE)	Comments
Step counts per day	Bergman et al. reported significant between group difference at 13 months in favour of intervention 1636 (95% CI: 787 to 2485).	80 (1 study)	Low >>OO Evidence derived from one RCT hence inability to overall certainty	The study by Bassey et al reported pre-post mean increase of 1300 (±600) in steps counts among sub-sample (n=54) who remained at all-time measurements, but not by allocation; hence was not included in meta -analysis
Aerobic fitness VO <sub>2</sub> max	SMD =0.28 95% CI: -0.22 to 0.78 Heterogeneity=82% p=0.019	389 (2 studies)	Low >>OO Serious methodological limitations; inconsistency	Strijik cluster RCT high loss for this measure and high risk of performance & ascertainment bias; Arao is a non-RCT with high risk of bias due to confounding.
Muscle strength	SMD=0.27 95% CI: -0.26 to 0.80 Heterogeneity=0% p=0.380	57 (2 studies)	Low >>OO Serious methodological limitations; serious imprecision due to small sample;	The trial by Palumbo (taichi) listed isometric knee extension but did not provide the results (selective reporting). The two other studies were selective samples -Chopp-Hurley et al. recruited older employees with osteoarthritis through advertisement Granacher lacks information to judge the trial quality;
Balance (any measure)	SMD =1.29 95% CI: -0.56 to 3.15 Heterogeneity=81% p=0.021	46 (2 studies)	Low >>OO	Heterogeneity could reflect the differences of the tool used to measure displacement of COP; Granacher et al used balance platform

				Serious methodological limitations; serious imprecision; inconsistent results	which has greater precision and also measures horizontal and vertical planes. Palumbo measured only horizontal displacement (reach).
Flexibility	SMD =0.50 to 1.05 Heterogeneity=0% p=0.366	95% CI: -0.05	58 (2 studies)	Low >>OO Serious methodological limitations; imprecision;	In both RCT randomisation process were unclear; studies of small sample size and high risk of performance bias and selective reporting

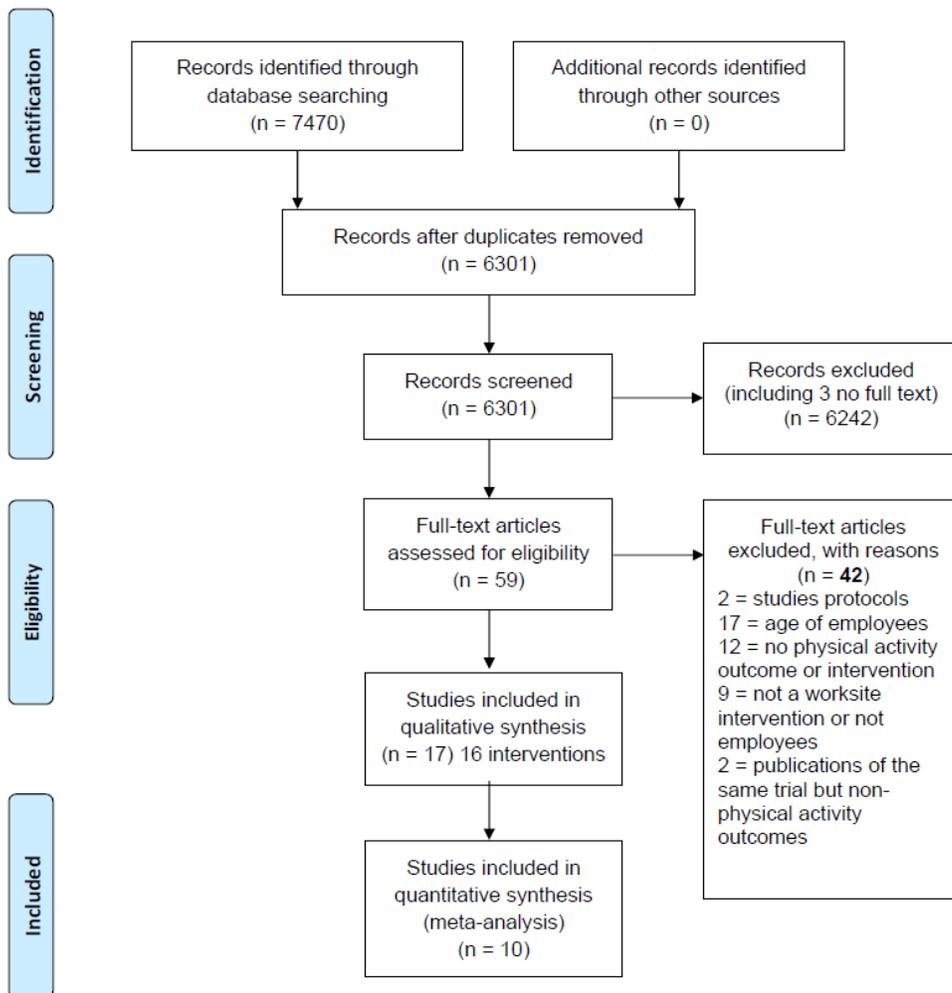
## Supplementary Files

**Supplementary Table 1\_** Characteristic of worksite physical activity (PA) interventions delivered to older employees (organised by publication dates)

**Supplementary Table 2\_** Risk of bias assessment for RCTs and quasi-experiments

**Supplementary file 3\_** PRISMA checklist Complete

## Figures



**Figure 1**

PRISMA flow diagram of selected workplace physical activity intervention studies

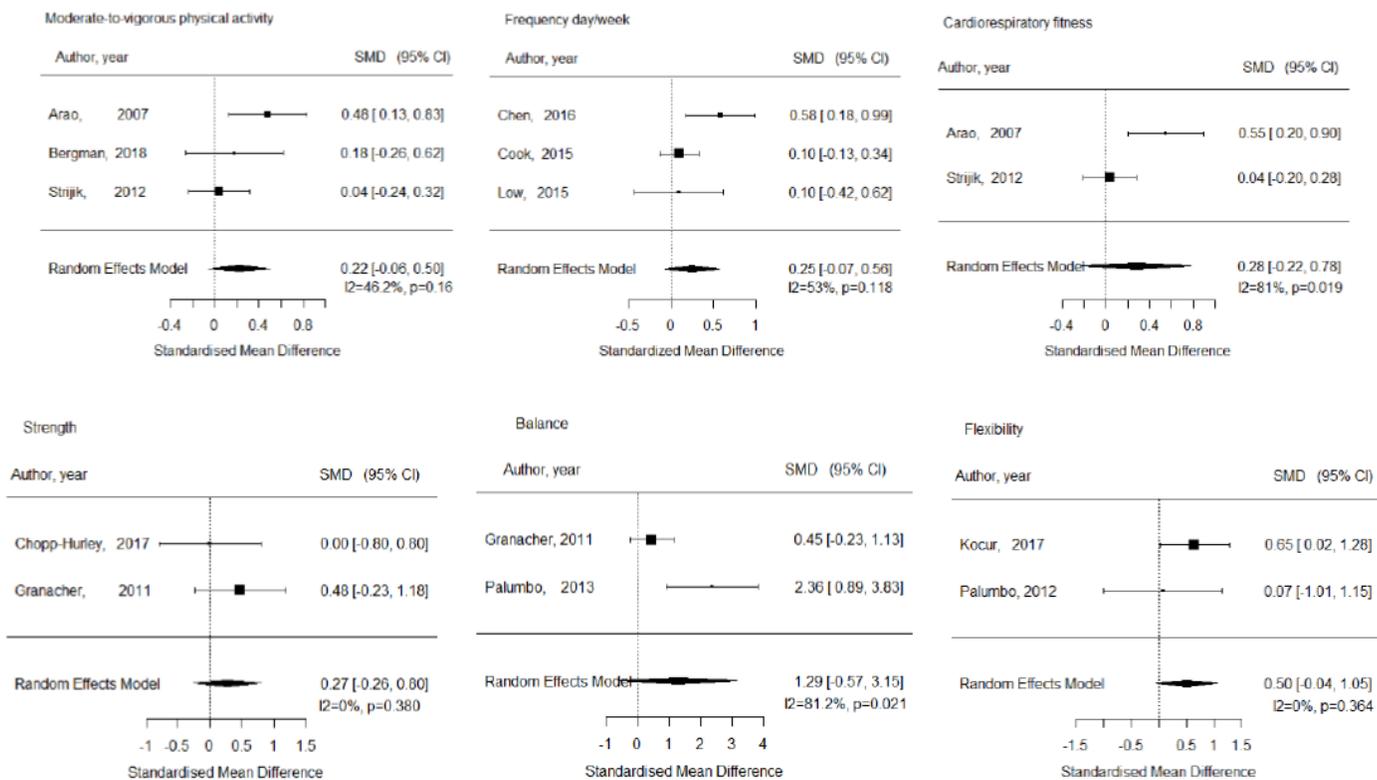


Figure 2

Forest plot of the standardised mean difference (STD) between intervention (right) and control (left) for PA/fitness outcomes

## Supplementary Files

This is a list of supplementary files associated with this preprint. Click to download.

- [SupplementaryTable2ROB.docx](#)
- [SupplementaryTable1characteristicsofintervention.docx](#)
- [PRISMA2009checklistcomplete.doc](#)